

Safety Report

August 2024



Safety@Grant



Our Commitment to Safety

*We believe that a safe workplace and community is founded upon an environment where **all voices can and will speak up, ask questions, and be heard without reprisal.***

We will provide and maintain the proper training, tools, job layout, equipment and employees to perform work safely.

Injuries Reported

| Date | Body Part | Description & Response |
|------|--------------------|---|
| 7/2 | Right Arm | <p style="text-align: center;">Laceration to Arm</p> <p>While replacing filters, employee cut right arm on sheet metal. A Facilities WO will be created to address the sharp edges created by the sheet metal in this unit as well as similar units. A reminder to use good situational awareness and/or utilize the appropriate PPE. Also remember to fill out the injury log when submitting a CR when an injury occurs.</p> |
| 7/16 | Right Ankle | <p style="text-align: center;">Twisted Ankle</p> <p>Employee walking on sidewalk tripped over their own feet and twisted right ankle. Reminder to always maintain awareness of any obstacles around you. Great job filling out the CR and including injury report details, no matter the significance.</p> |
| 7/17 | Rolled Right Ankle | <p style="text-align: center;">Rolled Ankle</p> <p>While stepping out of the work vehicle and onto an uneven surface, employee rolled their right ankle. Employee used ice to help with the swelling. Also scraped pinky on right hand, cleaned wound and applied a bandage. Employee was able to continue working. Safety will follow up with affected employee. Reminder to use 3 points of contact when possible.</p> |

Injuries Reported

| Date | Body Part | Description & Response |
|------|-----------------|--|
| 7/18 | Did Not Specify | <p style="text-align: center;">Wasp Sting</p> <p>While removing debris for disposal at the Wanapum Indian Village, employee was stung twice by a European Paper wasp. No adverse reaction occurred. Reminder to use good situational awareness. Also ensure you are filling out the injury report when submitting a CR for insect bites or stings. This will alert the Safety Dept in a timely manner to monitor the employee's condition and extend of injury.</p> |
| 7/23 | Did Not Specify | <p style="text-align: center;">Insect Sting</p> <p>While putting tools away, employee was stung by an unknown insect. Employee was wearing a Hi-Vis orange shirt that may be attracting insects or it could be the fact that it's summer and insects are everywhere. Reminder to use good situational awareness when working outdoors.</p> |
| 7/30 | Elbow | <p style="text-align: center;">Cut on Elbow</p> <p>Employee sustained a small cut on their elbow. They didn't think it was bad enough to be concerned but it became infected and had to seek medical attention. Employee didn't think it was a big deal but learned to report any small injury in the future. Reminder to report all injuries, no matter how small. Also a reminder to fill out the injury form when completing a CR for any injury.</p> |

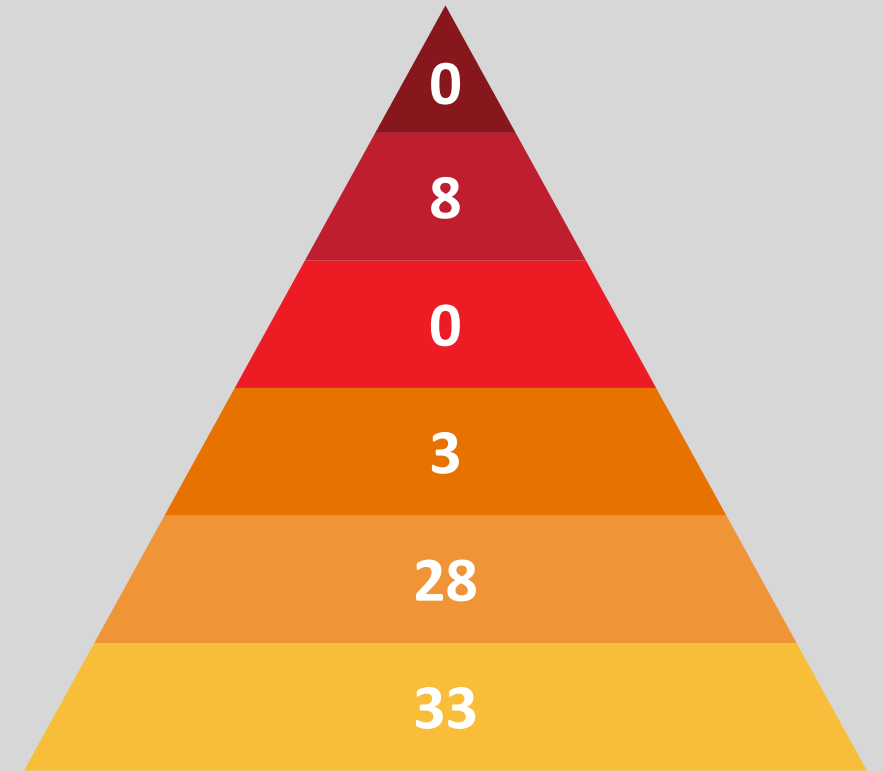
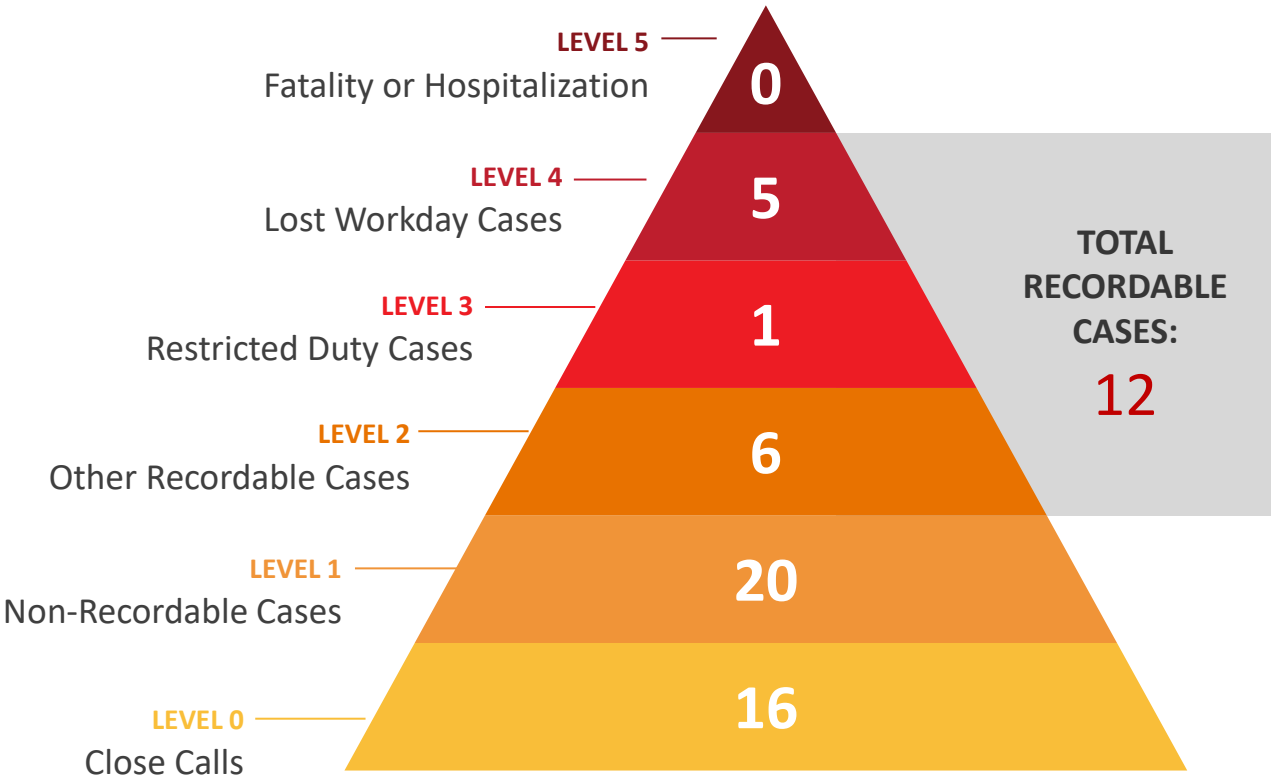


| | Last Month | Year-to-Date |
|---------------------------------|------------|--------------|
| Total Injuries Reported | 6 | 20 |
| Other Recordable Case(s) | 2 | 6 |
| Restricted Duty Case(s) | 0 | 1 |
| Lost Workday Case(s) | 0 | 5 |

2024 Incidents Summary

VS

2023

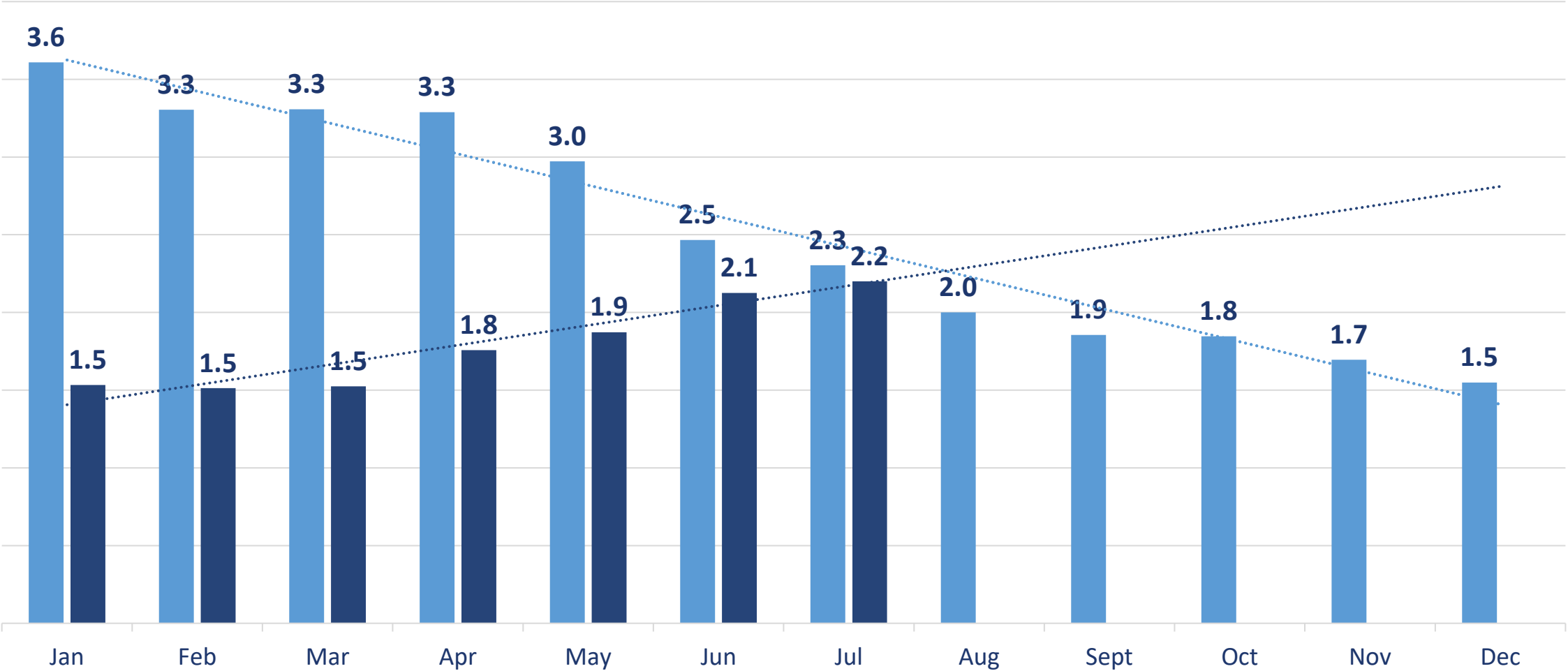


Vehicle Incidents

| Date | Location | Description & Response |
|------|-------------------------------|---|
| 7/24 | Other White Trail Substation | <p style="text-align: center;">Vehicle Not in Park</p> <p>Employee arrived at substation, called Dispatch, and entered the substation. When they came back out, the vehicle was up against the fence. It had not been put into park and rolled up to the fence of the substation, approximately 6ft. This dented the bumper and left a scuff mark on the fence post. Pictures were sent to the supervisor. Employee was not around the vehicle when this occurred. A paper report was completed and left on the desk of the Safety Coordinator on 7/25. Safety Coordinator submitted report and will conduct training with the department. Reminder to use good situational awareness when parking vehicles. Ensure vehicle is in park prior to exiting.</p> |
| 7/29 | QLO Main Shop Bay Garage Door | <p style="text-align: center;">Impact with Service Bay Door</p> <p>While pulling vehicle into the bay, employee thought the service door was all the way up but made contact with the lower door panel. Employee was at a low speed and stopped as soon as they heard the scraping noise. They backed up, checked the door and it still operates as it should. Transportation supervisor will reinforce the expectation that service doors are to be fully opened or fully closed. No damage to vehicle.</p> |

Leading & Lagging Indicators

12 Month Rolling – Recordable Injury Rate – 2023 vs 2024



Recordable Injury Projection



Total number of recordable incidents × 200,000
Total number of hours worked by all employees

At the current injury rate, we
will likely record

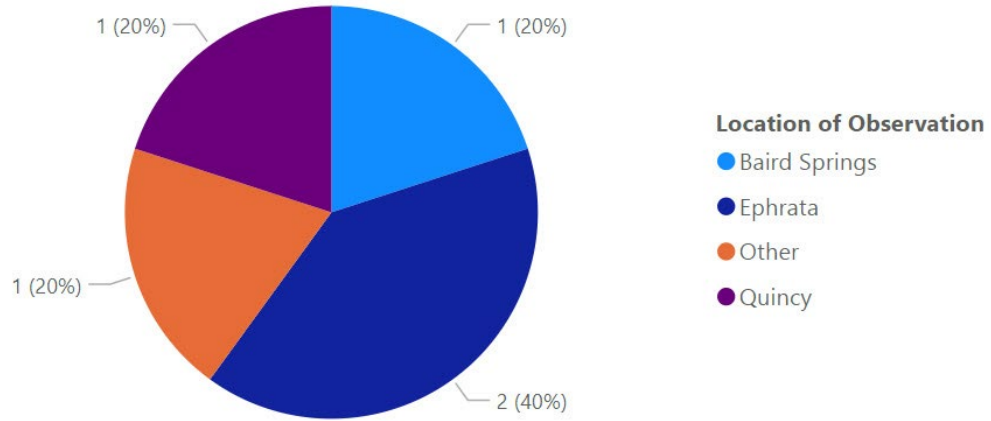
17

injuries on our OSHA Logs by
the end of 2024.

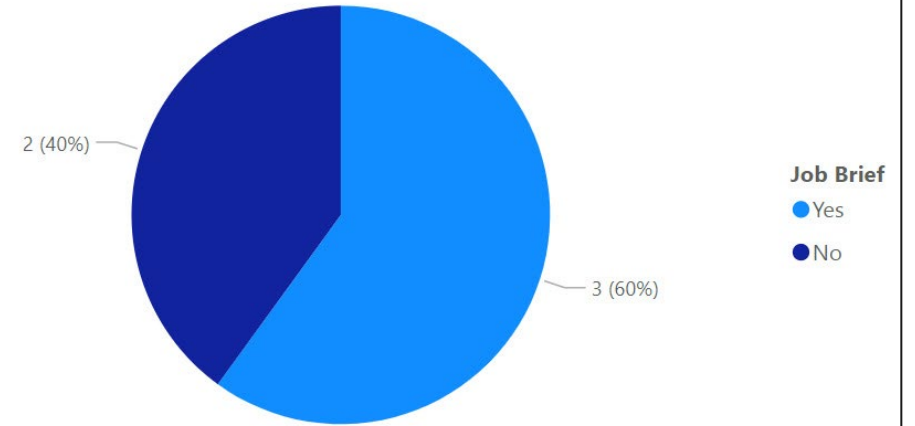
← The “recordable injury rate” is a calculation that describes the number of employees per 100 full-time workers or per 200,000 hours worked that have been involved in an injury or illness that requires medical treatment beyond first-aid.

JSRs-Contractors

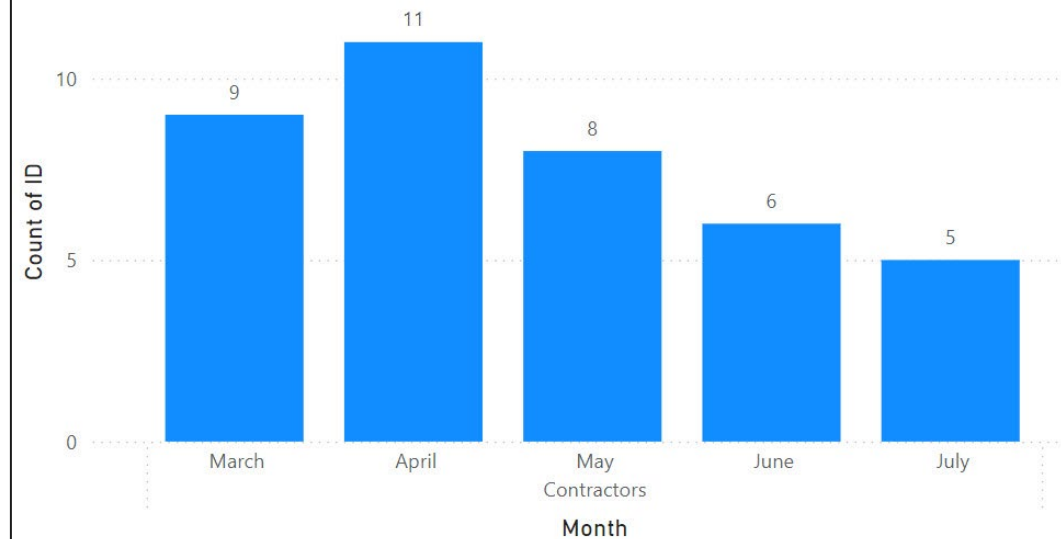
Count of SafetyMeetingGroup by Location of Observation



Count of ID by Job Brief and SafetyMeetingGroup

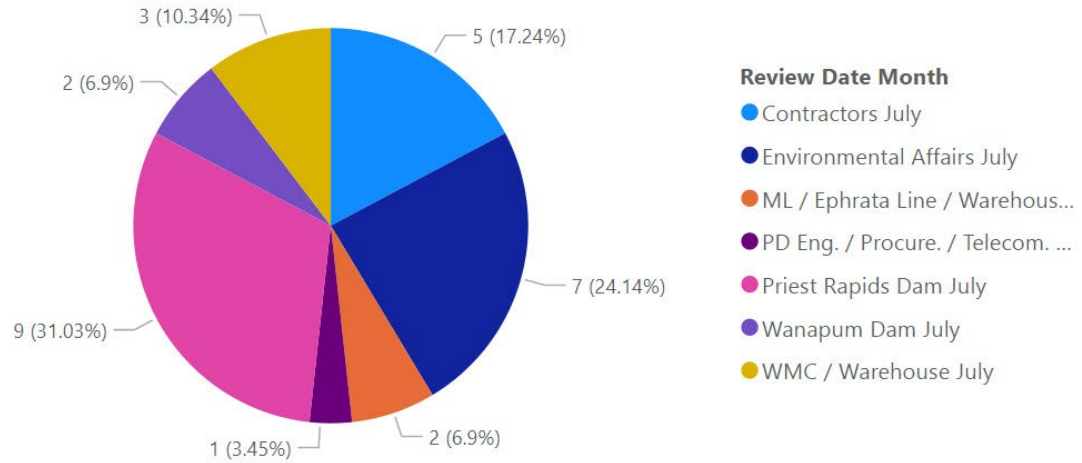


Count of ID by SafetyMeetingGroup and Month

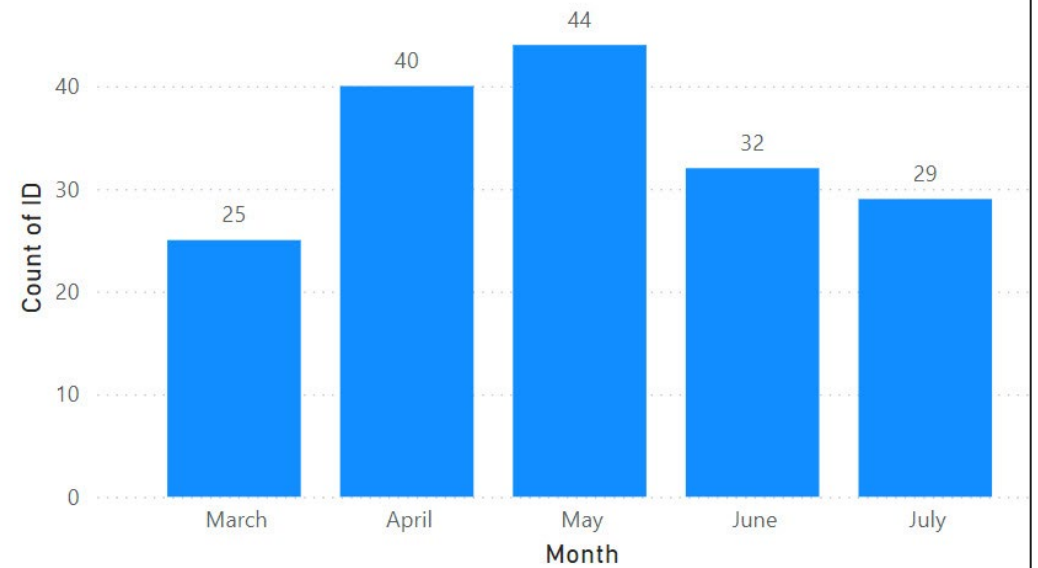


JSRs-Grant PUD & Contractors

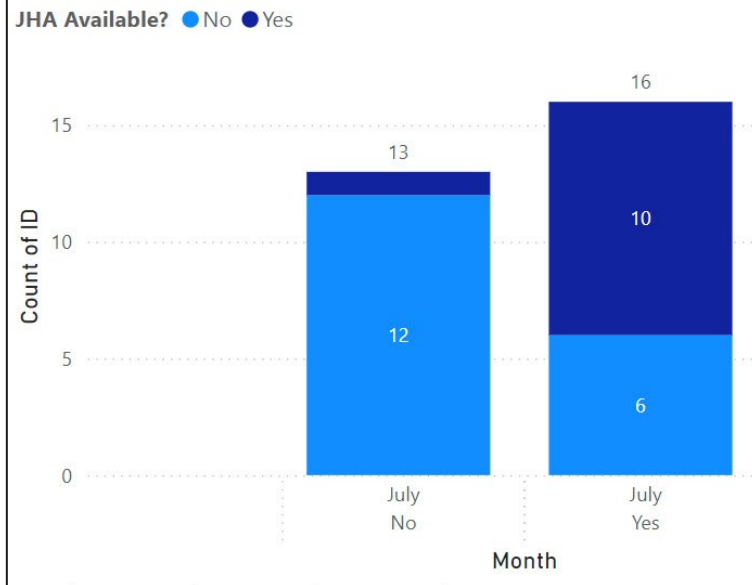
Count of ID by SafetyMeetingGroup and Month



Count of ID by Month

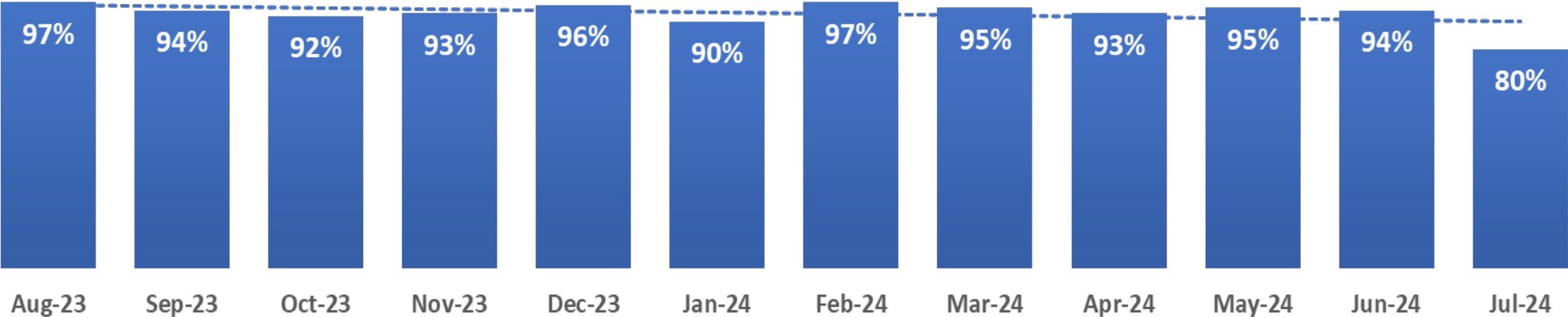


Count of ID by Job Brief, Month and JHA Available?



Leading & Lagging Indicators

Safety Meeting Attendance



Home Menu Create Condition Report

Is this a Safety Concern?:

Summary:

Details:

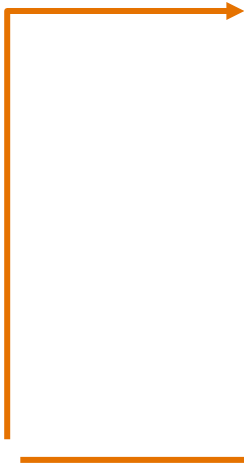
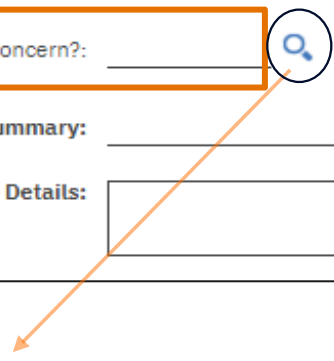
Select Value

Filter > 1 - 2 of 2

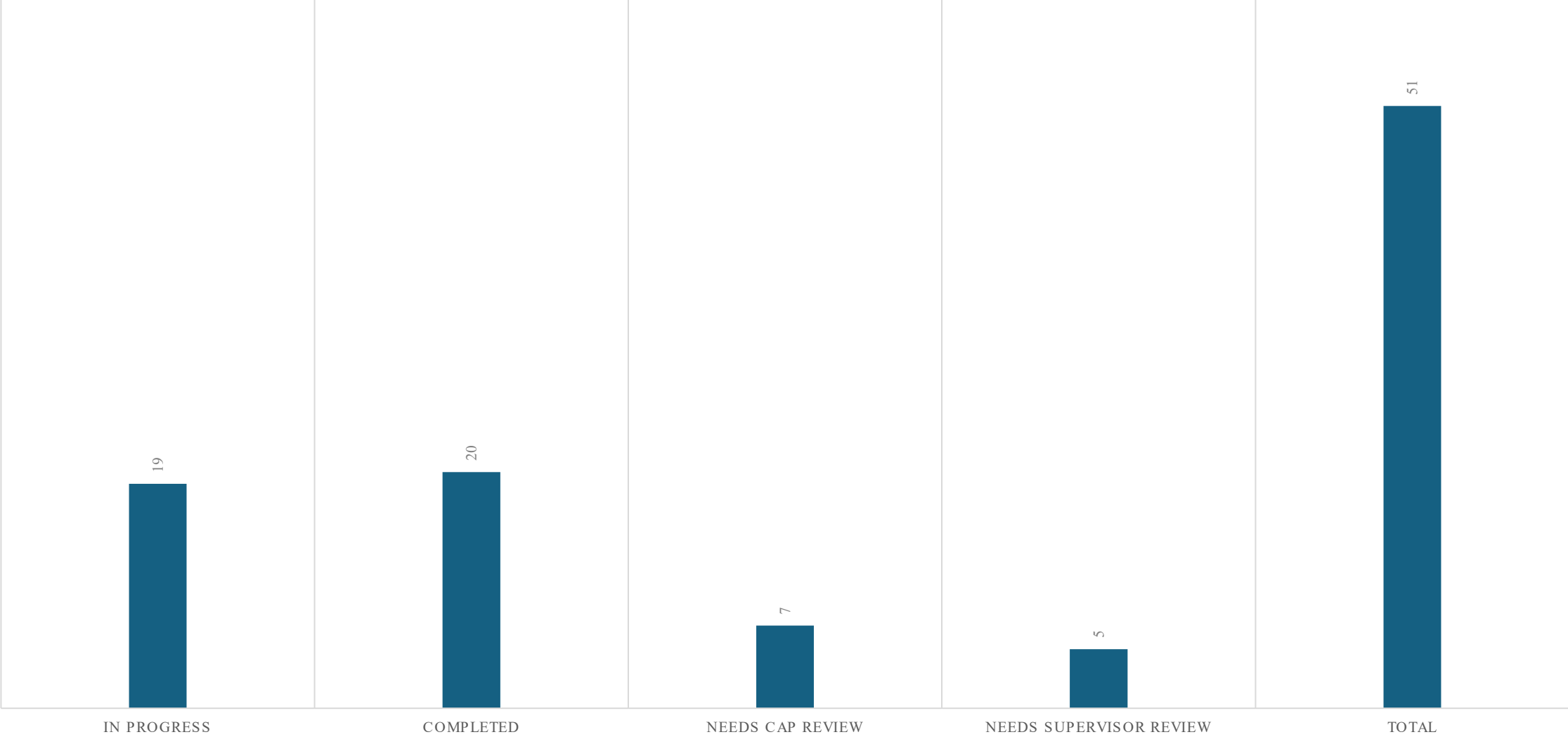
| Value | Description |
|-------|--|
| No | This is not a safety concern |
| Yes | This is a safety concern |

Cancel

YES → Safety Notified Via Email



SAFETY ACTION ITEMS-YTD 2024



EMERGENCY?



**Make the
right call!**



IF CALLING FROM...

- Ephrata Headquarters
- Ephrata Annex
- Ephrata Service Center
- Bureau of Reclamation
- Moses Lake Service Center
- Offices in Moses Lake, Quincy, Royal City
- Wanapum Indian Village
- Wanapum Heritage Center



1

CALL 911 via CELL PHONE

Provide Physical Location Address to 911 Operator

Notify District Security Operations Center (DSOC) at (509) 766-2538

IF CALLING FROM...

**PRIEST RAPIDS OR
WANAPUM DAM AREAS**



1

CALL 3911 via LANDLINE

Inform Control Room of Emergency. They will call 911 and dispatch plant's Emergency Response Team (ERT)



2

Landline unavailable?

Use CELL PHONE to reach respective control room

Priest Rapids (509) 754-5006

Wanapum (509) 754-5007

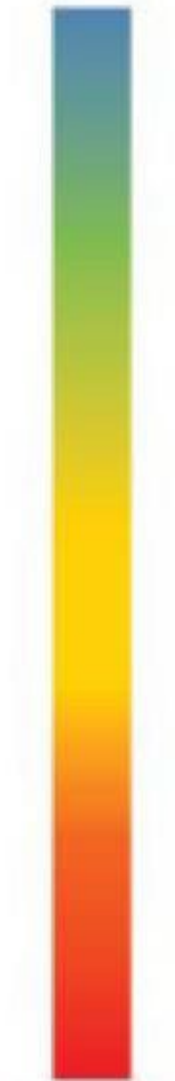
ELT Talking Points



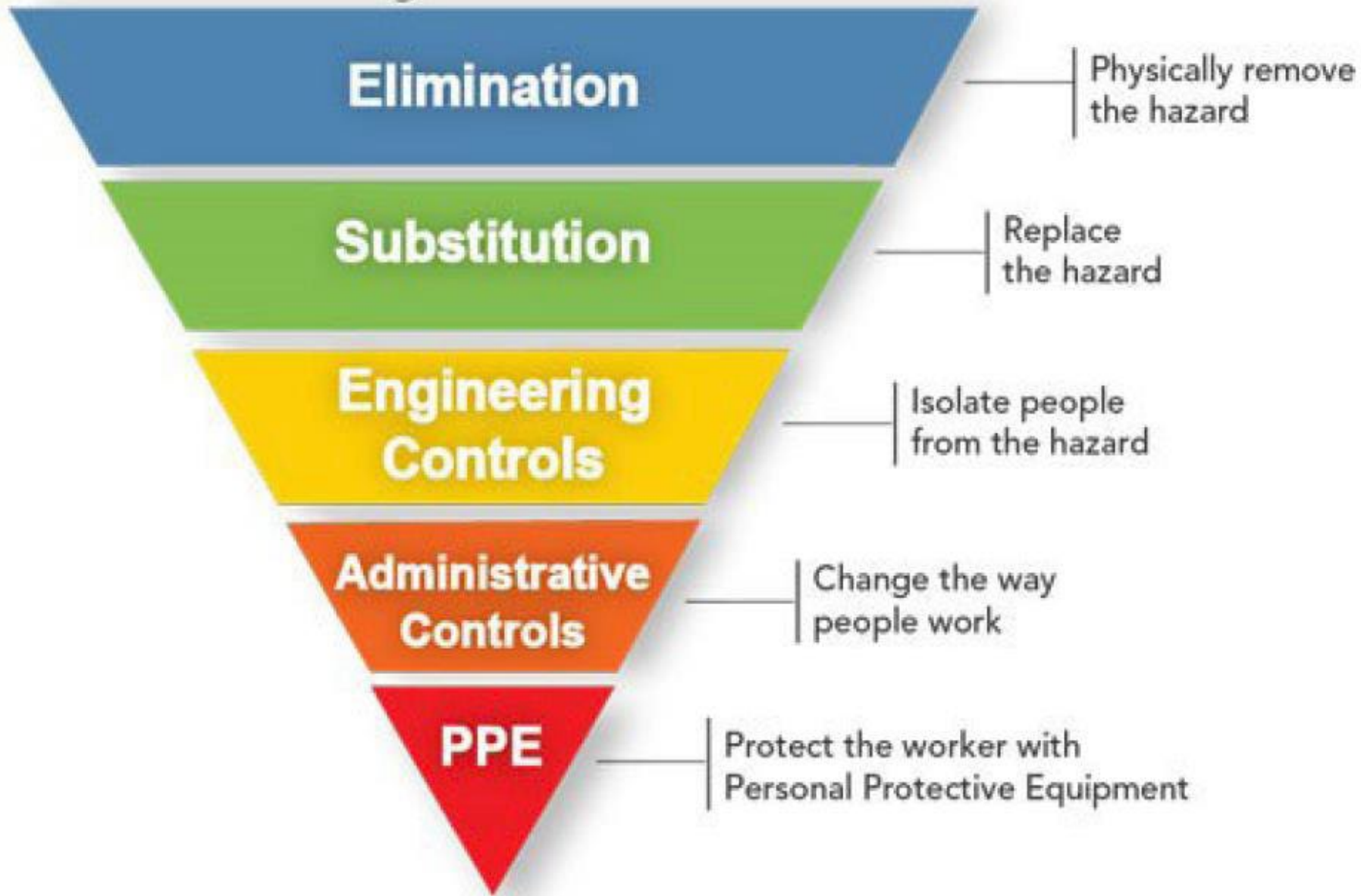
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Hierarchy of Controls

Most effective



Least effective



Elimination

Elimination makes sure the hazard **no longer exists**. Examples:

- Ending the use of a hazardous material
- Doing work at ground level rather than at heights
- Stopping the use of noisy processes

Substitution

Substitution means changing out a **material** or **process** to reduce the hazard. Examples:

- Switching to a less hazardous material
- Switching to a process that uses less force, speed, temperature, or electrical current

Engineering Controls

Engineering controls reduce exposure by **preventing hazards from coming into contact with workers**. They still allow workers to do their jobs, though. Examples:

- Noise enclosures
- Local exhaust ventilation
- Guardrail system
- Machine guards
- Interlocks
- Lift equipment

Administrative Controls

Administrative controls change the way work is done or give workers more information by providing workers with relevant procedures, training, or warnings. They're often used together with higher-level controls. They include:

- **Procedures**, such as equipment inspections, planned preventive maintenance, checklists, lockout/tagout/tryout, infection prevention and control practices, changing work schedules, pre- and post-task reviews, and rotation of workers
- **Training** on topics such as hazard communication, permit-required confined space entry, lockout/tagout/tryout, and safe work procedures
- **Warnings**, such as signs, backup alarms, smoke detectors, computer messages, mirrors, horns, labels, and instructions

Personal Protective Equipment

Personal protective equipment (PPE) includes clothing and devices to protect workers. PPE needs constant effort and attention (including proper use and training) from workers. Higher-level controls aren't always feasible, and PPE might be needed in conjunction with other control measures. Examples:

- Safety glasses
- Personal Fall Protection Systems and related equipment
- Hardhats
- Respirators
- Hearing protection
- Protective clothing

EXAMPLE HAZARD: A Noisy Compressor

MORE EFFECTIVE CONTROLS



REMOVE THE NOISE AT THE SOURCE:



Buy a quieter compressor

IF YOU CAN'T REMOVE THE NOISE AT THE SOURCE:



Put the noisy machinery in a separate room

OR



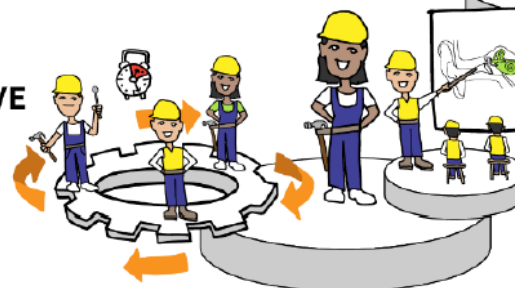
Use noise absorption material

IF RISK REMAINS, REDUCE THE NOISE AT THE WORKER:

Rotate noisy tasks, provide the right hearing protection



LEAST EFFECTIVE CONTROLS



Discussion

What can you do to use the Safety Hierarchy of Controls more effectively in your daily work?



Thank You!



Safety@Grant

EPMO

Enterprise Project Management Office

Commission Quarterly Update
August 2024



Powering our way of life.

Today's Topics



Department Purpose and Culture



Safety Update



Department Personnel Summary



Current Projects



Portfolio Summary and Accomplishments



LOTO Project Presentation

ENTERPRISE PROJECT MANAGEMENT OFFICE

PURPOSE: Mitigate risk, enhance quality, and improve efficiency while fostering a collaborative environment for project team members and stakeholders.

Mission: Predictably and efficiently deliver project value to benefit our customers.

Vision: Consistently plan and deliver projects aligned with the priorities of the organization to best utilize our resources while supporting our strategic objectives.

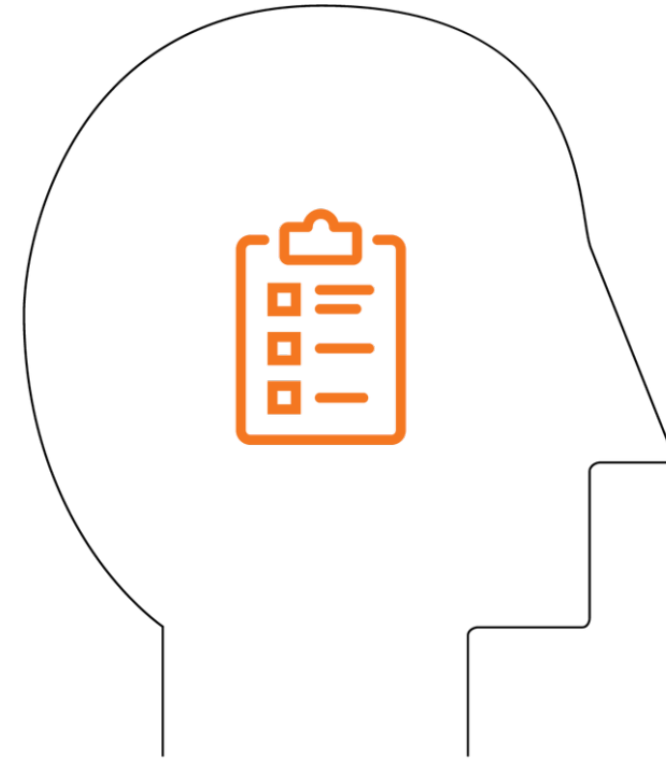
Power Production

Power Delivery

Enterprise Technology

Facilities

Project Services



Projects@Grant

Our Culture

We lead with overarching responsibility to



Our employees, contractors and customers.

We embody our organization's values to do what is right for people. We care about people's perspectives and are intentional on how we treat each other.

We manage our work to these priorities:

#1

SAFETY



#2

QUALITY



#3

EFFICIENCY



Safety Update



Recordable incidents: 0



Vehicle incidents: 0



Continued emphasis on job site reviews and contractor safety



Expect 100% attendance at safety meetings and complete trainings

Department Personnel Summary

| Department | FTR | New Personnel Since Last Report | Contractor |
|--------------------------------------|-----------|---------------------------------|------------|
| EPMO (JB0000) | 2 | Donna Parkhurst | 2 |
| Power Production (JB1000) | 6 | Two open FTRs | 1 |
| Power Delivery (JB2000) | 7 | Two open FTRs | 6 |
| Enterprise Technology (JB3000) | 3 | None | 1 |
| Facilities/Project Services (JB4000) | 7 | None | 1 |
| TOTAL | 25 | None | 11 |

TOTAL FTR and Contractor = 36

Contractors continue to be a highly relied upon resource pool to complete work.

Current EPMO Run Projects

| Department | Project Name | Project Phase |
|-----------------------------|---|-------------------|
| Facilities/Project Services | FMPI - PDF_PD Facilities | Planning |
| Power Production | PR Turbine Upgrade | Execution |
| | PR Dam Unit Controls | Execution |
| | PP LOTO System | Closing |
| | WAN CO2 Replacement | Planning: on hold |
| | PR CO2 Replacement | Planning: on hold |
| | PR Generator Rewind | Execution |
| | PR Hatchery Siphon Intake Renovation | Planning |
| | PR Spillway Stability Improvements | Planning |
| | PRP Station & Substation Replace | Planning |
| | Wanapum Emergency Diesel Generator | Planning |
| Enterprise Technology | Replace Energy Management System (EMS) | Execution |
| | Network Core Replacement (Fiber backbone) | Planning |
| | Records Management Info Governance | Execution |

Current EPMO Run Projects

| Department | Project Name | Project Phase |
|----------------|---------------------------------|---------------|
| Power Delivery | DB2 Baird Springs Substation | Execution |
| | DB2 Frenchman Hill Substation | Execution |
| | DB2 Mountain View Cap Bank | Execution |
| | DB2 Red Rock Substation | Execution |
| | DB2 Red Rock Transmission | Execution |
| | DB2 South Ephrata Substation | Execution |
| | DB2 Microsoft MWH06 | Initiation |
| | IQ3 ECBID 22.1 Ruff Substation | Planning |
| | IQ5 SR Quincy Valley | Planning |
| | LAR-STRAT 115kV Relocation | Execution |
| | LPS Quincy Foothills Substation | Execution |
| | LPS West Canal Substation | Execution |
| | LPS Project Rainier | Execution |
| | QTEP Local Loops | Planning |
| | QTEP Monument Hill | Planning |
| | QTEP MT View Breaker & Half | Planning |
| | QTEP WAN MT View 230kV Line | Planning |
| | QTEP Wan Switchyard | Planning |
| | QTEP Segment COL RF LAR 230 kV | Planning |

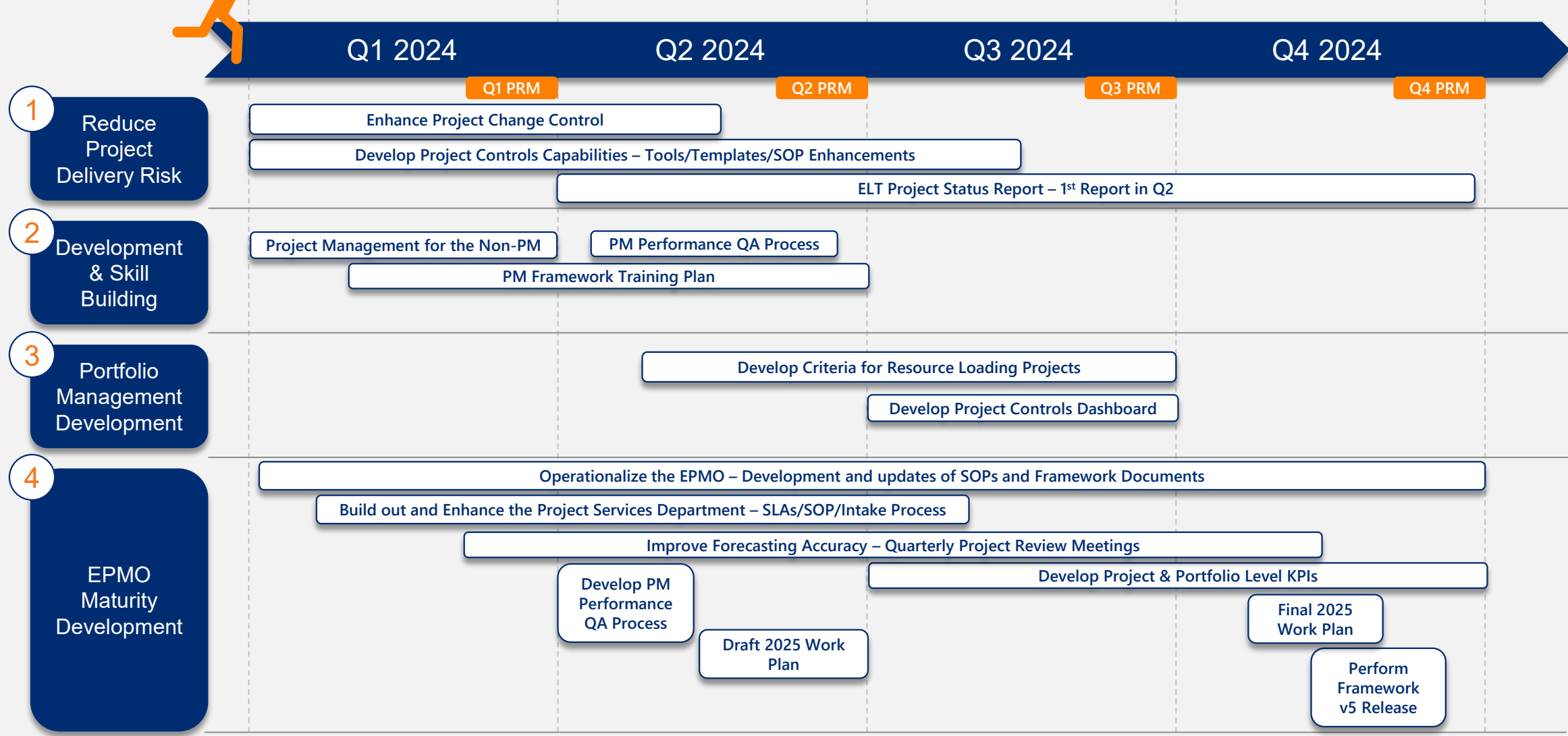
EPMO Accomplishments

| | | | |
|--|---|---|---|
| Lock Out/Tag Out project is in closing phase | Supporting LPS CI Effort | T&G Project entering assembly phase for Unit 6 | Station Service Upgrade project is mobilizing for construction of SS1 |
| Fiber buildout on schedule to be completed by Dec 2024 | Baird Spring construction complete | Completed EP MO 2025 Strategy Development | Larson Stratford Transmission line PMP complete |
| 90% Design on Network Core to meet customer expectations | Network Core CO review for approval submission | Records QA migrations per business unit in progress | QTEP, 95% of ROE's obtained for Quincy Transmission routes |
| | EMS System Acceptance Testing (SAT) is currently underway | | Supporting Discovery work for ERP |

Professional work completed by the entire EP MO Teams to provide value to our customers.

EPMO Roadmap 2024

Activities & deliverables



GC PUD Strategic Plan Objectives & Key Priorities

EPMO Theme, Goals, Objectives 2024

| EPMO Theme | 1 Reduce Project Delivery Risk | 2 People Development & Skill Building | 3 Support Portfolio Management Development | 4 EPMO Maturity Development | 5 Industry Leading Safety Performance |
|-----------------------------|--|---|---|--|---|
| EPMO Goal | <p>1.1 Develop Project Controls Capabilities</p> <p>1.2 Executive Team Reporting</p> <p>1.3 Reduce Execution Phase Changes</p> | <p>2.1 PM Ability to Utilize Framework Effectively</p> <p>2.2 Increase Education & Awareness of PM FW</p> <p>2.3 Create EP MO Training Plan</p> | <p>3.1 Advocate & Support Importance & Value of Project Portfolio Prioritization</p> | <p>4.1 Increase Visibility of Project Performance</p> <p>4.2 Improve Forecasting Accuracy</p> <p>4.3 Increase FW Artifact & Tool Usage</p> <p>4.4 Operationalize the EP MO</p> <p>4.5 Define EP MO Roles & Succession Plan</p> <p>4.6 Build-out & Enhance Project Services</p> <p>4.7 Perform Framework (FW) Release</p> | <p>5.1 Increase Project Team Safety Engagement</p> |
| New (2024) EP MO Objectives | <p>1.1.1 PC SOP v1</p> <p>1.1.2 Templates for consistency on proj & data</p> <p>1.1.3 PC Power BI Report by project, dept, EP MO</p> <p>1.1.4 Dept schedule of all projects with resource dependencies</p> <p>1.2.1 Quarterly report</p> <p>1.2.2, 1.2.3 Lessons Learned</p> <p>1.3.1 Track dev from project baseline, change req, var req</p> | <p>2.1.1 LL Report & Repository</p> <p>2.1.2 PM RM Capability Training Plan</p> <p>2.1.3 PM FW Capability Training Plan</p> <p>2.1.4 PM/PC Cross-dept collab</p> <p>2.1.5 Improve PM/PT comms</p> <p>2.2.1 Build awareness plan</p> <p>2.3.1 Training plan for non-EP MO employees</p> <p>2.3.2 Training for all EP MO</p> <p>2.3.3 Non-CLTP Prof Dev</p> | <p>3.1.1 QA plan for correct & consistent completion of PDTs</p> <p>3.1.2 Criteria for resource loading on projects</p> | <p>4.1.1, 4.1.2 Project & Portfolio KPIs</p> <p>4.2.1 Quarterly Project Review Meetings</p> <p>4.3.1 QA of PM performance at each project phase</p> <p>4.4.1 Dev next year's annual plan</p> <p>4.4.2 Dev EP MO KPIs</p> <p>4.5.1 Career path for PM, Proj Svcs & Proj Controls</p> <p>4.5.2 Create succession plan for the EP MO</p> <p>4.6.1 Proj Svcs SharePoint within EP MO site</p> <p>4.6.2 Proj Svcs SOP v1</p> <p>4.6.3 Proj Svcs SLAs with ops, facilities & engineer</p> <p>4.7.1 Annual review of PI tracker items</p> <p>4.7.2 Establish FW SOP release dates</p> | <p>*2025 – may move to 2024 if resources become available</p> <p>5.1.1 Improve SMP template & instructions</p> <p>5.1.2 Train on SMP improvements</p> |

PMCI “Operationalize the EPMO” Completed Work 2024

| GC PUD Strategic Plan Objectives & Key Priorities | | | | | |
|---|--|--|--|--|--|
| EPMO Theme, Goals, Objectives 2024 | | | | | |
| EPMO Theme | 1 Reduce Project Delivery Risk | 2 People Development & Skill Building | 3 Support Portfolio Management Development | 4 EPMO Maturity Development | 5 Industry Leading Safety Performance |
| EPMO Goal | 1.1 Develop Project Controls Capabilities 1.2 Executive Team Reporting 1.3 Reduce Execution Phase Changes | 2.1 PM Ability to Utilize Framework Effectively 2.2 Increase Education & Awareness of PM FW 2.3 Create EPMO Training Plan | 3.1 Advocate & Support Importance & Value of Project Portfolio Prioritization | 4.1 Increase Visibility of Project Performance 4.2 Improve Forecasting Accuracy 4.3 Increase FW Artifact & Tool Usage 4.4 Define EPMO Roles & Succession Plan 4.5 Build-out & Enhance Project Services 4.6 Perform Framework (FW) Release | 5.1 Increase Project Team Safety Engagement |
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- ✓ Document Change Control & Release SOP
- ✓ Project Prioritization Matrix Template
- ✓ Document Control & Release Process Map
- ✓ PMCI Process Improvement Tracker SOP
- ✓ Root Cause Analysis (RCA) Template
- ✓ EPMO Annual Plan SOP
- ✓ Annual Road Map Planning & Information Template
- ✓ Annual Plan Work Breakdown Structure Template
- ✓ Annual Plan Priority & Leveling Template
- ✓ Annual Plan Microsoft Project Schedule Template
- ✓ Annual Plan Summary Deck Template

Other PMCI PI Tracker Items Completed in 2024

- ✓ Actions, Issues, Decisions, Notes Log
- ✓ Change Request Process SOP & Template
- ✓ BO/Exec Sponsor Role in PGP
- ✓ Org Changes on FW & Templates
- ✓ Develop Tools/Methods for Monitoring/Reporting
- ✓ Document Signature Blocks
- ✓ Project Charter Template
- ✓ Business Requirements Template
- ✓ Procurement Management Plan Template

EPMO Progress Summary *thru July 2024*

EPMO Annual Plan Process Improvement Tracker + “Operationalize the EPMO” Items

100

Total items scheduled to be complete by EOY

14

In-progress

47

Completed

47%

Complete

Reduce Project Delivery Risk

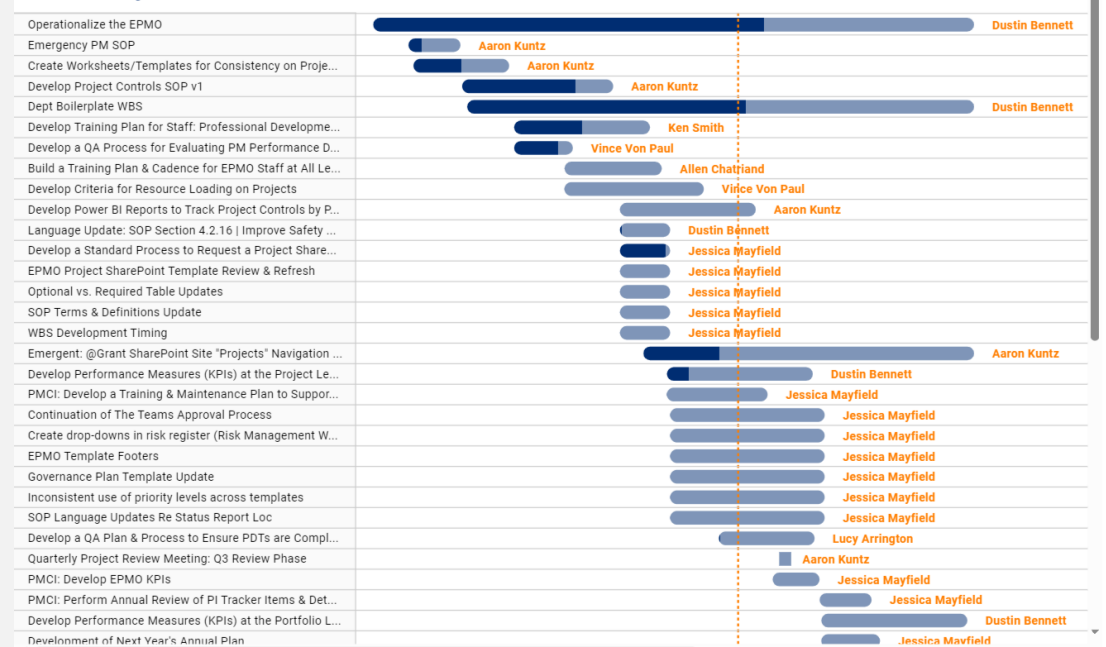
People Development & Skill Building

Support Portfolio Management Development

EPMO Maturity Development

Industry Leading Safety Performance

EPMO Project Schedule



2024

| Id | Link |
|----|------|
| 99 | |

Project Status

- Schedule: Yellow
- Scope: Yellow
- Budget/Cost: Green
- Resources: Yellow
- Condition: Green



*Completed items drop from Gantt visual

EPMO Power Production

Lockout/Tagout

Project Fulfillment



Vince Von Paul
EPMO Manager,
Power Production

8.27.2024

Agenda

- Initial Project Scope
- EPMO Key Tools
- Planning Process
- Planning Outcomes
- Project Outcomes



Initial Project Scope

- Replace the Power Production hazardous energy isolation program with a modern, industry compliant program using lockout devices.
- This included:
 - SOP/ Policy revisions
 - Equipment modifications to accept locks
 - Purchase of lock kits and related material
 - Software improvements
 - Training



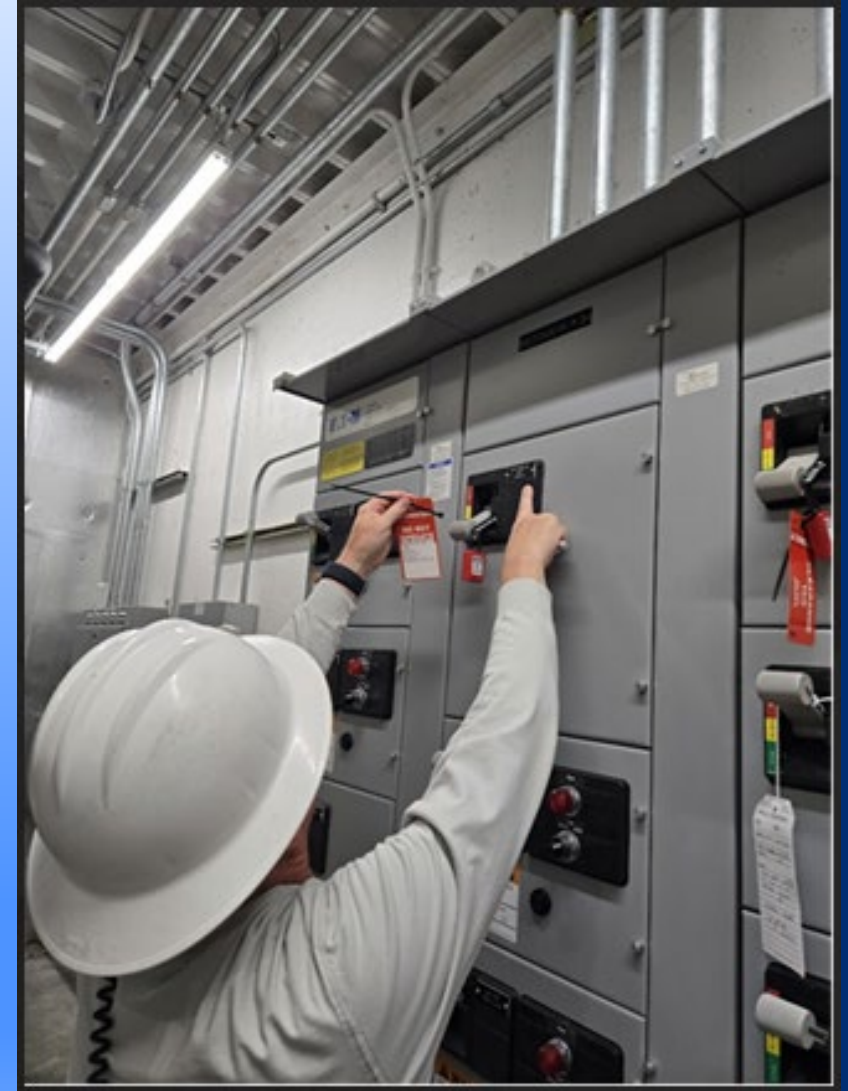
EPMO Key Tools

- Governance
- Communication Plan
- Human Resource Plan
- Stakeholder Impact Assessment
- Change Control
- Change Management
- Project Turnover



Planning Process

- Diverse user group
- Benchmarking of other programs
- Better understanding of current deficiencies
- Frontline user input



Planning Outcomes

- Minimal physical changes to the plants
- OperaLog improvements
- Clear policy and procedure developed with frontline input
- Buy-in and support from Operations and Maintenance



Project Outcomes

- Reduced change management
- User buy-in
- Robust training
- Improved communication and reduced inefficiency for clearances
- Industry best practice protection mechanisms

Operlog | Facility Username |

HOME LOG CLEARANCE GENERATION HYDRAULICS REPORTS MCPL PERMISSIONS

Clearance List [New Clearance Request](#) [Export to Excel](#)

| CL No | State | Current Holder | Equipment | Scope of Work | Start Time |
|---------|---------------|----------------------|-----------|---------------|------------|
| xx-xxxx | Requested | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Senior Review | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Authorized | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Chief Review | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Revised | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Requested | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Active | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Ready | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Released | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Ordered Off | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Drafted | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Removed | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Ordered On | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Placed | First Name Last Name | Equipment | Scope of Work | Start Time |
| xx-xxxx | Cancelled | First Name Last Name | Equipment | Scope of Work | Start Time |

Successful Project Team Effort

- Operations
- Maintenance
- Planners
- Plant Leadership
- Engineering
- Change Management



Thank You



Powering our way of life.

Quarterly Update Large Power Solutions

Presented by Andy Wendell, Sr. Mgr. Large Power Solutions &
Vanessa Villela, Business Development Manager - LPS



Powering our way of life.



Today's agenda

- LPS core team, primary functions & focus areas
- New large load Queue overview
- Focused initiatives for Large Power Solutions for 2024
- Systems studies (*in progress & upcoming*)
- Summary

No action required today, informational only





Kim Becht
Mid-Accounts Mgr.

Andy Wendell
Sr. Manager LPS

Jeremy Nolan
Key Accounts Mgr.

Vanessa Villela
Business Develop Mgr.

Baxter Gillette
LPS Manager

The LPS Team

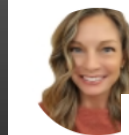
LPS Support Team



Ty Ehrman
Chief Customer Officer
Chief Customer Officer



Jennifer Rathbun
Administrative Assistant
Customer Solutions



Donna Parkhurst
Project Coordinator
Senior Manager EPMO

Primary roles of the Large Power Solutions team:

- Primary contact and liaison for large energy use customers
- Manage new requests for large power: (Application to energization)
- Manage key account needs: (reliability, growth, rates, risks & operational)
- Manage the district's application queue
- Inform load forecasting and growth management
- Work closely with Customer Service, Power Delivery, and Product Development groups

OUR MISSION

To safely, efficiently and reliably provide electric power and fiber optic broadband services to our customers.

OUR VISION

EXCELLENCE IN SERVICE AND LEADERSHIP

We continually ask how we can improve safety, service quality, reliability and stewardship of our resources in the most cost-effective manner.

ANCHOR

Focus on our core electric customers while still ensuring the success of all our customers

Prioritizing our resources around these 5 strategic pillars:

1



Ensuring long-term affordable rates for our core electric customers

2



Sustaining our focus on engaged, empowered & enabled employees

3



Committing to accurate & responsive customer service

4



Developing an intentional power demand strategy

5



Caring for our communities through active engagement

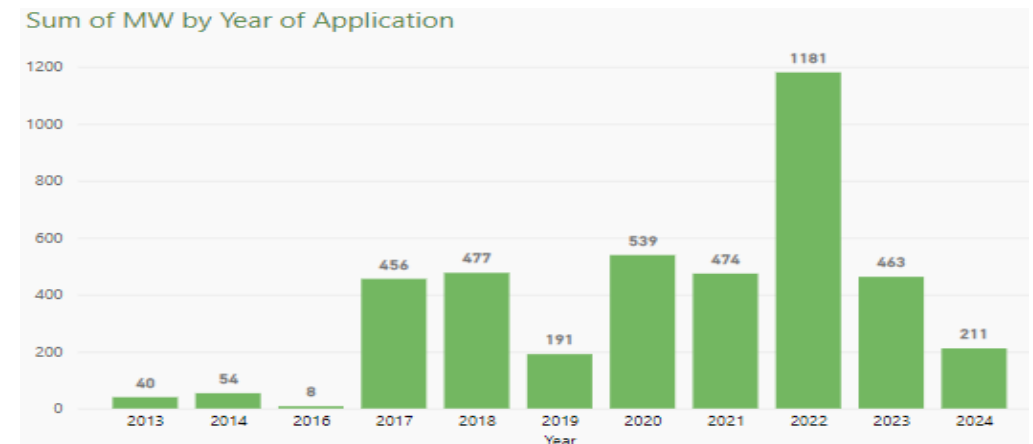
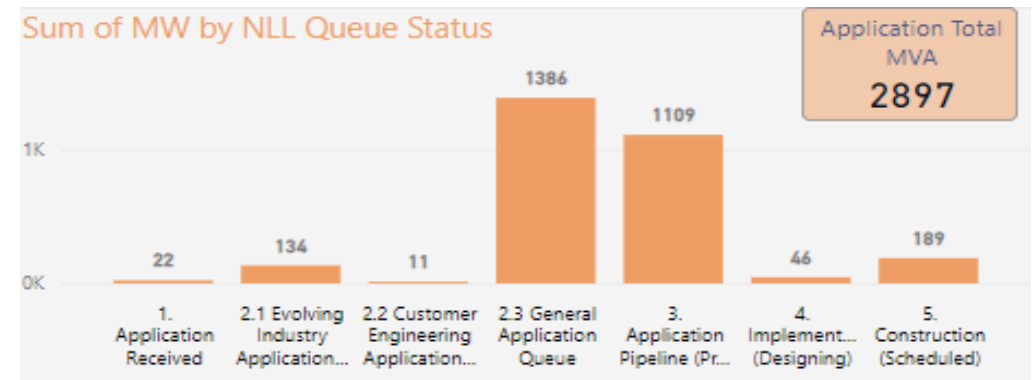
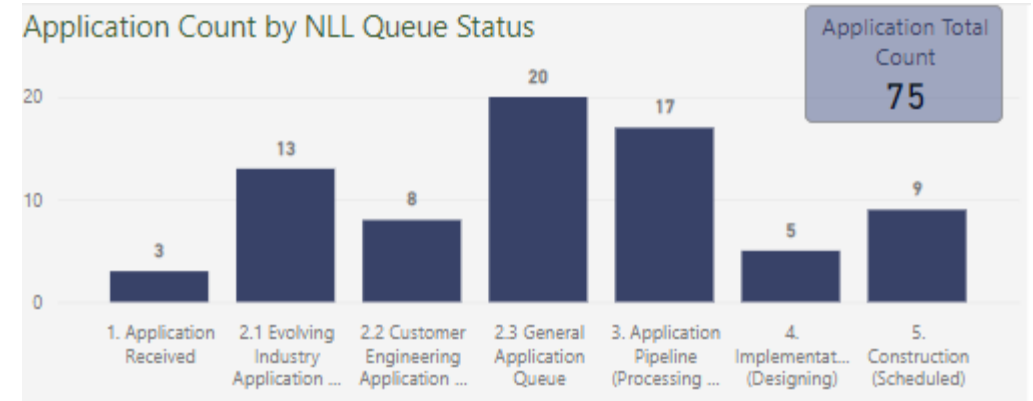
Key focus area for Large Power Solutions

Queue Status:

Application Total = 75

Application Total MVA = 2,897

Redundant MVA = 310



Queue applications:

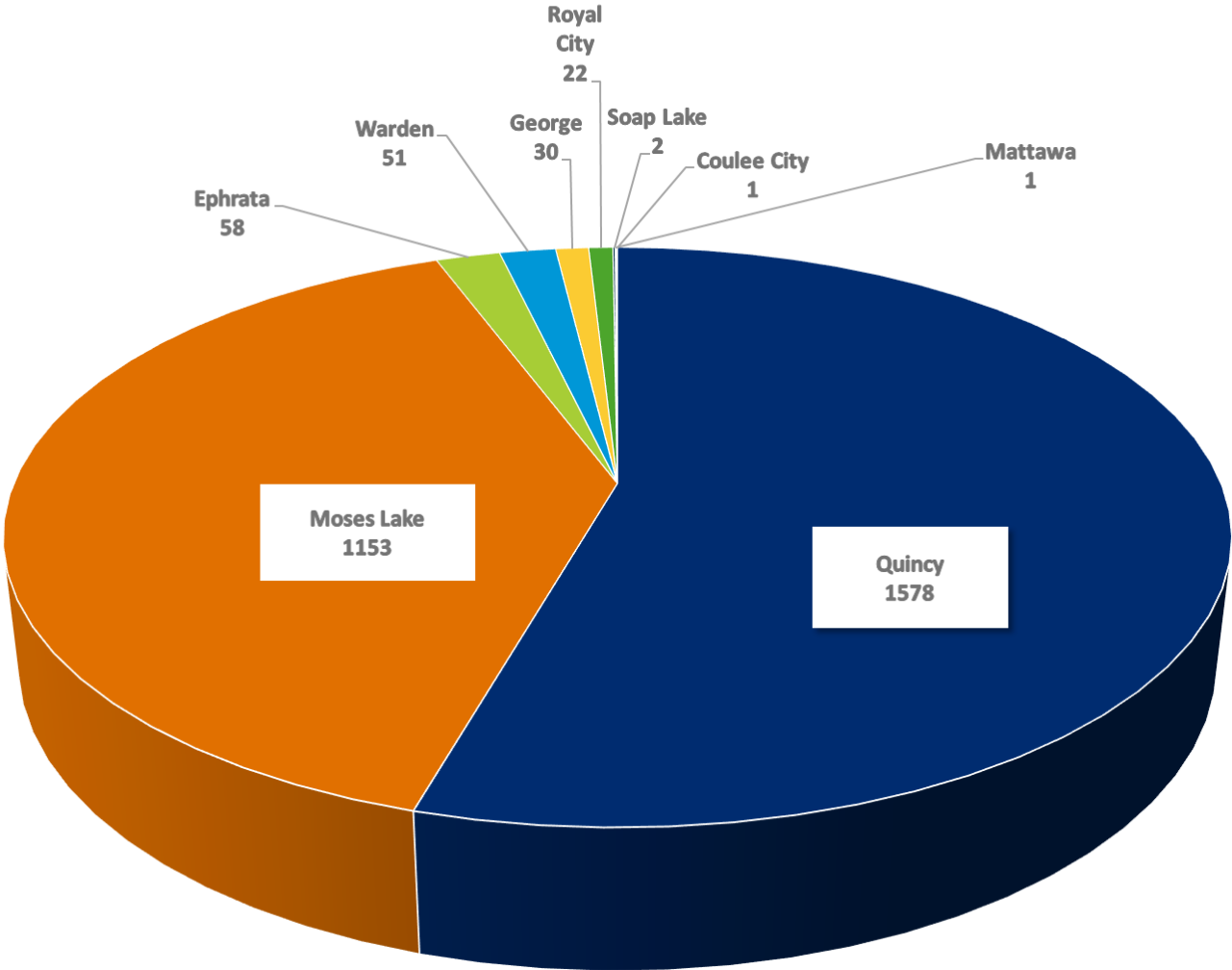
| Year | # Applications | Total (MW) |
|------------|----------------|------------|
| 2023 | 26 apps | 463 MW |
| 2024 (YTD) | 9* apps | 211 MW |

Note *

1 application of the 9 applications in 2024 makes up 200 MW

Queue status: by City/Location

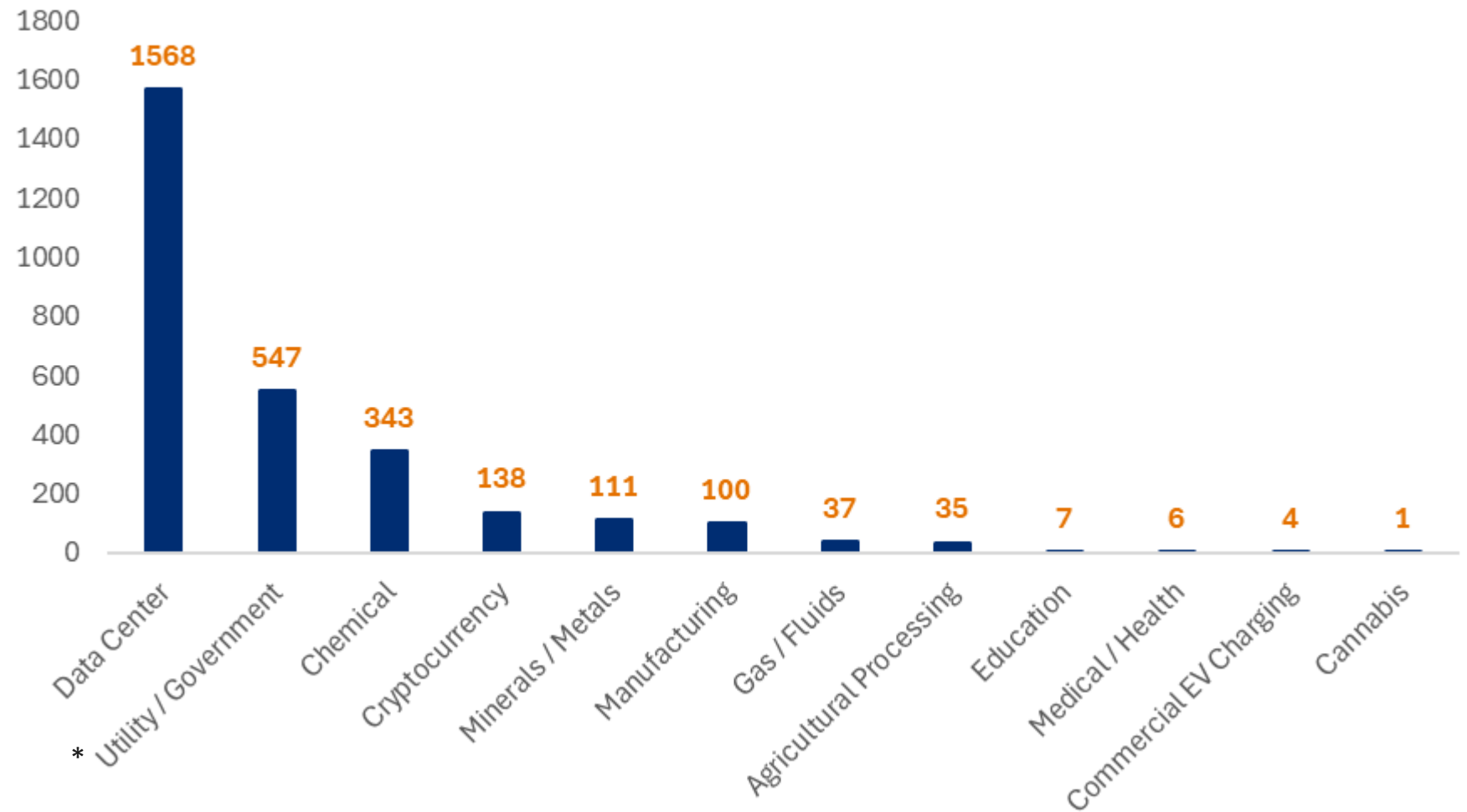
Load Applications by Location (MW)



Total Peak Demand **2,897 MW**

Queue status: by Industry

Load Applications by Industry (MW)



Total Peak Demand 2,897 MW

* Note: Utility/Government includes Port districts`

Committing to accurate & responsive customer service:

- Optimization of the queue (e.g. clustering studies)
- Adjusting policies to improve queue intake and management
- Improving the new large load business process to gain efficiency and stability
- Incorporating more project management principles
- Developing a spectrum of new load growth management strategies
- Established a large customer communications process and protocol



Policy considerations:

- Upfront project cost contributions at time of application
- Exploring options around large load contracts
- Capacity reservations and load ramping management
- Establishing electrical load allocations by location
- Expansion of demand response programs
- Considering options around load diversification
- Exploring end of project “true-up” process; ensuring cost recovery



Study Updates:

System Studies - Facility Studies- Facility Plan

- Moving forward with clustering system studies together by area to speed up the process
- Studying clusters can take several months based on Engineering resources
- Currently supplementing Engineering resources with a contractor

System Impact Study Progress

- QTEP (Pre/Post-Cap Bank) – **COMPLETED**
- Port of Quincy – **IN PROGRESS**
- Port of Moses – RESCOPING, NOT INITIATED
- Port of Warden – NOT INITIATED



Transmission:



- Quincy Transmission Expansion Plan (QTEP)
- Frenchman Hills - Red Rock 115kV
- Moses Transmission Expansion Plan (MTEP)
- Future: (i.e. Quincy addition transmission source)

Transmission – Future, in initial study phase

- **System Studies**

- New transmission source to Moses Lake (MTEP)
- Quincy Capacity beyond QTEP
- System performance and reliability

- **Project Specific:**

- First in - first studied, depending on capacity availability
- Load applicants that are geographically close may be studied as a cluster
- Generation Interconnection applicants



Summary



- LPS is positioning well to meet the changes we are facing at the District
- A primary focus remains accurate and timely responses to all customers
- We are active in Queue cleansing and business process improvements
- Anticipate policy recommendation in Q4 of 2024

Questions



Powering our way of life.

Customer Strategy

Quarterly Business Report



**CUSTOMER
EXPERIENCE**

Agenda

1. Why customer experience is important and what role our strategists will play
2. Roles & direction
3. CX – What is it and why is it important?
4. What are we doing?
5. Wins!



Anchor & Pillars



ANCHOR:

Focus on our core electric customers while still ensuring the success of all our customers

Prioritizing our resources around these **5 strategic pillars:**

1



Ensuring long-term affordable rates for our core electric customers

2



Sustaining our focus on engaged, empowered & enabled employees

3



Committing to accurate & responsive customer service

4



Developing an intentional power demand strategy

5



Caring for our communities through active engagement

Our Team



Kieth Siebert
Customer Strategist

Small Commercial & Residential
Customers



Heidi Juarez
Customer Strategist

Fiber & Large Industrial
Customers

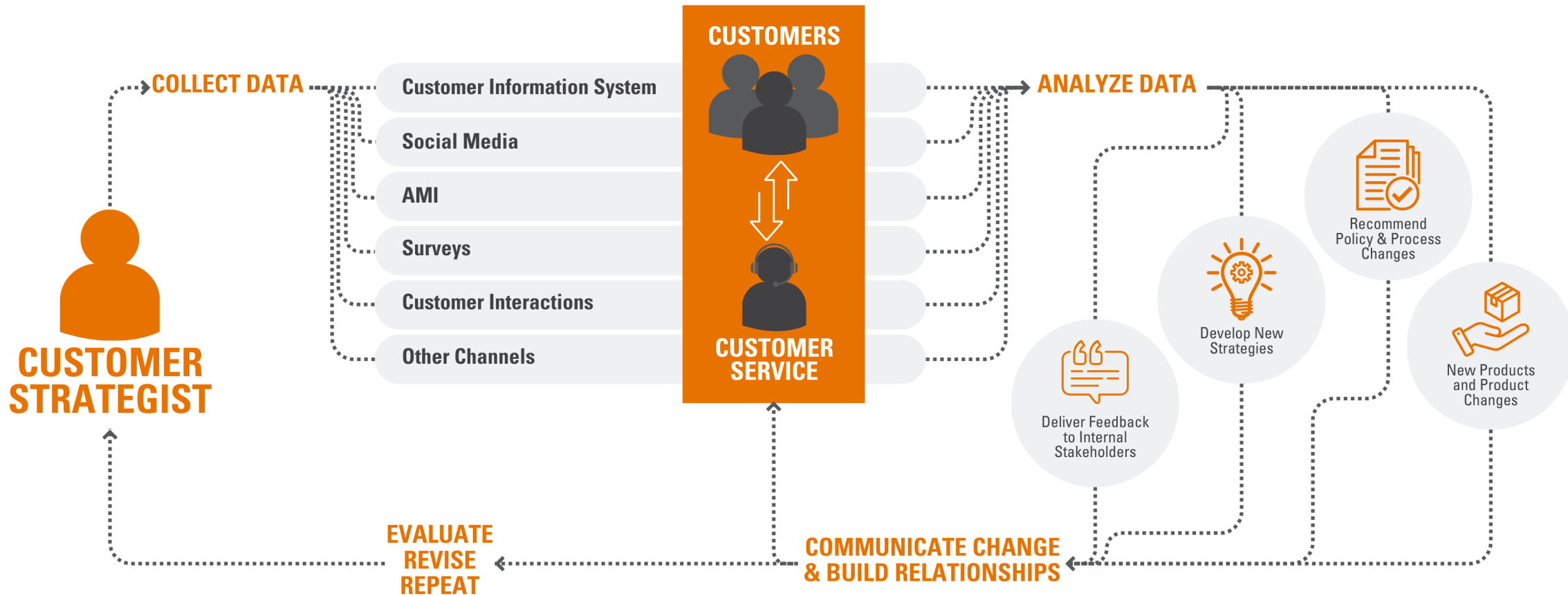


Lindsey McDonnell
Customer Strategist

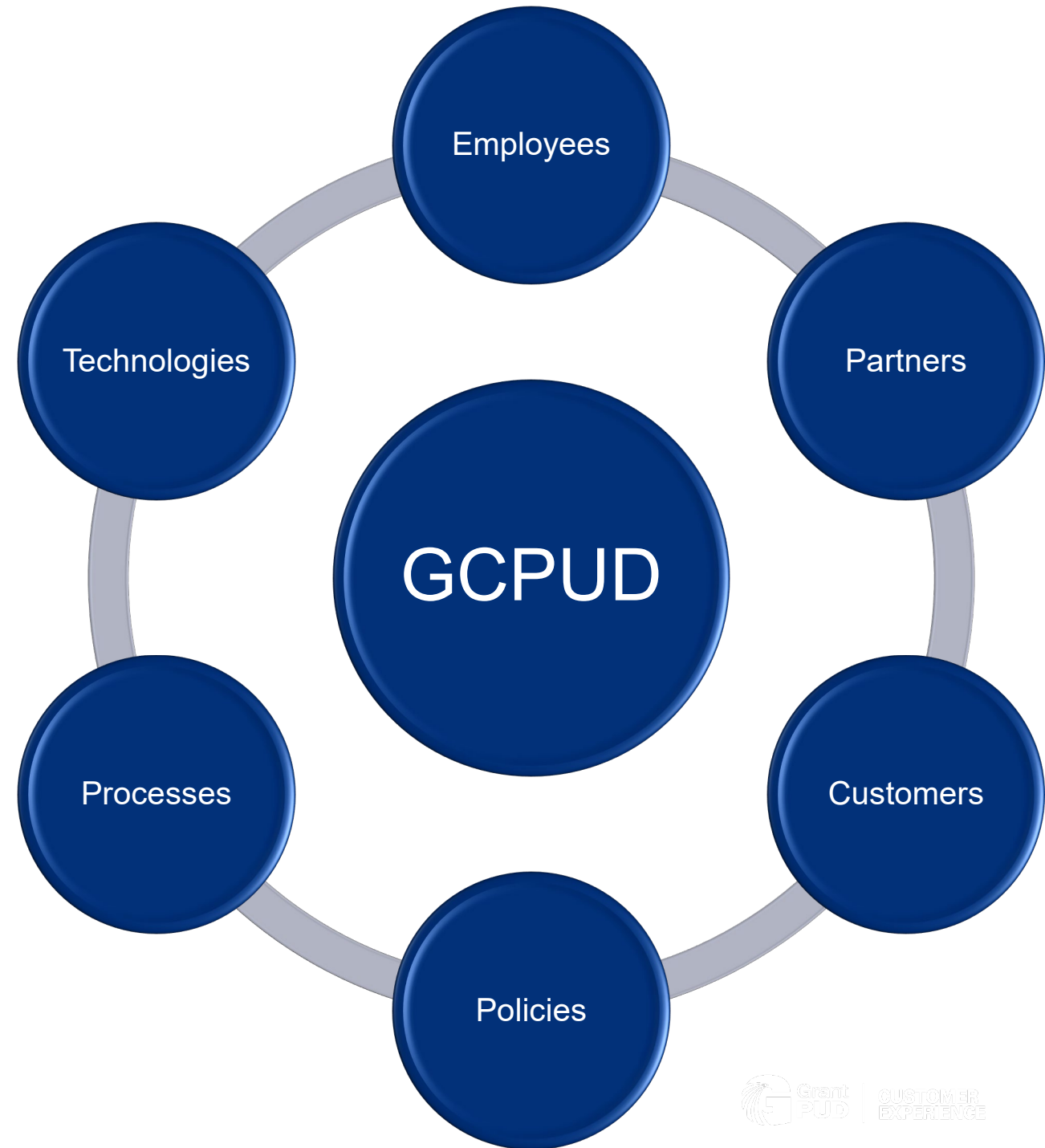
Agricultural Customers

An aerial photograph of a wide river valley, likely the Snake River Valley, showing a winding river, a road, and surrounding mountains. The image is overlaid with a semi-transparent blue filter.

01 Customer Experience Roles & Direction



GCPUD Ecosystem – A Holistic Approach



An aerial photograph of a wide river valley, likely the Snake River Valley, showing a winding river, a road, and surrounding mountains. The image is overlaid with a semi-transparent blue filter.

02 Customer Experience

What is it and why is it important?



The Power of Three



Customer Service

- > Support provided to assist a customer needs or to help them with services provided by Grant PUD.



Customer Engagement

- > The ongoing relationship, continuous dialogue, and interactions between Grant PUD and our customers.



Customer Experience

- > The perceived ease and emotional result of a customer's sum of interactions with Grant PUD.





What is Customer Experience?

Sum of **all** interactions with the customer

- Customer Experience blends the physical performance of the organization with the emotions it creates.
- The customer measures the organization against their expectations.

Consideration of **all** touchpoints with Grant PUD

- Customer Experience is measured at every touchpoint with Grant PUD.
- It does not require an interaction with a Grant PUD representative.

Customer Experience is an **attitude**

- It is not a department

Why Customer Experience?

- Following a poor customer experience, up to 89% of consumers have switched to a competitor (Zippia)
- 83% of executives feel unimproved CX presents them risks (Forbes / Arm Treasure Data)
- 56% of consumers feel the quality of the customer service has the highest impact on how they view a brand (Emplifi)



Risks of Not Improving CX



An aerial photograph of a wide river valley, likely the Snake River Valley, showing a winding river, a road, and surrounding mountains. The image is overlaid with a semi-transparent blue filter.

03 Customer Experience

What are we doing?



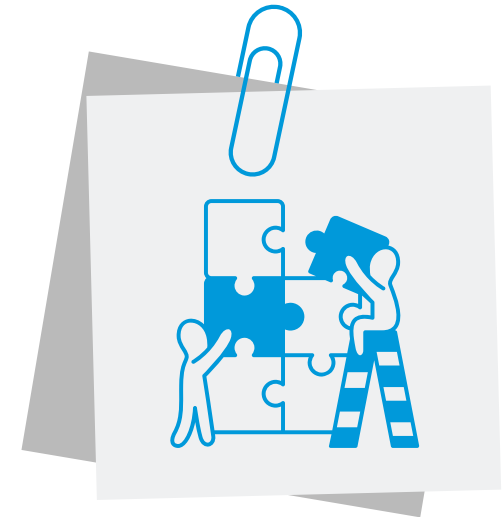
What we are working and what is to come?



Learning



Evaluating



Developing

WINS!

We've received support and contributions from multiple areas across the District.

- Project team committed within a week
- 1/3 of stakeholder interviews have been completed
- OCM and EP MO support



Questions?

Q2 QFR 2024 - All

[View in Power BI](#) ↗

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Budget Area Committee

All

BUDGET

\$84,486K

Budget YTD

\$92,201K

BOY Budget

\$176,687K

Total Budget

**ACTUALS
and YEP**

\$77,022K

Actuals YTD

\$101,657K

BOY Forecast

\$178,679K

YEP Total

**BUDGET
vs
ACTUALS**

(\$7,464K)

YTD Budget Variance

\$9,456K

BOY Var

\$1,992K

Total Budget vs YEP Var

-8.8%

YTD Budget vs Actual Variance

1.1%

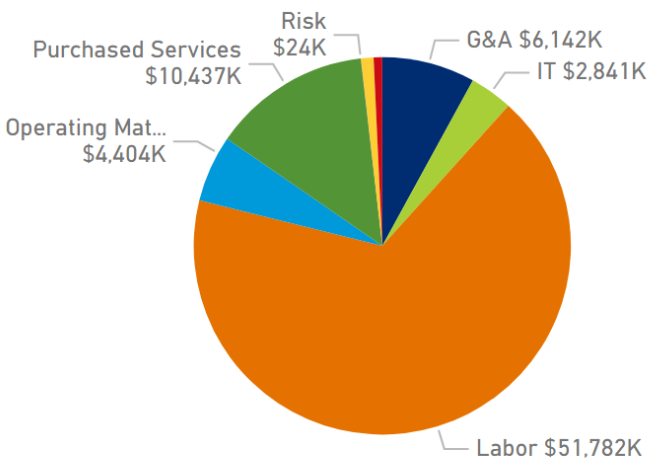
Total Budget vs YEP Variance



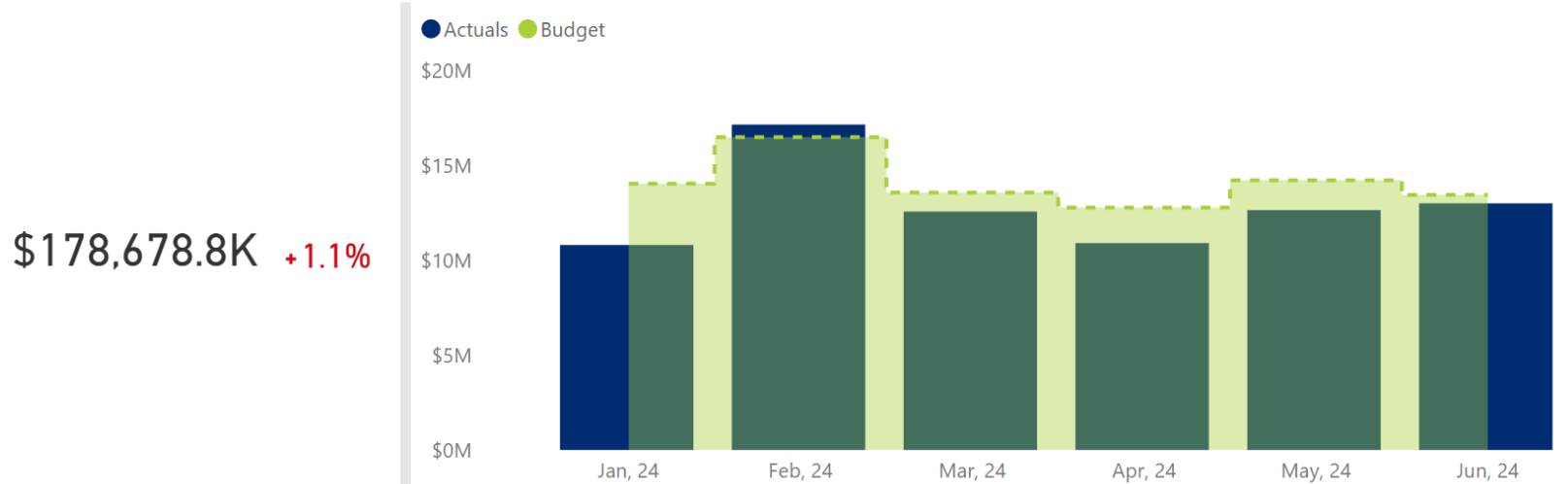
O&M Budget vs Actuals (Including Cap Labor)

| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|---|---------------------|------------------------|----------------------|---------------------|----------------------|--------------------|----------------------|----------------------|-------------------------|--------------------|
| <input checked="" type="checkbox"/> Labor | \$53,113,361 | \$51,781,896.24 | (\$1,331,465) | \$55,356,466 | \$55,457,966 | \$101,500 | \$108,469,827 | \$107,239,862 | (\$1,229,965) | -1.1% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$48,741,890 | \$46,580,908.00 | (\$2,160,982) | \$51,238,589 | \$51,340,089 | \$101,500 | \$99,980,479 | \$97,920,997 | (\$2,059,482) | -2.1% |
| <input type="checkbox"/> CC002 - Overtime | \$3,818,030 | \$4,719,460.40 | \$901,430 | \$3,752,038 | \$3,752,038 | \$0 | \$7,570,068 | \$8,471,498 | \$901,430 | 11.9% |
| <input type="checkbox"/> CC006 - Other Labor | \$553,442 | \$481,527.84 | (\$71,914) | \$365,839 | \$365,839 | (\$0) | \$919,281 | \$847,367 | (\$71,914) | -7.8% |
| <input checked="" type="checkbox"/> Purchased Services | \$15,719,930 | \$10,436,571.17 | (\$5,283,359) | \$18,769,171 | \$25,279,570 | \$6,510,399 | \$34,489,101 | \$35,716,142 | \$1,227,041 | 3.6% |
| <input type="checkbox"/> G&A | \$7,658,044 | \$6,142,334.15 | (\$1,515,709) | \$4,068,770 | \$4,602,307 | \$533,537 | \$11,726,814 | \$10,744,641 | (\$982,173) | -8.4% |
| <input type="checkbox"/> Operating Materials & Equipment | \$4,229,602 | \$4,403,999.65 | \$174,398 | \$6,070,794 | \$7,327,200 | \$1,256,406 | \$10,300,396 | \$11,731,200 | \$1,430,804 | 13.9% |
| <input type="checkbox"/> IT | \$2,105,980 | \$2,840,846.87 | \$734,867 | \$5,901,906 | \$5,971,341 | \$69,435 | \$8,007,885 | \$8,812,188 | \$804,303 | 10.0% |
| <input type="checkbox"/> Transportation | \$688,202 | \$826,009.37 | \$137,807 | \$714,207 | \$774,537 | \$60,330 | \$1,402,409 | \$1,600,546 | \$198,137 | 14.1% |
| <input type="checkbox"/> Utilities | \$971,005 | \$565,874.58 | (\$405,131) | \$1,319,749 | \$2,244,011 | \$924,262 | \$2,290,754 | \$2,809,885 | \$519,131 | 22.7% |
| <input type="checkbox"/> Risk | | \$24,385.05 | | | | | | \$24,385 | | |
| Total | \$84,486,123 | \$77,021,917.08 | (\$7,464,206) | \$92,201,064 | \$101,656,932 | \$9,455,869 | \$176,687,187 | \$178,678,849 | \$1,991,663 | 1.1% |

Actuals by Cost Category Type



Actuals Vs. Budget





Q2 2024 Capital Portfolio Overview

Portfolio

All

Refreshed as of
7/31/2024 3:08:48 PM

Current Year Metrics



CAP Approved Spend

\$154M



CAP District Budget

\$154M



CAP Directs

\$59M



CAP BOY Fx

\$103M



CAP YEP

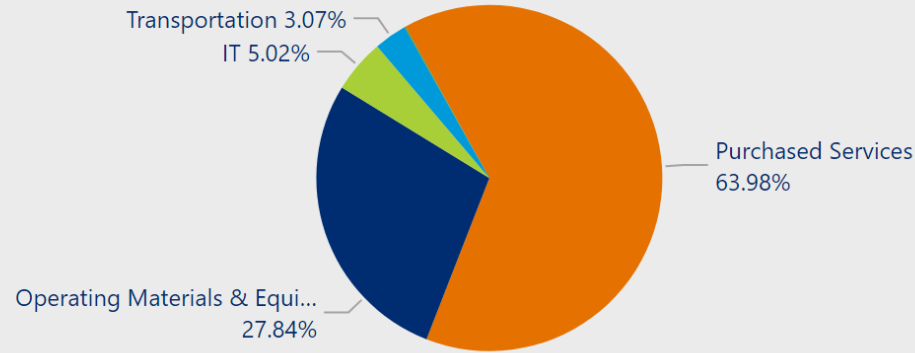
\$162M



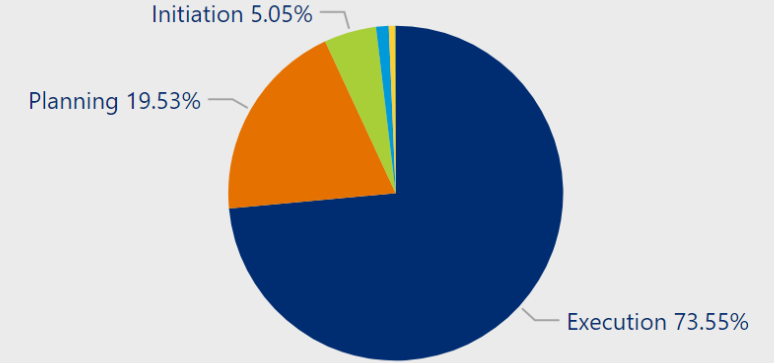
CAP VAR

\$8M

2024 by Cost Category Type



2024 by Phase



Total Capital Portfolio (Direct Capital)

| Portfolio | CAP Approved Spend | CAP YTD Actuals | CAP BOY Fx | CAP YEP | CAP CY VAR | CAP VAR % |
|------------------|----------------------|---------------------|----------------------|----------------------|--------------------|--------------|
| Power Delivery | \$58,500,957 | \$26,525,245 | \$37,905,917 | \$64,431,162 | \$5,930,205 | 10.14% |
| Power Production | \$50,632,570 | \$14,089,031 | \$33,164,954 | \$47,253,986 | (\$3,378,584) | -6.67% |
| Fiber | \$26,692,427 | \$13,025,758 | \$15,293,749 | \$28,319,507 | \$1,627,081 | 6.10% |
| Technology | \$3,882,098 | \$3,020,817 | \$2,796,402 | \$5,817,219 | \$1,935,121 | 49.85% |
| IS/Facilities | \$13,810,355 | \$2,071,752 | \$11,968,809 | \$14,040,561 | \$230,207 | 1.67% |
| Other | \$200,000 | \$14,592 | \$1,808,000 | \$1,822,592 | \$1,622,592 | 811.30% |
| | \$0 | \$102 | \$0 | \$0 | \$0 | |
| Total | \$153,718,406 | \$58,747,298 | \$102,937,832 | \$161,685,028 | \$7,966,622 | 5.18% |

Q2 QFR 2024 – Finance Business Services

[View in Power BI](#) ↗

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Budget Area Committee

Finance-Business Services

\$2,563K

Budget YTD

\$2,634K

BOY Budget

\$5,196K

Total Budget

\$2,558K

Actuals YTD

\$2,634K

BOY Forecast

\$5,192K

YEP Total

(\$5K)

YTD Budget Variance

(\$0K)

BOY Var

(\$5K)

Total Budget vs YEP Var

-0.2%

YTD Budget vs Actual Variance

-0.1%

Total Budget vs YEP Variance

BUDGET

**ACTUALS
and YEP**

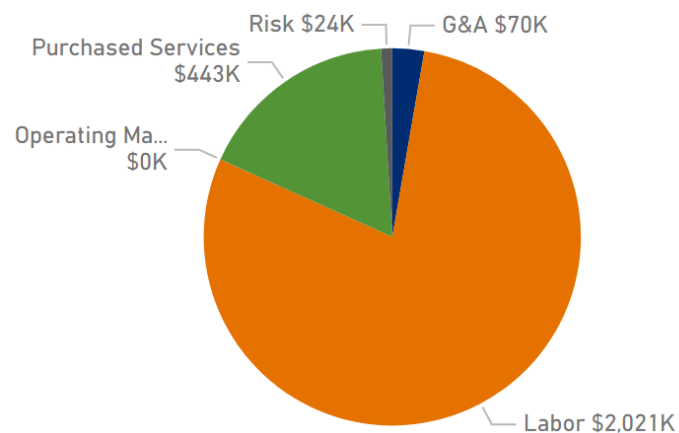
**BUDGET
vs
ACTUALS**



O&M Budget vs Actuals (Including Cap Labor)

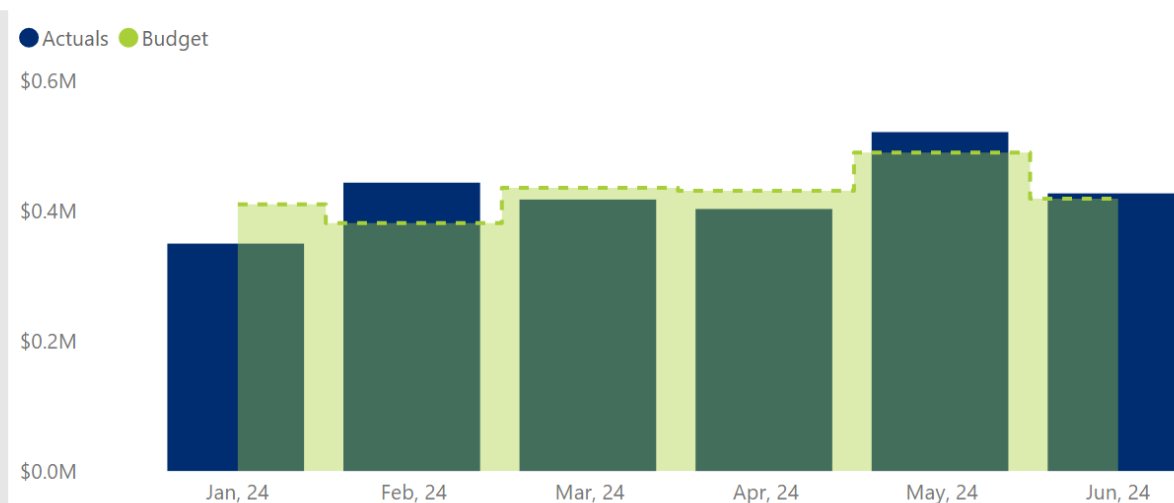
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|---|--------------------|-----------------------|---------------------|--------------------|--------------------|--------------|--------------------|--------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$2,056,827 | \$2,021,036.11 | (\$35,791) | \$2,178,549 | \$2,178,549 | \$0 | \$4,235,376 | \$4,199,585 | (\$35,791) | -0.8% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$2,041,591 | \$2,008,425.93 | (\$33,165) | \$2,170,555 | \$2,170,555 | \$0 | \$4,212,145 | \$4,178,981 | (\$33,165) | -0.8% |
| <input type="checkbox"/> CC006 - Other Labor | \$10,705 | \$10,925.83 | \$220 | \$6,750 | \$6,750 | \$0 | \$17,455 | \$17,676 | \$220 | 1.3% |
| <input type="checkbox"/> CC002 - Overtime | \$4,531 | \$1,684.35 | (\$2,846) | \$1,245 | \$1,245 | \$0 | \$5,775 | \$2,929 | (\$2,846) | -49.3% |
| <input type="checkbox"/> Purchased Services | \$448,652 | \$442,583.68 | (\$6,068) | \$399,952 | \$399,952 | (\$0) | \$848,604 | \$842,536 | (\$6,068) | -0.7% |
| <input type="checkbox"/> G&A | \$56,539 | \$69,756.66 | \$13,217 | \$54,529 | \$54,529 | \$0 | \$111,068 | \$124,286 | \$13,217 | 11.9% |
| <input type="checkbox"/> Risk | | \$24,385.05 | | | | | | \$24,385 | | |
| <input type="checkbox"/> Operating Materials & Equipment | \$648 | \$363.05 | (\$285) | \$652 | \$652 | \$0 | \$1,300 | \$1,015 | (\$285) | -21.9% |
| <input type="checkbox"/> IT | | (\$0.00) | | | | | | (\$0) | | |
| Total | \$2,562,666 | \$2,558,124.55 | (\$4,541) | \$2,633,682 | \$2,633,682 | (\$0) | \$5,196,348 | \$5,191,807 | (\$4,541) | -0.1% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$5,191.8K -0.1%



Q2 QFR 2024 – Energy Supply Management

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Budget Area Committee

Energy Supply Management

BUDGET

\$2,539K
Budget YTD

\$2,707K
BOY Budget

\$5,246K
Total Budget

**ACTUALS
and YEP**

\$1,948K
Actuals YTD

\$3,150K
BOY Forecast

\$5,099K
YEP Total

**BUDGET
vs
ACTUALS**

(\$590K)
YTD Budget Variance

\$443K
BOY Var

(\$147K)
Total Budget vs YEP Var

-23.2%
YTD Budget vs Actual Variance

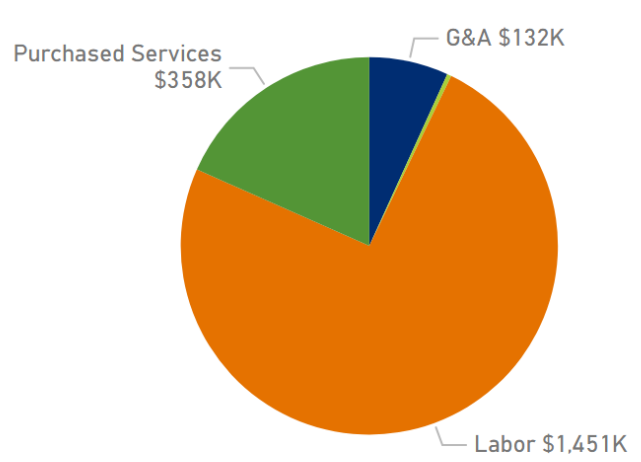
-2.8%
Total Budget vs YEP Variance



O&M Budget vs Actuals (Including Cap Labor)

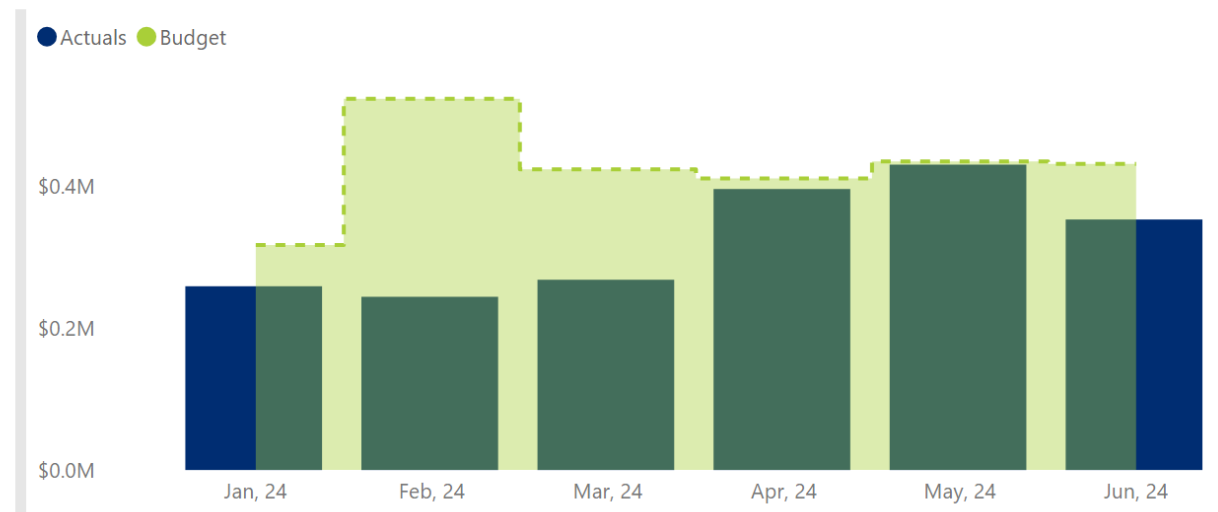
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|--|--------------------|-----------------------|---------------------|--------------------|--------------------|------------------|--------------------|--------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$1,393,208 | \$1,451,341.45 | \$58,133 | \$1,844,261 | \$1,844,261 | \$0 | \$3,237,469 | \$3,295,602 | \$58,133 | 1.8% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$1,385,509 | \$1,426,341.36 | \$40,833 | \$1,841,329 | \$1,841,329 | \$0 | \$3,226,838 | \$3,267,671 | \$40,833 | 1.3% |
| <input type="checkbox"/> CC006 - Other Labor | \$7,700 | \$25,000.09 | \$17,300 | \$2,932 | \$2,932 | \$0 | \$10,631 | \$27,932 | \$17,300 | 162.7% |
| <input type="checkbox"/> Purchased Services | \$827,782 | \$357,676.40 | (\$470,106) | \$718,068 | \$1,014,829 | \$296,761 | \$1,545,850 | \$1,372,506 | (\$173,344) | -11.2% |
| <input type="checkbox"/> G&A | \$317,648 | \$132,196.74 | (\$185,451) | \$144,542 | \$291,090 | \$146,548 | \$462,191 | \$423,287 | (\$38,903) | -8.4% |
| <input type="checkbox"/> IT | | \$7,190.46 | | | \$0 | | | \$7,190 | | |
| <input type="checkbox"/> Transportation | | \$39.91 | | | | | | \$40 | | |
| Total | \$2,538,638 | \$1,948,444.96 | (\$590,194) | \$2,706,871 | \$3,150,181 | \$443,309 | \$5,245,510 | \$5,098,626 | (\$146,884) | -2.8% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$5,098.6K -2.8%





Current Year Metrics



CAP Approved Spend

\$0M



CAP District Budget

\$154M



CAP Directs

\$0M



CAP BOY Fx

\$2M



CAP YEP

\$2M



CAP VAR

\$2M

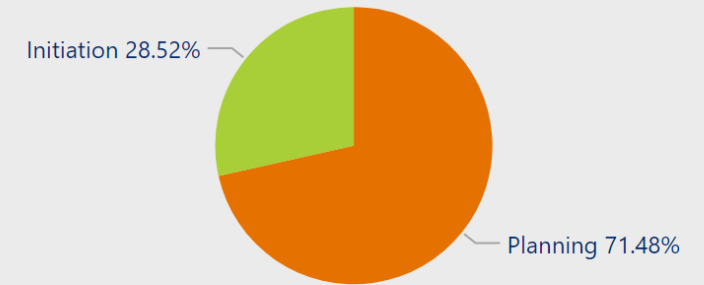
Current Year Variance for Approved Projects

| Project Name | CAP YEP | CAP VAR | CAP VAR % |
|------------------------------------|--------------------|--------------------|----------------|
| Gen Projects Land Acquisition.xlsm | \$1,822,592 | \$1,622,592 | 811.30% |
| Total | \$1,822,592 | \$1,622,592 | 811.30% |

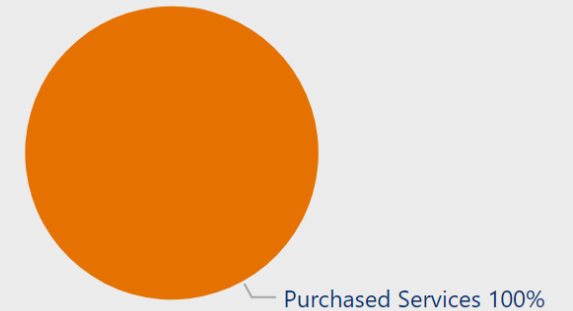
Total Capital Portfolio (Direct Capital)

| CAP Approved Spend | CAP YTD Actuals | CAP BOY Fx | CAP YEP | CAP CY VAR | CAP VAR % |
|--------------------|-----------------|-------------|-------------|-------------|-----------|
| \$200,000 | \$14,592 | \$1,808,000 | \$1,822,592 | \$1,622,592 | 811.30% |

2024 by Phase



2024 by Cost Category Type



Q2 QFR 2024 – Enterprise Technology

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Budget Area Committee

Enterprise Technology

\$5,166K

Budget YTD

\$8,663K

BOY Budget

\$13,829K

Total Budget

\$5,308K

Actuals YTD

\$9,639K

BOY Forecast

\$14,947K

YEP Total

\$142K

YTD Budget Variance

\$976K

BOY Var

\$1,117K

Total Budget vs YEP Var

2.7%

YTD Budget vs Actual Variance

8.1%

Total Budget vs YEP Variance

BUDGET

**ACTUALS
and YEP**

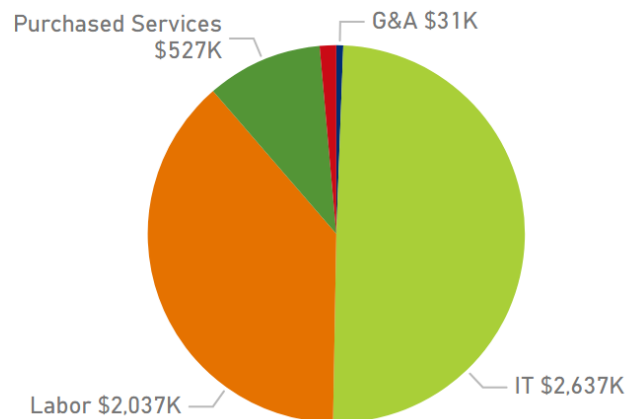
**BUDGET
vs
ACTUALS**



O&M Budget vs Actuals (Including Cap Labor)

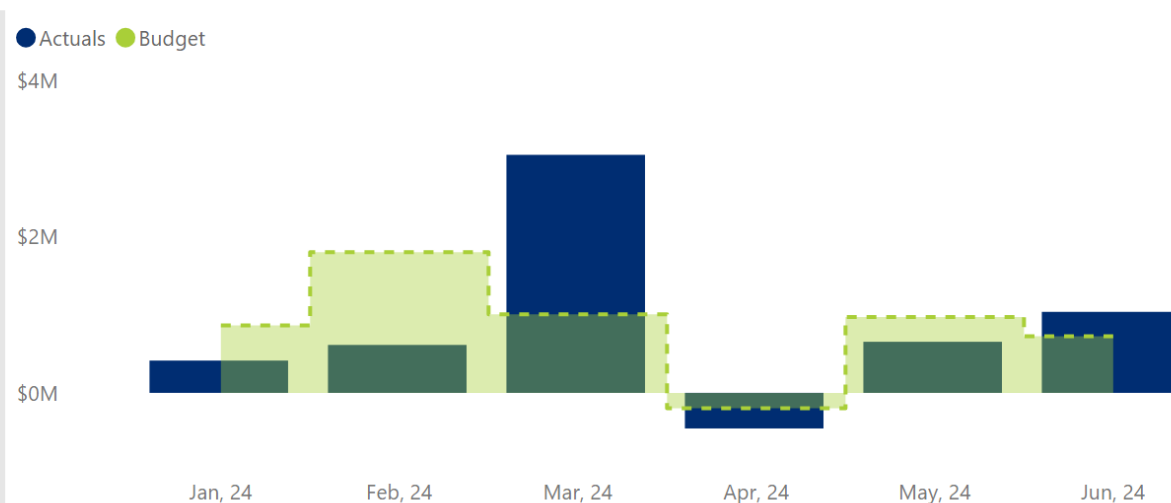
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|---|--------------------|-----------------------|---------------------|--------------------|--------------------|------------------|---------------------|---------------------|-------------------------|--------------------|
| <input checked="" type="checkbox"/> IT | \$1,999,321 | \$2,637,366.33 | \$638,045 | \$5,138,998 | \$5,057,619 | (\$81,379) | \$7,138,319 | \$7,694,985 | \$556,666 | 7.8% |
| <input checked="" type="checkbox"/> Labor | \$2,230,754 | \$2,037,369.63 | (\$193,384) | \$2,240,380 | \$2,240,380 | \$0 | \$4,471,134 | \$4,277,749 | (\$193,384) | -4.3% |
| <input checked="" type="checkbox"/> CC001 - Salaries & Wages | \$2,176,574 | \$1,991,699.63 | (\$184,874) | \$2,198,592 | \$2,198,592 | \$0 | \$4,375,166 | \$4,190,291 | (\$184,874) | -4.2% |
| <input checked="" type="checkbox"/> CC006 - Other Labor | \$30,837 | \$27,159.91 | (\$3,677) | \$17,957 | \$17,957 | \$0 | \$48,793 | \$45,117 | (\$3,677) | -7.5% |
| <input checked="" type="checkbox"/> CC002 - Overtime | \$23,344 | \$18,510.09 | (\$4,834) | \$23,831 | \$23,831 | (\$0) | \$47,175 | \$42,341 | (\$4,834) | -10.2% |
| <input checked="" type="checkbox"/> Purchased Services | \$782,582 | \$526,792.03 | (\$255,790) | \$858,192 | \$1,905,966 | \$1,047,774 | \$1,640,774 | \$2,432,758 | \$791,984 | 48.3% |
| <input checked="" type="checkbox"/> Utilities | \$93,618 | \$75,035.80 | (\$18,582) | \$93,618 | \$93,618 | \$0 | \$187,236 | \$168,654 | (\$18,582) | -9.9% |
| <input checked="" type="checkbox"/> G&A | \$59,948 | \$31,323.75 | (\$28,625) | \$332,013 | \$341,392 | \$9,380 | \$391,961 | \$372,716 | (\$19,245) | -4.9% |
| <input checked="" type="checkbox"/> Operating Materials & Equipment | | \$0.00 | | | | | | \$0 | | |
| Total | \$5,166,224 | \$5,307,887.54 | \$141,664 | \$8,663,200 | \$9,638,975 | \$975,775 | \$13,829,424 | \$14,946,863 | \$1,117,439 | 8.1% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$14,946.9K +8.1%



Current Year Metrics



CAP Approved Spend

\$4M



CAP District Budget

\$154M



CAP Directs

\$3M



CAP BOY Fx

\$3M



CAP YEP

\$6M



CAP VAR

\$2M

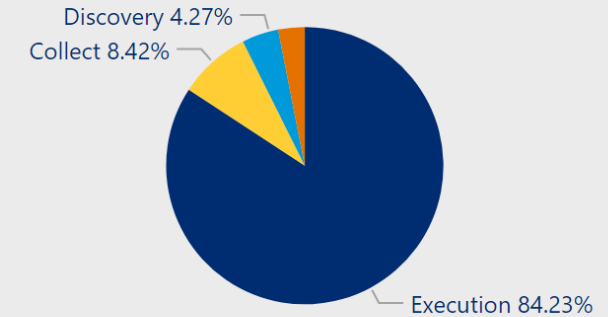
Current Year Variance for Approved Projects

| Project Name | CAP YEP | CAP VAR | CAP VAR % |
|---|--------------------|--------------------|---------------|
| SBITA Renewal Fitness.xlsm | \$3,551,671 | \$1,351,486 | 61.43% |
| 6.2 Replace Energy Management System.xlsm | \$1,125,943 | \$46,318 | 4.29% |
| ERP Plus Implementation.xlsm | \$250,000 | (\$0) | -0.00% |
| BlastPoint.xlsm | \$248,925 | \$248,925 | |
| Server Replacements.xlsm | \$210,454 | \$0 | 0.00% |
| Records Management Info Gov.xlsm | \$89,455 | \$49,579 | 124.33% |
| OATT & OASIS.xlsm | \$64,930 | \$17,930 | 38.15% |
| GIS Upgrade Migration.xlsm | \$15,085 | (\$0) | -0.00% |
| Fish Video Equipment.xlsm | \$9,820 | \$812 | 9.01% |
| Firewall Modernization.xlsm | \$936 | \$71 | 8.19% |
| Total | \$5,567,219 | \$1,715,121 | 44.52% |

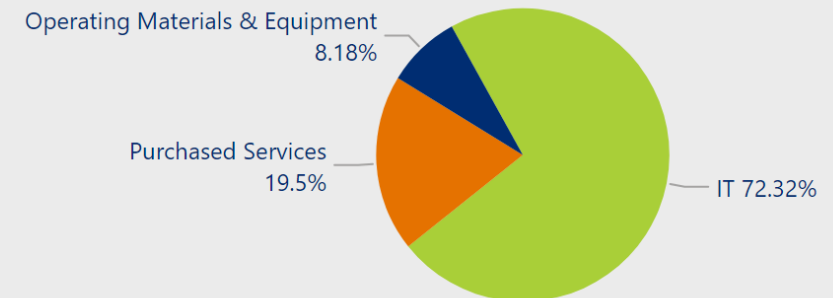
Total Capital Portfolio (Direct Capital)

| CAP Approved Spend | CAP YTD Actuals | CAP BOY Fx | CAP YEP | CAP CY VAR | CAP VAR % |
|--------------------|-----------------|-------------|-------------|-------------|-----------|
| \$3,882,098 | \$3,020,817 | \$2,796,402 | \$5,817,219 | \$1,935,121 | 49.85% |

2024 by Phase



2024 by Cost Category Type



Q2 QFR 2024 – Human Resources

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Budget Area Committee

Human Resources

BUDGET

\$1,165K

Budget YTD

\$1,240K

BOY Budget

\$2,406K

Total Budget

**ACTUALS
and YEP**

\$957K

Actuals YTD

\$1,265K

BOY Forecast

\$2,222K

YEP Total

**BUDGET
vs
ACTUALS**

(\$208K)

YTD Budget Variance

\$25K

BOY Var

(\$183K)

Total Budget vs YEP Var

-17.9%

YTD Budget vs Actual Variance

-7.6%

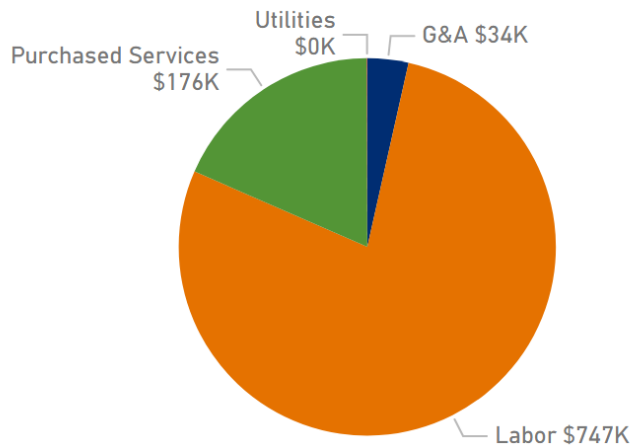
Total Budget vs YEP Variance



O&M Budget vs Actuals (Including Cap Labor)

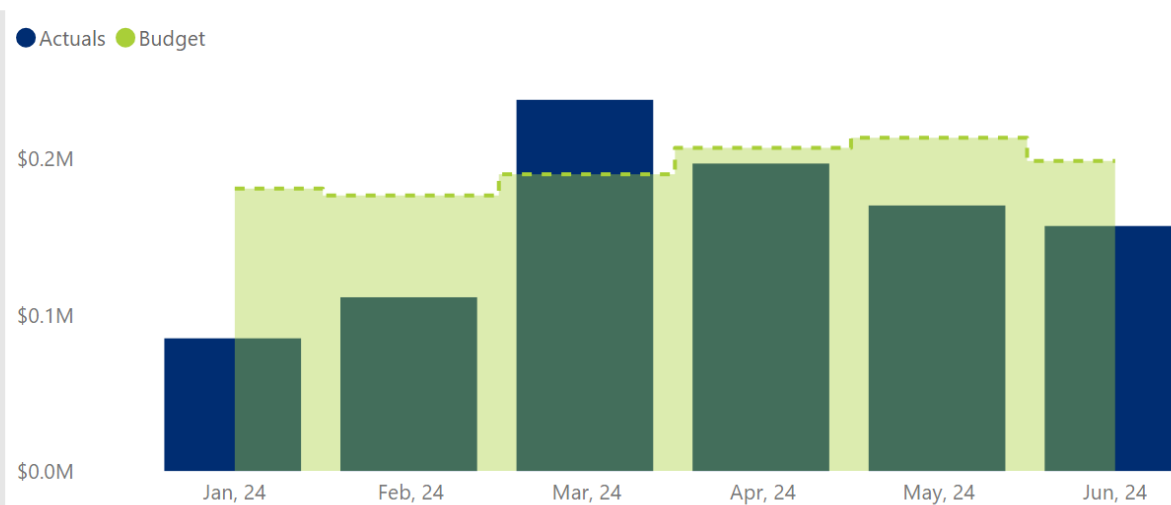
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|---|--------------------|---------------------|---------------------|--------------------|--------------------|-----------------|--------------------|--------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$948,172 | \$746,910.96 | (\$201,261) | \$1,023,032 | \$1,023,032 | \$0 | \$1,971,204 | \$1,769,943 | (\$201,261) | -10.2% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$935,530 | \$724,641.94 | (\$210,888) | \$1,015,345 | \$1,015,345 | \$0 | \$1,950,875 | \$1,739,987 | (\$210,888) | -10.8% |
| <input type="checkbox"/> CC006 - Other Labor | \$8,295 | \$15,726.35 | \$7,431 | \$3,340 | \$3,340 | \$0 | \$11,635 | \$19,066 | \$7,431 | 63.9% |
| <input type="checkbox"/> CC002 - Overtime | \$4,347 | \$6,542.67 | \$2,196 | \$4,347 | \$4,347 | \$0 | \$8,694 | \$10,890 | \$2,196 | 25.3% |
| <input type="checkbox"/> Purchased Services | \$187,992 | \$176,043.39 | (\$11,949) | \$188,008 | \$213,004 | \$24,996 | \$376,000 | \$389,047 | \$13,047 | 3.5% |
| <input type="checkbox"/> G&A | \$25,577 | \$33,624.44 | \$8,047 | \$25,572 | \$25,572 | \$0 | \$51,150 | \$59,197 | \$8,047 | 15.7% |
| <input type="checkbox"/> Utilities | \$2,604 | \$350.00 | (\$2,254) | \$2,599 | \$2,599 | \$0 | \$5,203 | \$2,949 | (\$2,254) | -43.3% |
| <input type="checkbox"/> Transportation | | \$62.75 | | | | | | \$63 | | |
| <input type="checkbox"/> IT | | \$0.00 | | | | | | \$0 | | |
| <input type="checkbox"/> Operating Materials & Equipment | \$1,002 | | | \$998 | \$998 | \$0 | \$2,000 | \$998 | (\$1,002) | -50.1% |
| Total | \$1,165,347 | \$956,991.54 | (\$208,356) | \$1,240,210 | \$1,265,206 | \$24,996 | \$2,405,557 | \$2,222,197 | (\$183,360) | -7.6% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$2,222.2K -7.6%



Q2 QFR 2024 - Executive

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Budget Area Committee

Executive

BUDGET

\$3,546K

Budget YTD

\$2,732K

BOY Budget

\$6,278K

Total Budget

**ACTUALS
and YEP**

\$2,969K

Actuals YTD

\$2,732K

BOY Forecast

\$5,701K

YEP Total

**BUDGET
vs
ACTUALS**

(\$577K)

YTD Budget Variance

\$0K

BOY Var

(\$577K)

Total Budget vs YEP Var

-16.3%

YTD Budget vs Actual Variance

-9.2%

Total Budget vs YEP Variance



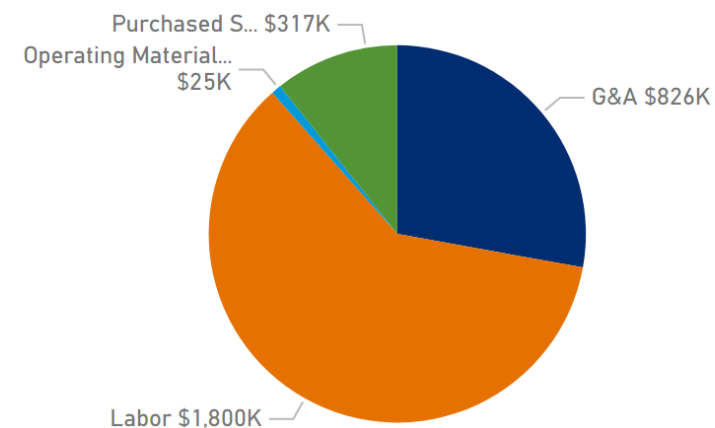
O&M Budget Versus Actuals

Executive Actuals YTD June, 2024

O&M Budget vs Actuals (Including Cap Labor)

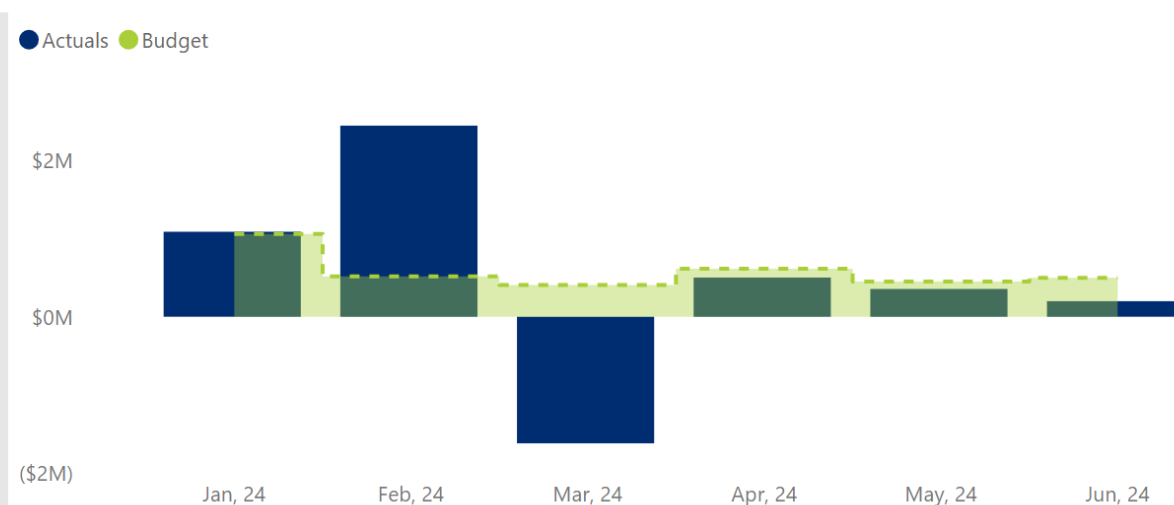
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|--|--------------------|-----------------------|---------------------|--------------------|--------------------|------------|--------------------|--------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$1,846,528 | \$1,799,901.23 | (\$46,627) | \$1,856,676 | \$1,856,676 | \$0 | \$3,703,204 | \$3,656,577 | (\$46,627) | -1.3% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$1,812,306 | \$1,783,428.35 | (\$28,878) | \$1,840,196 | \$1,840,196 | \$0 | \$3,652,502 | \$3,623,624 | (\$28,878) | -0.8% |
| <input type="checkbox"/> CC006 - Other Labor | \$32,613 | \$16,115.02 | (\$16,498) | \$14,358 | \$14,358 | \$0 | \$46,971 | \$30,473 | (\$16,498) | -35.1% |
| <input type="checkbox"/> CC002 - Overtime | \$1,609 | \$357.86 | (\$1,251) | \$2,122 | \$2,122 | (\$0) | \$3,731 | \$2,480 | (\$1,251) | -33.5% |
| <input type="checkbox"/> G&A | \$1,068,799 | \$826,290.99 | (\$242,508) | \$246,524 | \$246,524 | \$0 | \$1,315,322 | \$1,072,815 | (\$242,508) | -18.4% |
| <input type="checkbox"/> Purchased Services | \$618,712 | \$316,929.46 | (\$301,783) | \$617,115 | \$617,115 | \$0 | \$1,235,827 | \$934,044 | (\$301,783) | -24.4% |
| <input type="checkbox"/> Operating Materials & Equipment | \$10,254 | \$25,383.24 | \$15,129 | \$10,246 | \$10,246 | \$0 | \$20,500 | \$35,629 | \$15,129 | 73.8% |
| <input type="checkbox"/> Utilities | \$0 | \$0.00 | | \$0 | | | \$0 | \$0 | | |
| <input type="checkbox"/> IT | \$1,500 | (\$0.00) | (\$1,500) | \$1,500 | \$1,500 | \$0 | \$3,000 | \$1,500 | (\$1,500) | -50.0% |
| Total | \$3,545,793 | \$2,968,504.92 | (\$577,288) | \$2,732,060 | \$2,732,060 | \$0 | \$6,277,854 | \$5,700,565 | (\$577,288) | -9.2% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$5,700.6K -9.2%



Q2 QFR 2024 – Internal Services

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Budget Area Committee

Internal Services

BUDGET

\$7,233K
Budget YTD

\$8,534K
BOY Budget

\$15,767K
Total Budget

**ACTUALS
and YEP**

\$7,389K
Actuals YTD

\$8,846K
BOY Forecast

\$16,235K
YEP Total

**BUDGET
vs
ACTUALS**

\$156K
YTD Budget Variance

\$312K
BOY Var

\$468K
Total Budget vs YEP Var

2.2%
YTD Budget vs Actual Variance

3.0%
Total Budget vs YEP Variance



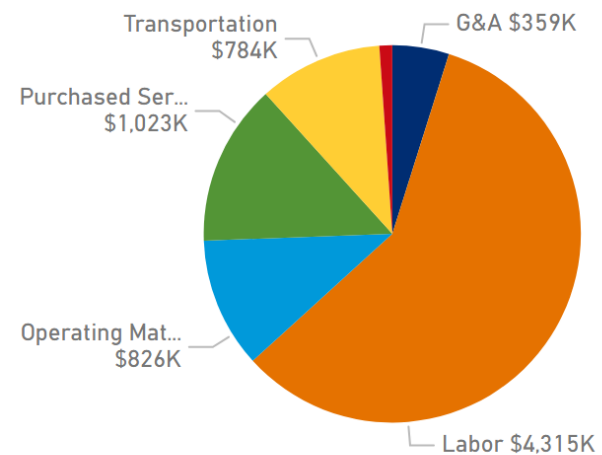
O&M Budget Versus Actuals

Internal Services Actuals YTD June, 2024

O&M Budget vs Actuals (Including Cap Labor)

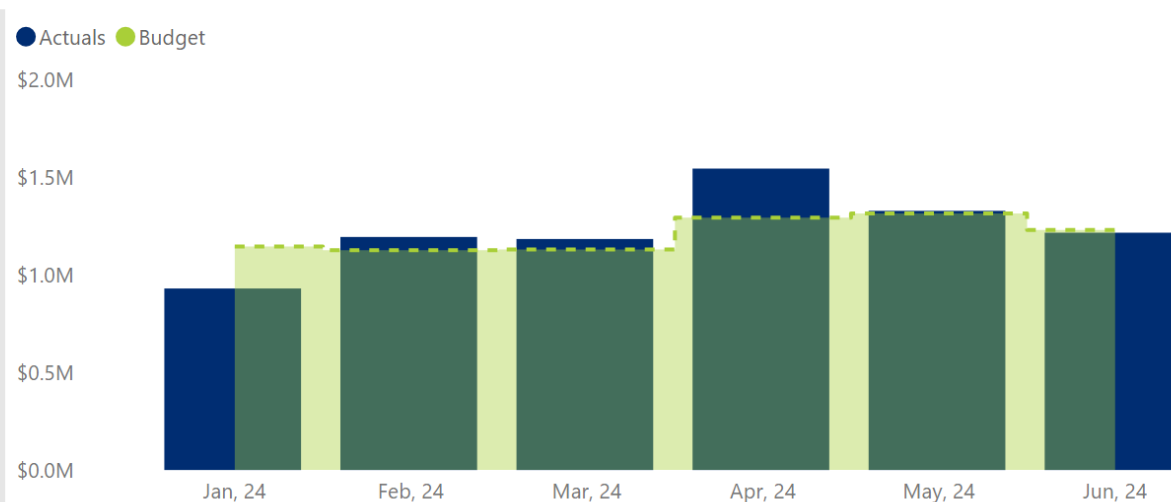
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|--|--------------------|-----------------------|---------------------|--------------------|--------------------|------------------|---------------------|---------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$4,268,039 | \$4,314,793.00 | \$46,754 | \$4,402,453 | \$4,402,453 | \$0 | \$8,670,491 | \$8,717,246 | \$46,754 | 0.5% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$4,007,075 | \$3,959,063.88 | (\$48,011) | \$4,121,479 | \$4,121,479 | \$0 | \$8,128,554 | \$8,080,543 | (\$48,011) | -0.6% |
| <input type="checkbox"/> CC002 - Overtime | \$236,705 | \$335,661.23 | \$98,956 | \$258,699 | \$258,699 | \$0 | \$495,405 | \$594,361 | \$98,956 | 20.0% |
| <input type="checkbox"/> CC006 - Other Labor | \$24,259 | \$20,067.89 | (\$4,191) | \$22,274 | \$22,274 | \$0 | \$46,533 | \$42,342 | (\$4,191) | -9.0% |
| <input type="checkbox"/> Purchased Services | \$1,154,301 | \$1,023,470.68 | (\$130,830) | \$1,899,742 | \$1,770,937 | (\$128,804) | \$3,054,042 | \$2,794,408 | (\$259,635) | -8.5% |
| <input type="checkbox"/> Operating Materials & Equipment | \$563,414 | \$826,081.59 | \$262,667 | \$772,316 | \$1,145,539 | \$373,223 | \$1,335,730 | \$1,971,621 | \$635,890 | 47.6% |
| <input type="checkbox"/> Transportation | \$688,202 | \$784,287.82 | \$96,086 | \$714,207 | \$774,537 | \$60,330 | \$1,402,409 | \$1,558,825 | \$156,416 | 11.2% |
| <input type="checkbox"/> G&A | \$434,194 | \$358,920.85 | (\$75,274) | \$619,743 | \$623,814 | \$4,071 | \$1,053,937 | \$982,735 | (\$71,203) | -6.8% |
| <input type="checkbox"/> Utilities | \$125,244 | \$81,099.44 | (\$44,144) | \$125,148 | \$128,508 | \$3,360 | \$250,392 | \$209,607 | (\$40,784) | -16.3% |
| <input type="checkbox"/> IT | | \$578.86 | | | | | | \$579 | | |
| Total | \$7,233,394 | \$7,389,232.24 | \$155,838 | \$8,533,608 | \$8,845,787 | \$312,180 | \$15,767,002 | \$16,235,020 | \$468,018 | 3.0% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$16,235.0K +3.0%





Current Year Metrics



CAP Approved Spend

\$14M



CAP District Budget

\$154M



CAP Directs

\$2M



CAP BOY Fx

\$12M

CAP YEP



\$14M

CAP VAR



\$0M

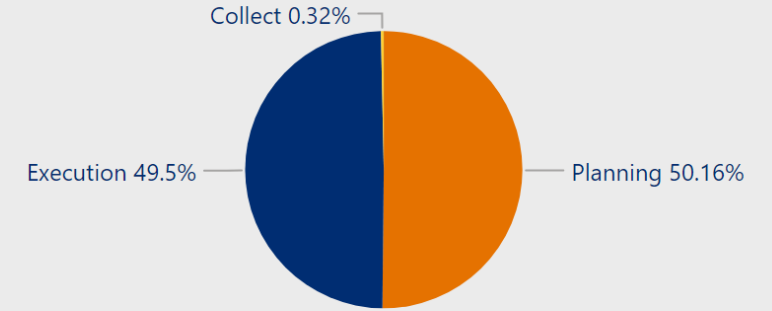
Current Year Variance for Approved Projects

| Project Name | CAP YEP | CAP VAR | CAP VAR% |
|--|---------------------|-------------------|---------------|
| FMPI - PDF_PD Facilities.xlsm | \$5,183,373 | \$378,620 | 7.88% |
| Fleet Replacement Program.xlsm | \$5,148,202 | \$5 | 0.00% |
| Facility Capital Improvement Pool.xlsm | \$1,287,896 | (\$213,757) | -14.23% |
| EHQ MLSC UPS Replacement.xlsm | \$919,000 | (\$31,000) | -3.26% |
| FMPI - GCSC Surplus.xlsm | \$593,022 | \$4,797 | 0.82% |
| ESC Storage Rack Improvement.xlsm | \$265,659 | (\$41,101) | -13.40% |
| FMPI - PDF_SC2 .xlsm | \$206,751 | (\$16,232) | -7.28% |
| Electronic Tech Shop Remodel.xlsm | \$153,975 | (\$133,442) | -46.43% |
| FMPI - PDF_HQ .xlsm | \$367 | \$0 | 0.06% |
| Total | \$13,758,246 | (\$52,109) | -0.38% |

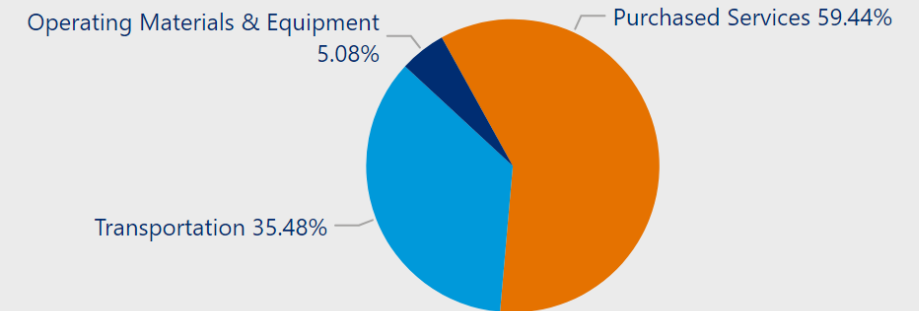
Total Capital Portfolio (Direct Capital)

| CAP Approved Spend | CAP YTD Actuals | CAP BOY Fx | CAP YEP | CAP CY VAR | CAP VAR % |
|--------------------|-----------------|--------------|--------------|------------|-----------|
| \$13,810,355 | \$2,071,752 | \$11,968,809 | \$14,040,561 | \$230,207 | 1.67% |

2024 by Phase



2024 by Cost Category Type



Q2 QFR 2024 – Protective Services

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Budget Area Committee

Protective Services

BUDGET

\$1,953K

Budget YTD

\$1,883K

BOY Budget

\$3,836K

Total Budget

**ACTUALS
and YEP**

\$1,528K

Actuals YTD

\$1,989K

BOY Forecast

\$3,517K

YEP Total

**BUDGET
vs
ACTUALS**

(\$425K)

YTD Budget Variance

\$106K

BOY Var

(\$319K)

Total Budget vs YEP Var

-21.8%

YTD Budget vs Actual Variance

-8.3%

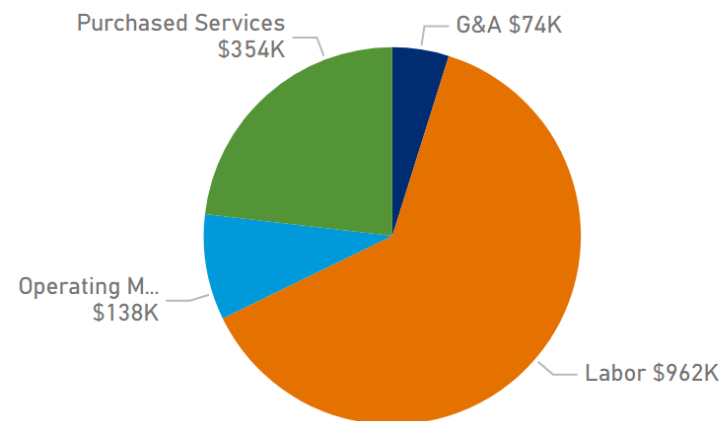
Total Budget vs YEP Variance



O&M Budget vs Actuals (Including Cap Labor)

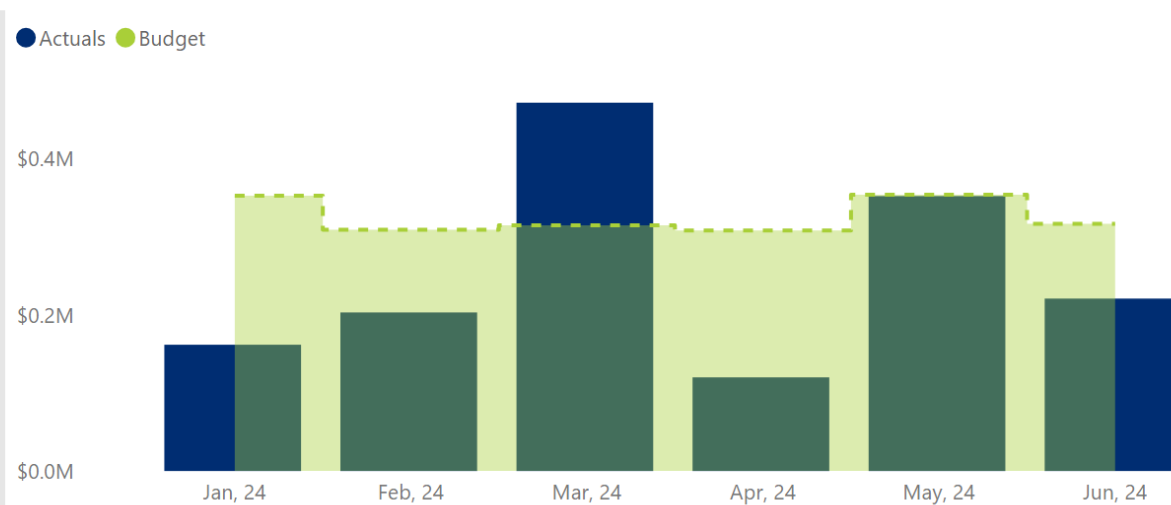
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|---|--------------------|-----------------------|---------------------|--------------------|--------------------|------------------|--------------------|--------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$1,033,289 | \$962,192.72 | (\$71,096) | \$1,148,599 | \$1,148,599 | (\$0) | \$2,181,888 | \$2,110,792 | (\$71,096) | -3.3% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$1,008,125 | \$931,045.15 | (\$77,080) | \$1,129,909 | \$1,129,909 | \$0 | \$2,138,034 | \$2,060,954 | (\$77,080) | -3.6% |
| <input type="checkbox"/> CC006 - Other Labor | \$24,090 | \$16,648.70 | (\$7,441) | \$4,692 | \$4,692 | \$0 | \$28,782 | \$21,341 | (\$7,441) | -25.9% |
| <input type="checkbox"/> CC002 - Overtime | \$1,074 | \$14,498.87 | \$13,425 | \$13,998 | \$13,998 | \$0 | \$15,072 | \$28,497 | \$13,425 | 89.1% |
| <input type="checkbox"/> Purchased Services | \$647,357 | \$353,805.28 | (\$293,551) | \$540,023 | \$645,902 | \$105,879 | \$1,187,380 | \$999,707 | (\$187,673) | -15.8% |
| <input type="checkbox"/> Operating Materials & Equipment | \$136,380 | \$138,186.63 | \$1,807 | \$123,480 | \$123,480 | \$0 | \$259,860 | \$261,667 | \$1,807 | 0.7% |
| <input type="checkbox"/> G&A | \$136,314 | \$74,007.92 | (\$62,306) | \$70,889 | \$70,889 | \$0 | \$207,203 | \$144,897 | (\$62,306) | -30.1% |
| <input type="checkbox"/> IT | \$0 | \$0.00 | (\$0) | \$0 | | | \$0 | \$0 | (\$0) | -100.0% |
| Total | \$1,953,340 | \$1,528,192.55 | (\$425,148) | \$1,882,991 | \$1,988,870 | \$105,879 | \$3,836,331 | \$3,517,062 | (\$319,269) | -8.3% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$3,517.1K -8.3%



Q2 QFR 2024 – Chief Admin Office

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8/13/2024 12:04:31 AM UTC



Budget Area Committee

Chief Admin Office

BUDGET

\$4,421K

Budget YTD

\$4,740K

BOY Budget

\$9,161K

Total Budget

**ACTUALS
and YEP**

\$4,151K

Actuals YTD

\$4,976K

BOY Forecast

\$9,127K

YEP Total

**BUDGET
vs
ACTUALS**

(\$270K)

YTD Budget Variance

\$236K

BOY Var

(\$34K)

Total Budget vs YEP Var

-6.1%

YTD Budget vs Actual Variance

-0.4%

Total Budget vs YEP Variance



O&M Budget Versus Actuals

Chief Admin Office Actuals YTD June, 2024

O&M Budget vs Actuals (Including Cap Labor)

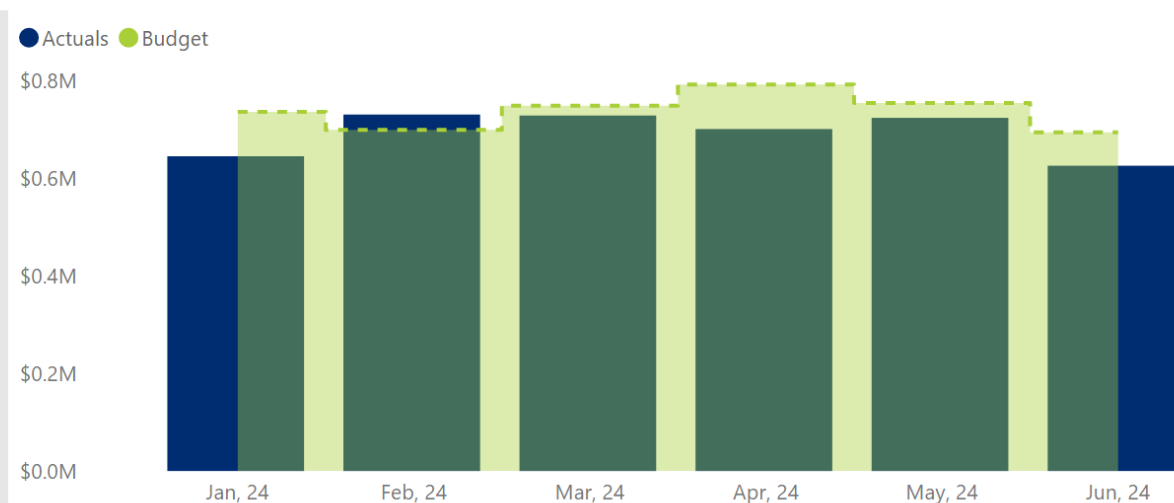
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|---|--------------------|-----------------------|---------------------|--------------------|--------------------|------------------|--------------------|--------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$3,736,625 | \$3,638,638.83 | (\$97,986) | \$3,904,368 | \$3,904,368 | \$0 | \$7,640,993 | \$7,543,007 | (\$97,986) | -1.3% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$3,632,914 | \$3,598,847.15 | (\$34,067) | \$3,730,275 | \$3,730,275 | \$0 | \$7,363,189 | \$7,329,122 | (\$34,067) | -0.5% |
| <input type="checkbox"/> CC006 - Other Labor | \$103,459 | \$39,069.95 | (\$64,389) | \$173,841 | \$173,841 | (\$0) | \$277,300 | \$212,911 | (\$64,389) | -23.2% |
| <input type="checkbox"/> CC002 - Overtime | \$252 | \$721.73 | \$470 | \$252 | \$252 | \$0 | \$504 | \$974 | \$470 | 93.2% |
| <input type="checkbox"/> Purchased Services | \$496,789 | \$358,534.73 | (\$138,254) | \$657,036 | \$835,785 | \$178,749 | \$1,153,824 | \$1,194,320 | \$40,495 | 3.5% |
| <input type="checkbox"/> G&A | \$147,706 | \$110,428.35 | (\$37,278) | \$139,128 | \$195,658 | \$56,530 | \$286,834 | \$306,087 | \$19,253 | 6.7% |
| <input type="checkbox"/> Operating Materials & Equipment | \$39,603 | \$43,110.32 | \$3,507 | \$39,803 | \$40,555 | \$752 | \$79,406 | \$83,665 | \$4,259 | 5.4% |
| <input type="checkbox"/> IT | | \$57.12 | | | | | | \$57 | | |
| Total | \$4,420,723 | \$4,150,769.35 | (\$269,954) | \$4,740,334 | \$4,976,366 | \$236,032 | \$9,161,057 | \$9,127,136 | (\$33,922) | -0.4% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$9,127.1K -0.4%



Q2 QFR 2024 – Customer Affairs

[View in Power BI](#) ↗

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8/13/2024 12:06:47 AM UTC



Budget Area Committee

Customer Affairs

\$3,396K

Budget YTD

\$3,951K

BOY Budget

\$7,346K

Total Budget

\$2,776K

Actuals YTD

\$4,303K

BOY Forecast

\$7,079K

YEP Total

(\$620K)

YTD Budget Variance

\$352K

BOY Var

(\$268K)

Total Budget vs YEP Var

-18.3%

YTD Budget vs Actual Variance

-3.6%

Total Budget vs YEP Variance



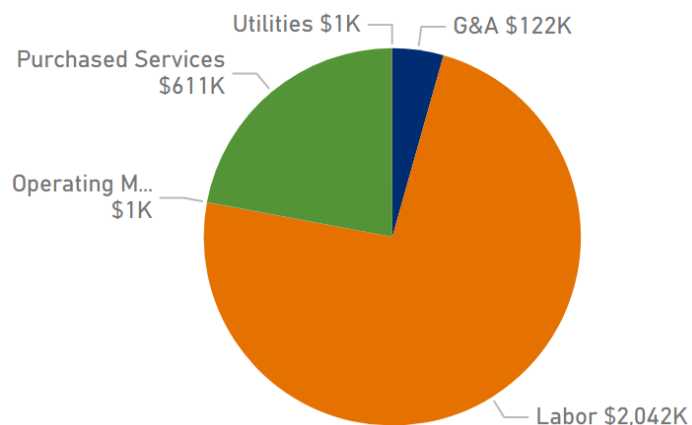
O&M Budget Versus Actuals

Customer Affairs Actuals YTD June, 2024

O&M Budget vs Actuals (Including Cap Labor)

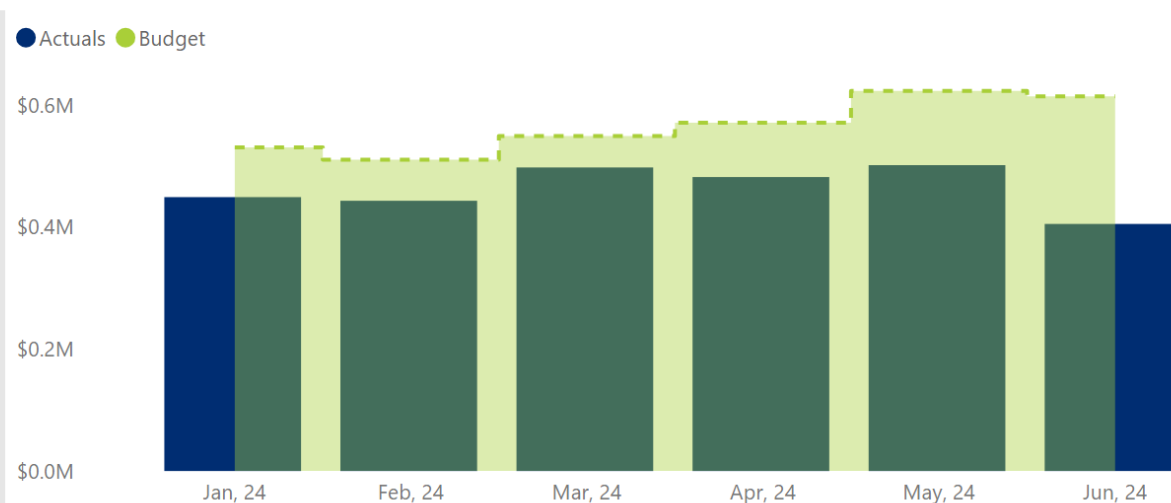
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|---|--------------------|-----------------------|---------------------|--------------------|--------------------|------------------|--------------------|--------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$2,081,284 | \$2,042,012.97 | (\$39,271) | \$2,285,647 | \$2,285,647 | \$0 | \$4,366,932 | \$4,327,660 | (\$39,271) | -0.9% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$2,020,468 | \$1,947,752.36 | (\$72,716) | \$2,230,597 | \$2,230,597 | (\$0) | \$4,251,065 | \$4,178,350 | (\$72,716) | -1.7% |
| <input type="checkbox"/> CC002 - Overtime | \$50,100 | \$74,240.86 | \$24,141 | \$50,100 | \$50,100 | \$0 | \$100,200 | \$124,341 | \$24,141 | 24.1% |
| <input type="checkbox"/> CC006 - Other Labor | \$10,716 | \$20,019.75 | \$9,303 | \$4,950 | \$4,950 | \$0 | \$15,666 | \$24,970 | \$9,303 | 59.4% |
| <input type="checkbox"/> Purchased Services | \$778,690 | \$611,022.56 | (\$167,668) | \$1,119,977 | \$1,232,048 | \$112,071 | \$1,898,667 | \$1,843,071 | (\$55,597) | -2.9% |
| <input type="checkbox"/> G&A | \$525,444 | \$121,515.53 | (\$403,928) | \$539,874 | \$778,681 | \$238,807 | \$1,065,317 | \$900,197 | (\$165,121) | -15.5% |
| <input type="checkbox"/> Utilities | | \$789.75 | | | | | | \$790 | | |
| <input type="checkbox"/> Operating Materials & Equipment | \$5,250 | \$500.20 | (\$4,750) | \$5,250 | \$6,600 | \$1,350 | \$10,500 | \$7,100 | (\$3,400) | -32.4% |
| <input type="checkbox"/> IT | \$5,000 | \$0.00 | (\$5,000) | \$0 | \$0 | | \$5,000 | \$0 | (\$5,000) | -100.0% |
| Total | \$3,395,668 | \$2,775,841.01 | (\$619,827) | \$3,950,748 | \$4,302,976 | \$352,228 | \$7,346,416 | \$7,078,817 | (\$267,599) | -3.6% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$7,078.8K -3.6%



Q2 QFR 2024 – External Affairs & Pricing

[View in Power BI](#) ↗

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Budget Area Committee

External Affairs-Pricing

\$1,083K

Budget YTD

\$1,118K

BOY Budget

\$2,201K

Total Budget

\$973K

Actuals YTD

\$1,158K

BOY Forecast

\$2,132K

YEP Total

(\$110K)

YTD Budget Variance

\$41K

BOY Var

(\$69K)

Total Budget vs YEP Var

-10.1%

YTD Budget vs Actual Variance

-3.1%

Total Budget vs YEP Variance

BUDGET

**ACTUALS
and YEP**

**BUDGET
vs
ACTUALS**



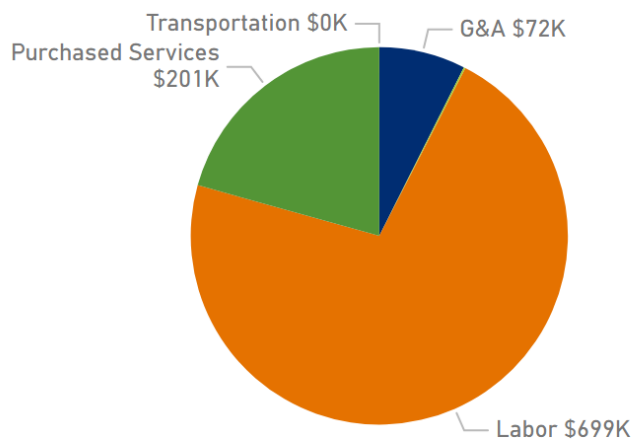
O&M Budget Versus Actuals

External Affairs-Pricing Actuals YTD June, 2024

O&M Budget vs Actuals (Including Cap Labor)

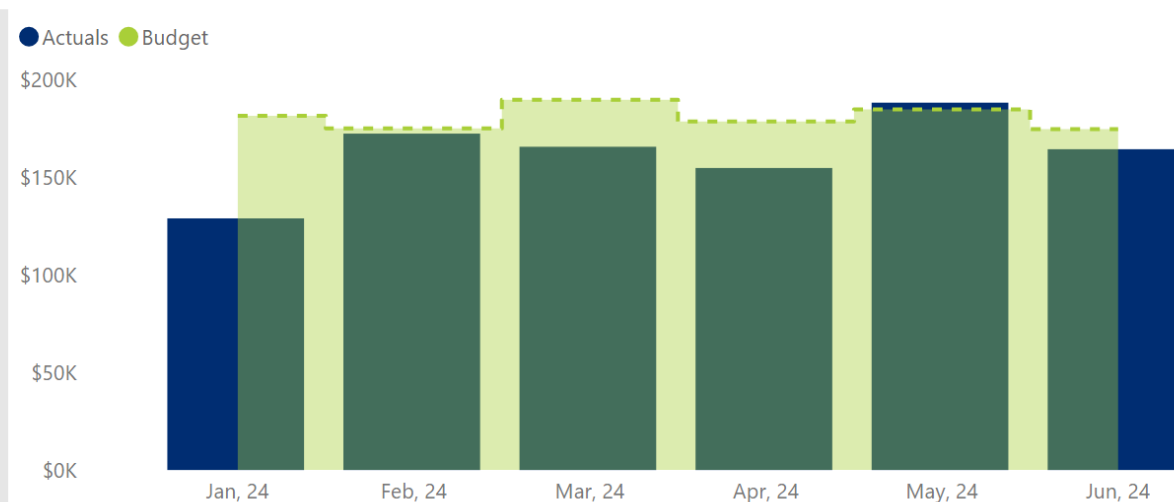
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|---|--------------------|---------------------|---------------------|--------------------|--------------------|-----------------|--------------------|--------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$689,429 | \$698,773.62 | \$9,344 | \$700,245 | \$700,245 | \$0 | \$1,389,674 | \$1,399,018 | \$9,344 | 0.7% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$672,543 | \$680,366.09 | \$7,823 | \$696,909 | \$696,909 | (\$0) | \$1,369,452 | \$1,377,275 | \$7,823 | 0.6% |
| <input type="checkbox"/> CC006 - Other Labor | \$16,886 | \$17,637.85 | \$752 | \$3,335 | \$3,335 | (\$0) | \$20,222 | \$20,973 | \$752 | 3.7% |
| <input type="checkbox"/> CC002 - Overtime | | \$769.68 | | | | | | \$770 | | |
| <input type="checkbox"/> Purchased Services | \$336,762 | \$201,044.04 | (\$135,718) | \$354,762 | \$393,262 | \$38,500 | \$691,524 | \$594,306 | (\$97,218) | -14.1% |
| <input type="checkbox"/> G&A | \$55,127 | \$72,056.73 | \$16,930 | \$60,716 | \$63,067 | \$2,351 | \$115,843 | \$135,124 | \$19,281 | 16.6% |
| <input type="checkbox"/> IT | | \$1,425.44 | | | | | | \$1,425 | | |
| <input type="checkbox"/> Transportation | | \$34.00 | | | | | | \$34 | | |
| <input type="checkbox"/> Operating Materials & Equipment | \$1,920 | | | \$1,920 | \$1,920 | \$0 | \$3,840 | \$1,920 | (\$1,920) | -50.0% |
| Total | \$1,083,238 | \$973,333.83 | (\$109,904) | \$1,117,643 | \$1,158,494 | \$40,851 | \$2,200,881 | \$2,131,827 | (\$69,053) | -3.1% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$2,131.8K -3.1%



Q2 QFR 2024 – Telecom & Fiber Services

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8/13/2024 12:18:46 AM UTC

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8/13/2024 4:49:57 PM UTC

Budget Area Committee

Telecom & Fiber Services

BUDGET

\$3,096K

Budget YTD

\$3,803K

BOY Budget

\$6,899K

Total Budget

**ACTUALS
and YEP**

\$3,205K

Actuals YTD

\$4,037K

BOY Forecast

\$7,242K

YEP Total

**BUDGET
vs
ACTUALS**

\$109K

YTD Budget Variance

\$235K

BOY Var

\$343K

Total Budget vs YEP Var

3.5%

YTD Budget vs Actual Variance

5.0%

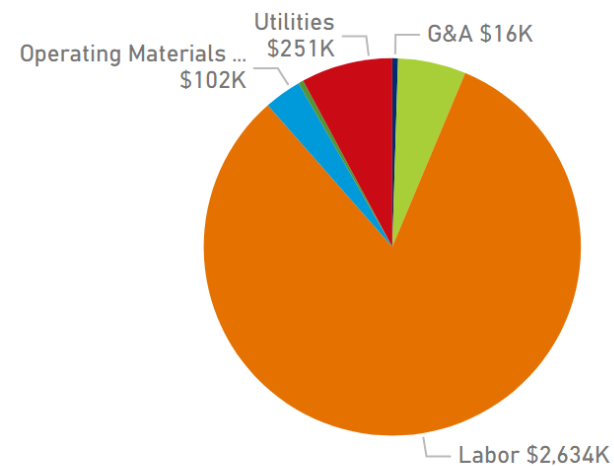
Total Budget vs YEP Variance



O&M Budget vs Actuals (Including Cap Labor)

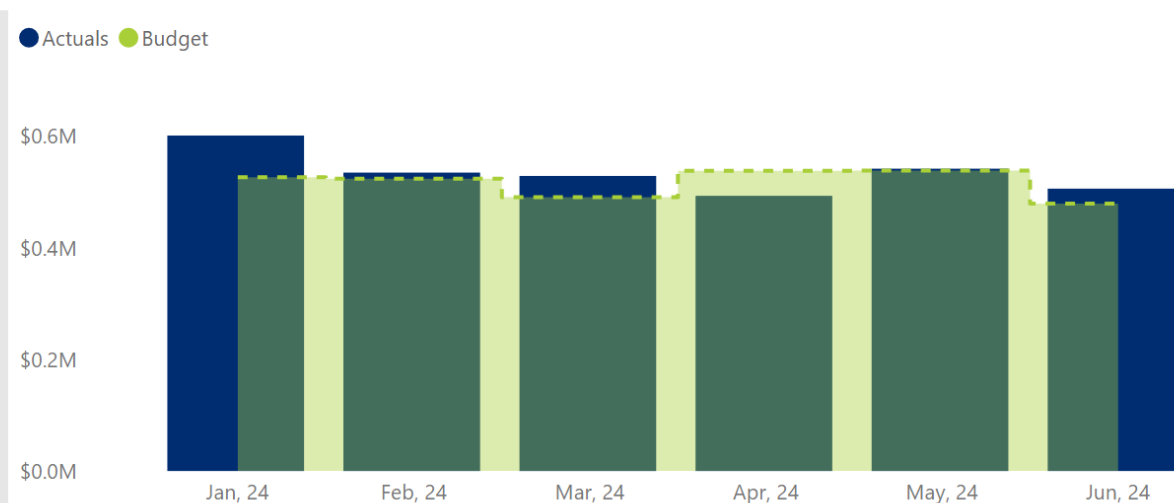
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|--|--------------------|-----------------------|---------------------|--------------------|--------------------|------------------|--------------------|--------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$2,617,863 | \$2,634,445.80 | \$16,583 | \$2,664,638 | \$2,664,638 | \$0 | \$5,282,501 | \$5,299,084 | \$16,583 | 0.3% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$2,381,487 | \$2,365,883.07 | (\$15,604) | \$2,428,262 | \$2,428,262 | \$0 | \$4,809,749 | \$4,794,145 | (\$15,604) | -0.3% |
| <input type="checkbox"/> CC002 - Overtime | \$223,836 | \$256,629.25 | \$32,793 | \$223,836 | \$223,836 | \$0 | \$447,672 | \$480,465 | \$32,793 | 7.3% |
| <input type="checkbox"/> CC006 - Other Labor | \$12,540 | \$11,933.48 | (\$607) | \$12,540 | \$12,540 | \$0 | \$25,080 | \$24,473 | (\$607) | -2.4% |
| <input type="checkbox"/> Utilities | \$126,000 | \$251,222.09 | \$125,222 | \$119,700 | \$179,700 | \$60,000 | \$245,700 | \$430,922 | \$185,222 | 75.4% |
| <input type="checkbox"/> IT | \$100,158 | \$187,164.40 | \$87,006 | \$761,408 | \$911,722 | \$150,314 | \$861,566 | \$1,098,886 | \$237,320 | 27.5% |
| <input type="checkbox"/> Operating Materials & Equipment | \$138,638 | \$102,348.33 | (\$36,290) | \$138,638 | \$158,638 | \$20,000 | \$277,276 | \$260,986 | (\$16,290) | -5.9% |
| <input type="checkbox"/> G&A | \$44,162 | \$15,586.23 | (\$28,575) | \$48,683 | \$53,183 | \$4,500 | \$92,844 | \$68,769 | (\$24,075) | -25.9% |
| <input type="checkbox"/> Purchased Services | \$69,550 | \$14,147.42 | (\$55,403) | \$69,550 | \$69,550 | \$0 | \$139,100 | \$83,698 | (\$55,403) | -39.8% |
| Total | \$3,096,371 | \$3,204,914.27 | \$108,543 | \$3,802,617 | \$4,037,431 | \$234,814 | \$6,898,988 | \$7,242,345 | \$343,358 | 5.0% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$7,242.3K +5.0%



Current Year Metrics



CAP Approved Spend

\$27M



CAP District Budget

\$154M



CAP Directs

\$13M



CAP BOY Fx

\$15M



CAP YEP

\$28M



CAP VAR

\$2M

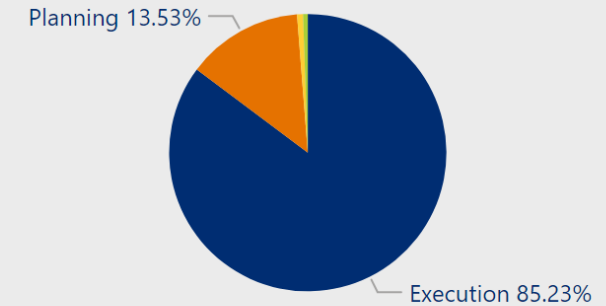
Current Year Variance for Approved Projects

| Project Name | CAP YEP | CAP VAR | CAP VAR % |
|--|---------------------|--------------------|--------------|
| Fiber Expansion.xlsxm | \$19,493,880 | \$2,577 | 0.01% |
| Broadband Customer Connectivity.xlsxm | \$4,335,795 | \$1,501,128 | 52.96% |
| 10.14 Network Core Replacements.xlsxm | \$3,623,032 | (\$165,505) | -4.37% |
| Fiber Capital Renewal.xlsxm | \$289,347 | \$63,927 | 28.36% |
| Transfer Trip Comm System Replacement.xlsxm | \$159,772 | \$84,772 | 113.03% |
| SCADA Communication Network Lifecycle Upgrades.xlsxm | \$138,905 | \$41,106 | 42.03% |
| Telecom DC Plant Fitness Pool.xlsxm | \$75,685 | (\$103,564) | -57.78% |
| Telecom Data Network Lifecycle Fitness.xlsxm | \$2,706 | \$2,535 | 1482.64% |
| Telecom Fiber Plant Fitness Pool.xlsxm | \$386 | \$104 | 36.71% |
| Total | \$28,119,507 | \$1,427,081 | 5.35% |

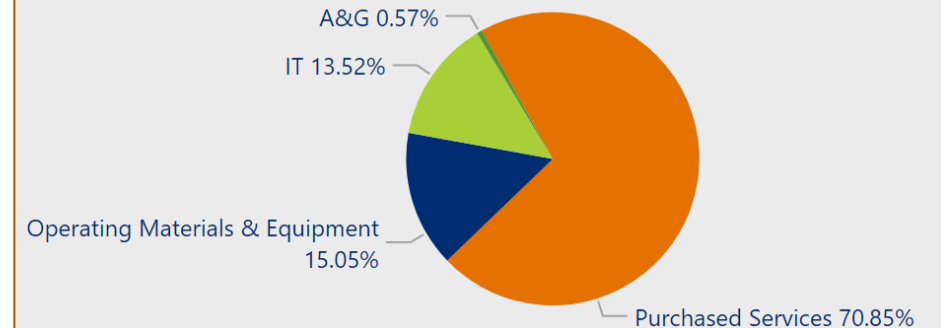
Total Capital Portfolio (Direct Capital)

| CAP Approved Spend | CAP YTD Actuals | CAP BOY Fx | CAP YEP | CAP CY VAR | CAP VAR % |
|--------------------|-----------------|--------------|--------------|-------------|-----------|
| \$26,692,427 | \$13,025,758 | \$15,293,749 | \$28,319,507 | \$1,627,081 | 6.10% |

2024 by Phase



2024 by Cost Category Type



Q2 QFR 2024 – Power Delivery

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8/13/2024 12:18:46 AM UTC

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8/13/2024 4:44:47 PM UTC

Budget Area Committee

Power Delivery

BUDGET

\$17,576K

Budget YTD

\$18,420K

BOY Budget

\$35,996K

Total Budget

**ACTUALS
and YEP**

\$15,942K

Actuals YTD

\$20,476K

BOY Forecast

\$36,418K

YEP Total

**BUDGET
vs
ACTUALS**

(\$1,634K)

YTD Budget Variance

\$2,056K

BOY Var

\$422K

Total Budget vs YEP Var

-9.3%

YTD Budget vs Actual Variance

1.2%

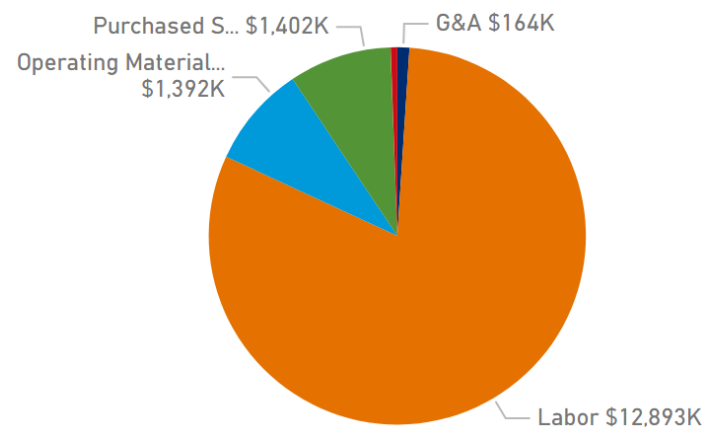
Total Budget vs YEP Variance



O&M Budget vs Actuals (Including Cap Labor)

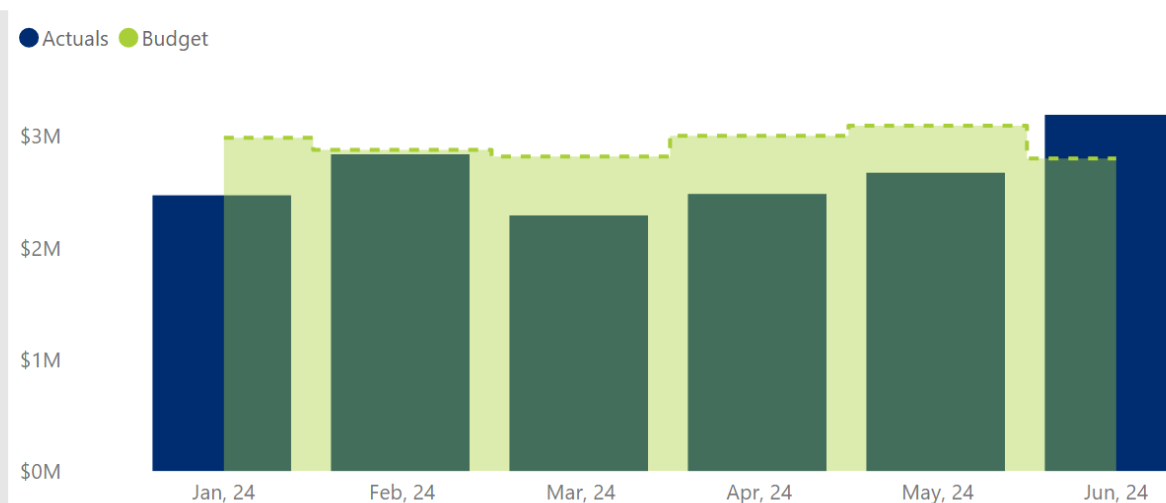
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|--|---------------------|------------------------|----------------------|---------------------|---------------------|--------------------|---------------------|---------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$13,141,569 | \$12,892,643.87 | (\$248,926) | \$13,383,777 | \$13,383,777 | \$0 | \$26,525,346 | \$26,276,421 | (\$248,926) | -0.9% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$10,836,405 | \$10,156,558.54 | (\$679,846) | \$11,295,539 | \$11,295,539 | (\$0) | \$22,131,944 | \$21,452,098 | (\$679,846) | -3.1% |
| <input type="checkbox"/> CC002 - Overtime | \$2,128,363 | \$2,551,092.34 | \$422,729 | \$2,042,442 | \$2,042,442 | \$0 | \$4,170,805 | \$4,593,534 | \$422,729 | 10.1% |
| <input type="checkbox"/> CC006 - Other Labor | \$176,801 | \$184,992.99 | \$8,192 | \$45,796 | \$45,796 | \$0 | \$222,597 | \$230,789 | \$8,192 | 3.7% |
| <input type="checkbox"/> Purchased Services | \$2,300,258 | \$1,401,610.71 | (\$898,647) | \$2,900,667 | \$4,363,559 | \$1,462,892 | \$5,200,925 | \$5,765,170 | \$564,245 | 10.8% |
| <input type="checkbox"/> Operating Materials & Equipment | \$1,944,102 | \$1,391,821.47 | (\$552,280) | \$1,933,831 | \$2,534,872 | \$601,041 | \$3,877,933 | \$3,926,693 | \$48,761 | 1.3% |
| <input type="checkbox"/> G&A | \$188,520 | \$164,352.70 | (\$24,167) | \$199,425 | \$191,571 | (\$7,854) | \$387,945 | \$355,924 | (\$32,021) | -8.3% |
| <input type="checkbox"/> Utilities | \$2,000 | \$88,846.75 | \$86,847 | \$2,000 | \$2,000 | \$0 | \$4,000 | \$90,847 | \$86,847 | 2171.3% |
| <input type="checkbox"/> Transportation | | \$2,806.70 | | | | | | \$2,807 | | |
| <input type="checkbox"/> IT | | \$0.00 | | | | | | \$0 | | |
| Total | \$17,576,449 | \$15,942,082.20 | (\$1,634,367) | \$18,419,699 | \$20,475,779 | \$2,056,079 | \$35,996,149 | \$36,417,861 | \$421,712 | 1.2% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$36,417.9K +1.2%





Power Delivery Capital Portfolio Overview

Portfolio

Power Delivery

Refreshed as of

7/31/2024 3:08:48 PM

Current Year Metrics



CAP Approved Spend

\$59M



CAP District Budget

\$154M



CAP Directs

\$27M



CAP BOY Fx

\$38M



CAP YEP

\$64M



CAP VAR

\$6M

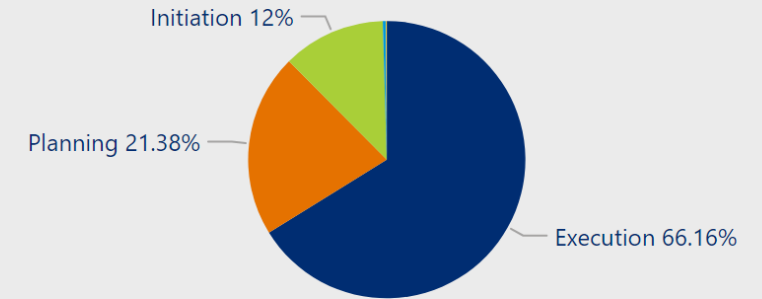
Current Year Variance for Approved Projects

| Project Name | CAP YEP | CAP VAR | CAP VAR % |
|--|---------------------|--------------------|--------------|
| LPS Quincy Foothills Substation.xlsm | \$10,331,340 | \$2,236,947 | 27.64% |
| DB2 Red Rock Transmission.xlsm | \$8,052,506 | \$52,506 | 0.66% |
| Soap Lake Substation Fire Rebuild.xlsm | \$5,260,755 | \$242,922 | 4.84% |
| LPS West Canal Substation.xlsm | \$4,554,706 | \$1,132,586 | 33.10% |
| QTEP MT View Breaker & Half.xlsm | \$4,127,774 | (\$405,531) | -8.95% |
| Distribution Feeder Lines.xlsm | \$3,769,138 | (\$230,862) | -5.77% |
| Customer Line Extensions.xlsm | \$3,426,100 | (\$294,071) | -7.90% |
| DB2 Baird Springs Substation.xlsm | \$2,866,272 | \$1,734,876 | 153.34% |
| LAR-STRAT 115kV Relocation.xlsm | \$2,365,807 | \$225,823 | 10.55% |
| K5 Rebuild.xlsm | \$2,148,905 | \$2,439 | 0.11% |
| IQ5 SR Quincy Valley.xlsm | \$2,082,387 | \$932,350 | 81.07% |
| QTEP WAN MT View 230kV Line.xlsm | \$2,006,357 | \$115,645 | 6.12% |
| DB2 Red Rock Substation.xlsm | \$1,700,687 | \$114,026 | 7.19% |
| LPS Group 14 Technologies - Project 1.xlsm | \$1,669,844 | (\$1,055,755) | -38.73% |
| QTEP Segment COL RF LAR 230 kV.xlsm | \$1,552,112 | (\$130,067) | -7.73% |
| IQ3 ECBID 22.1 Ruff Substation.xlsm | \$1,169,266 | \$74 | 0.01% |
| LPS Project Rainier.xlsm | \$1,042,719 | \$325,434 | 45.37% |
| QTEP Local Loops.xlsm | \$919,668 | \$42,683 | 4.87% |
| DB2 South Ephrata Substation.xlsm | \$868,661 | (\$165,651) | -16.02% |
| DB2 Mountain View Cap Bank.xlsm | \$577,804 | \$277,804 | 92.60% |
| Larson Housing Height Compliance.xlsm | \$575,549 | \$191,197 | 49.75% |
| DB2 Frenchman Hill Substation.xlsm | \$535,521 | \$86,899 | 19.37% |
| QTEP Monument Hill.xlsm | \$449,782 | (\$151,494) | -25.20% |
| LPS Ole Mills Expansion.xlsm | \$299,760 | \$32,694 | 12.24% |
| PD MC Fitness Transmission.xlsm | \$251,373 | (\$164,319) | -39.53% |
| Transmission P&C.xlsm | \$219,313 | (\$51,364) | -18.98% |
| Underground Cable Replacements.xlsm | \$201,097 | \$45,363 | 29.13% |
| QTEP Wan Switchyard.xlsm | \$197,049 | (\$74,996) | -27.57% |
| Total | \$63,511,957 | \$5,113,086 | 8.76% |

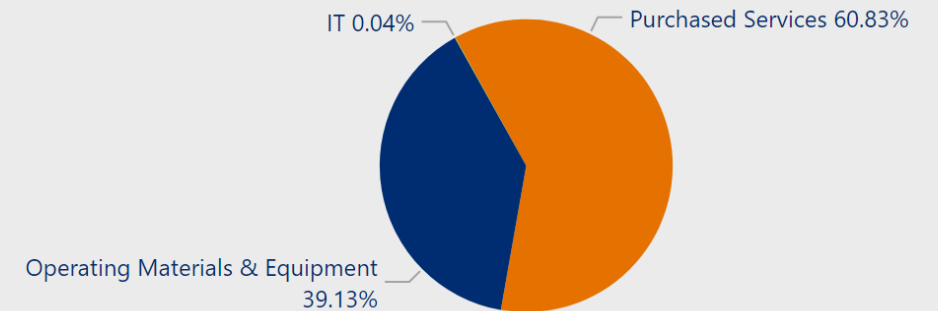
Total Capital Portfolio (Direct Capital)

| CAP Approved Spend | CAP YTD Actuals | CAP BOY Fx | CAP YEP | CAP CY VAR | CAP VAR % |
|--------------------|-----------------|--------------|--------------|-------------|-----------|
| \$58,500,957 | \$26,525,245 | \$37,905,917 | \$64,431,162 | \$5,930,205 | 10.14% |

2024 by Phase



2024 by Cost Category Type



Q2 QFR 2024 – Power Production

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8/13/2024 12:18:46 AM UTC

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Budget Area Committee

Power Production



BUDGET

\$17,221K

Budget YTD

\$17,685K

BOY Budget

\$34,906K

Total Budget

**ACTUALS
and YEP**

\$16,541K

Actuals YTD

\$19,735K

BOY Forecast

\$36,276K

YEP Total

**BUDGET
vs
ACTUALS**

(\$680K)

YTD Budget Variance

\$2,050K

BOY Var

\$1,370K

Total Budget vs YEP Var

-3.9%

YTD Budget vs Actual Variance

3.9%

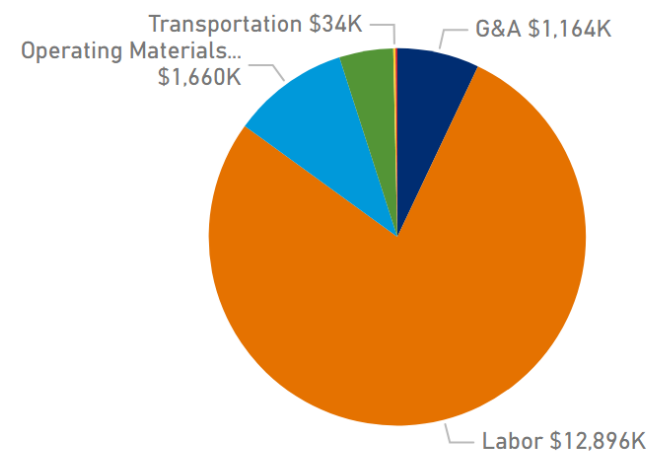
Total Budget vs YEP Variance



O&M Budget vs Actuals (Including Cap Labor)

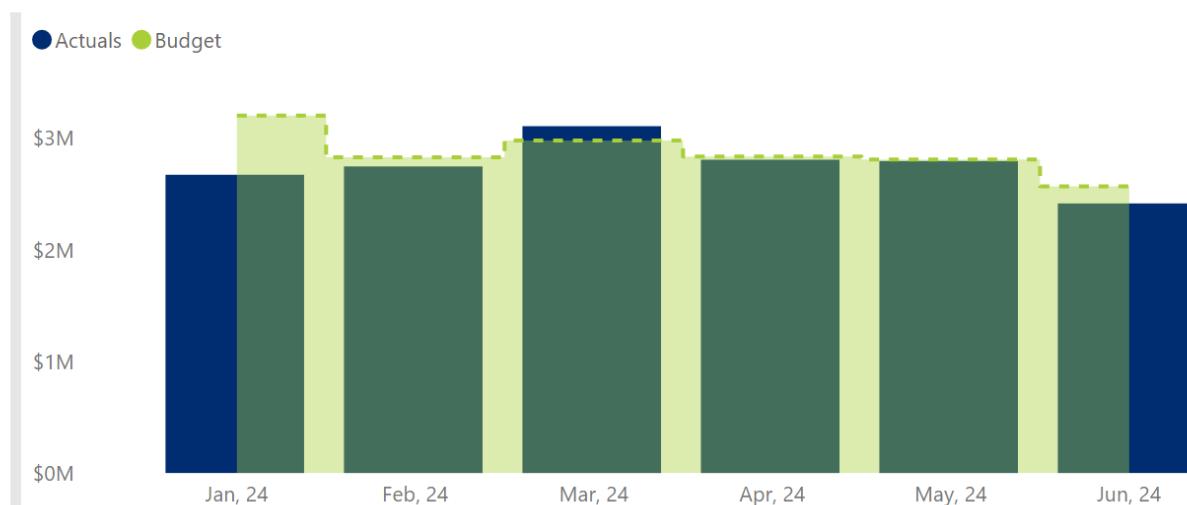
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|---|---------------------|------------------------|---------------------|---------------------|---------------------|--------------------|---------------------|---------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$13,088,211 | \$12,896,027.92 | (\$192,183) | \$13,575,637 | \$13,575,637 | \$0 | \$26,663,848 | \$26,471,665 | (\$192,183) | -0.7% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$11,915,698 | \$11,435,984.73 | (\$479,713) | \$12,449,115 | \$12,449,115 | \$0 | \$24,364,813 | \$23,885,100 | (\$479,713) | -2.0% |
| <input type="checkbox"/> CC002 - Overtime | \$1,126,854 | \$1,423,283.66 | \$296,430 | \$1,102,044 | \$1,102,044 | \$0 | \$2,228,898 | \$2,525,328 | \$296,430 | 13.3% |
| <input type="checkbox"/> CC006 - Other Labor | \$45,659 | \$36,759.53 | (\$8,900) | \$24,477 | \$24,477 | (\$0) | \$70,137 | \$61,237 | (\$8,900) | -12.7% |
| <input type="checkbox"/> Operating Materials & Equipment | \$1,216,680 | \$1,659,691.04 | \$443,011 | \$1,131,163 | \$1,386,204 | \$255,040 | \$2,347,844 | \$3,045,895 | \$698,051 | 29.7% |
| <input type="checkbox"/> G&A | \$1,629,640 | \$1,163,559.81 | (\$466,080) | \$1,356,086 | \$1,424,788 | \$68,703 | \$2,985,725 | \$2,588,348 | (\$397,377) | -13.3% |
| <input type="checkbox"/> Purchased Services | \$1,278,697 | \$764,806.41 | (\$513,890) | \$1,613,869 | \$3,339,919 | \$1,726,050 | \$2,892,565 | \$4,104,725 | \$1,212,160 | 41.9% |
| <input type="checkbox"/> Transportation | | \$33,876.35 | | | | | | \$33,876 | | |
| <input type="checkbox"/> Utilities | \$7,996 | \$23,094.33 | \$15,098 | \$7,996 | \$7,996 | \$0 | \$15,992 | \$31,090 | \$15,098 | 94.4% |
| <input type="checkbox"/> IT | | \$32.50 | | | \$500 | | | \$533 | | |
| Total | \$17,221,224 | \$16,541,088.36 | (\$680,135) | \$17,684,751 | \$19,735,043 | \$2,050,293 | \$34,905,974 | \$36,276,131 | \$1,370,157 | 3.9% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$36,276.1K +3.9%





Power Production Capital Portfolio Overview

Portfolio

Power Production

Refreshed as of

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Current Year Metrics



CAP Approved Spend

\$51M



CAP District Budget

\$154M



CAP Directs

\$14M



CAP BOY Fx

\$33M



CAP YEP

\$47M



CAP VAR

(\$3M)

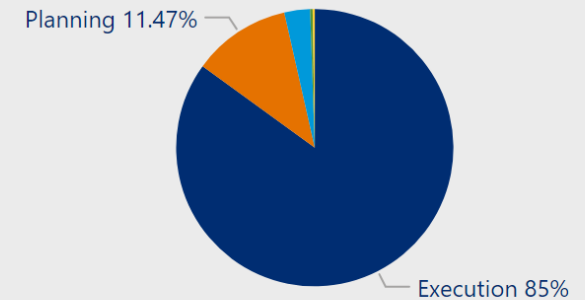
Current Year Variance for Approved Projects

| Project Name | CAP YEP | CAP VAR | CAP VAR % |
|---|---------------------|----------------------|---------------|
| PR Turbine Upgrade.xlsm | \$22,255,509 | (\$4,456,058) | -16.68% |
| PR Generator Rewind.xlsm | \$10,768,599 | (\$3,441) | -0.03% |
| PRP Station & Substation Replace.xlsm | \$3,613,815 | \$78,391 | 2.22% |
| PR Dam Unit Controls.xlsm | \$1,449,737 | (\$182,408) | -11.18% |
| PR Oil Water Separator.xlsm | \$1,160,775 | \$815,000 | 235.70% |
| WAN Left Embankment Improvements.xlsm | \$1,160,286 | (\$239,150) | -17.09% |
| PP LOTO System.xlsm | \$1,055,643 | \$12,791 | 1.23% |
| PR Spillway Stability Improvements.xlsm | \$736,086 | (\$32,459) | -4.22% |
| Eastbank Hatchery ILA.xlsm | \$650,071 | \$0 | 0.00% |
| WD RB Fish Ladder Gravity Supply.xlsm | \$623,154 | (\$281) | -0.04% |
| PRP Pipe Replacement.xlsm | \$358,456 | \$33,815 | 10.42% |
| Link Belt Mobile Crane Rehab.xlsm | \$357,818 | \$0 | 0.00% |
| WAN Capital Renewal.xlsm | \$321,473 | \$92,568 | 40.44% |
| PR Hatchery Siphon Intake Renovation.xlsm | \$318,773 | \$6,068 | 1.94% |
| PR Embankment Improvements.xlsm | \$257,222 | \$71,415 | 38.44% |
| Carlton Accl Facility Wells.xlsm | \$204,586 | (\$514,755) | -71.56% |
| Tule Mat House.xlsm | \$195,196 | \$1 | 0.00% |
| PR Capital Renewal.xlsm | \$183,930 | \$4,525 | 2.52% |
| Hatchery Fitness.xlsm | \$182,625 | \$25 | 0.01% |
| Wan Gov Air Compressors Upgrade.xlsm | \$144,300 | (\$2,937) | -1.99% |
| Wanapum Canoe Build.xlsm | \$107,076 | (\$0) | -0.00% |
| PR Station and Unwatering Sump Access Improvements.xlsm | \$87,497 | \$62,497 | 249.99% |
| PR Iso Phase Bus Rehab.xlsm | \$75,338 | \$338 | 0.45% |
| Small Hydro Capital Renewal.xlsm | \$43,617 | (\$36,383) | -45.48% |
| Wanapum Emergency Diesel Generator.xlsm | \$20,232 | (\$1,394) | -6.45% |
| Wells Hatchery Modernization.xlsm | \$8,107 | (\$0) | -0.01% |
| Total | \$46,304,595 | (\$4,327,595) | -8.55% |

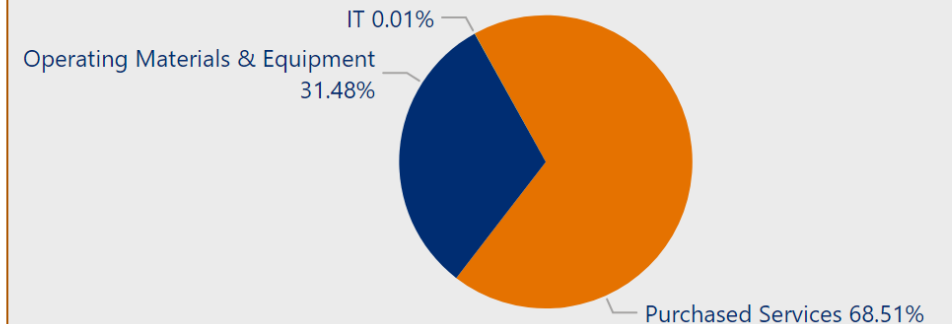
Total Capital Portfolio (Direct Capital)

| CAP Approved Spend | CAP YTD Actuals | CAP BOY Fx | CAP YEP | CAP CY VAR | CAP VAR % |
|--------------------|-----------------|--------------|--------------|---------------|-----------|
| \$50,632,570 | \$14,089,031 | \$33,164,954 | \$47,253,986 | (\$3,378,584) | -6.67% |

2024 by Phase



2024 by Cost Category Type



Q2 QFR 2024 – Environmental Affairs & Cultural Resources

[View in Power BI](#) ↗

Last data refresh:
8/13/2024 12:18:46 AM UTC

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Budget Area Committee

Env Affairs-Cultural Res

\$12,103K

Budget YTD

\$12,350K

BOY Budget

\$24,453K

Total Budget

\$9,964K

Actuals YTD

\$13,918K

BOY Forecast

\$23,882K

YEP Total

(\$2,139K)

YTD Budget Variance

\$1,569K

BOY Var

(\$571K)

Total Budget vs YEP Var

-17.7%

YTD Budget vs Actual Variance

-2.3%

Total Budget vs YEP Variance

BUDGET

**ACTUALS
and YEP**

**BUDGET
vs
ACTUALS**



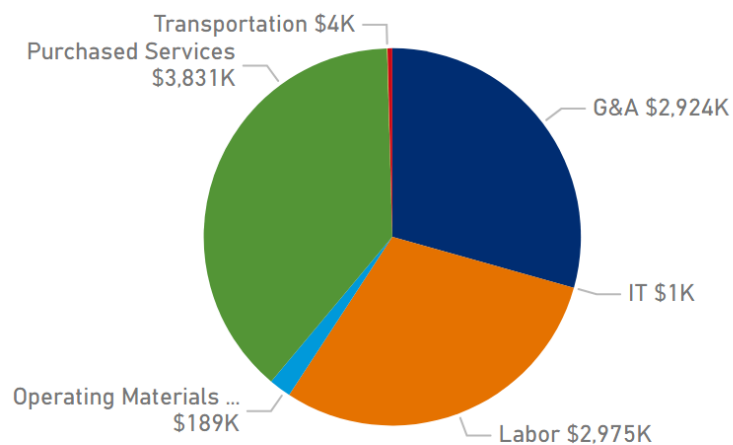
O&M Budget Versus Actuals

Env Affairs-Cultural Res Actuals YTD June, 2024

O&M Budget vs Actuals (Including Cap Labor)

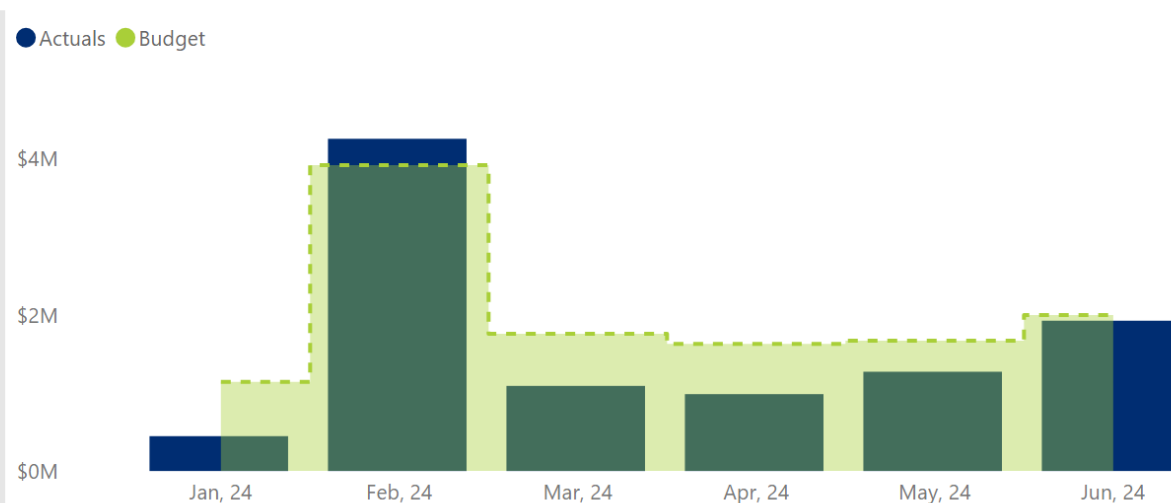
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|---|---------------------|-----------------------|----------------------|---------------------|---------------------|--------------------|---------------------|---------------------|-------------------------|--------------------|
| <input checked="" type="checkbox"/> Purchased Services | \$5,765,556 | \$3,830,939.06 | (\$1,934,617) | \$6,820,061 | \$8,275,592 | \$1,455,531 | \$12,585,617 | \$12,106,531 | (\$479,086) | -3.8% |
| <input checked="" type="checkbox"/> Labor | \$3,217,759 | \$2,975,179.49 | (\$242,580) | \$3,382,402 | \$3,483,902 | \$101,500 | \$6,600,161 | \$6,459,081 | (\$141,080) | -2.1% |
| <input checked="" type="checkbox"/> CC001 - Salaries & Wages | \$3,175,469 | \$2,914,824.16 | (\$260,645) | \$3,328,368 | \$3,429,868 | \$101,500 | \$6,503,837 | \$6,344,692 | (\$159,145) | -2.4% |
| <input checked="" type="checkbox"/> CC002 - Overtime | \$17,015 | \$35,467.81 | \$18,453 | \$29,122 | \$29,122 | \$0 | \$46,137 | \$64,590 | \$18,453 | 40.0% |
| <input checked="" type="checkbox"/> CC006 - Other Labor | \$25,275 | \$24,887.52 | (\$387) | \$24,912 | \$24,912 | \$0 | \$50,187 | \$49,800 | (\$387) | -0.8% |
| <input checked="" type="checkbox"/> G&A | \$2,922,893 | \$2,923,801.63 | \$908 | \$179,043 | \$185,543 | \$6,500 | \$3,101,936 | \$3,109,345 | \$7,408 | 0.2% |
| <input checked="" type="checkbox"/> Operating Materials & Equipment | \$159,920 | \$188,717.92 | \$28,798 | \$1,901,207 | \$1,906,207 | \$5,000 | \$2,061,127 | \$2,094,925 | \$33,798 | 1.6% |
| <input checked="" type="checkbox"/> Utilities | \$37,009 | \$40,401.21 | \$3,392 | \$66,955 | \$66,955 | \$0 | \$103,964 | \$107,356 | \$3,392 | 3.3% |
| <input checked="" type="checkbox"/> Transportation | | \$4,041.33 | | | | | | \$4,041 | | |
| <input checked="" type="checkbox"/> IT | | \$841.36 | | | | | | \$841 | | |
| Total | \$12,103,138 | \$9,963,922.00 | (\$2,139,216) | \$12,349,668 | \$13,918,199 | \$1,568,531 | \$24,452,805 | \$23,882,121 | (\$570,684) | -2.3% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$23,882.1K -2.3%



Q2 QFR 2024 – Asset Management

[View in Power BI](#) ↗

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8/12/2024 11:21:30 PM UTC

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8/13/2024 12:01:14 AM UTC



Budget Area Committee

Asset Management

BUDGET

\$847K
Budget YTD

\$841K
BOY Budget

\$1,689K
Total Budget

**ACTUALS
and YEP**

\$732K
Actuals YTD

\$1,013K
BOY Forecast

\$1,745K
YEP Total

**BUDGET
vs
ACTUALS**

(\$115K)
YTD Budget Variance

\$172K
BOY Var

\$57K
Total Budget vs YEP Var

-13.6%
YTD Budget vs Actual Variance

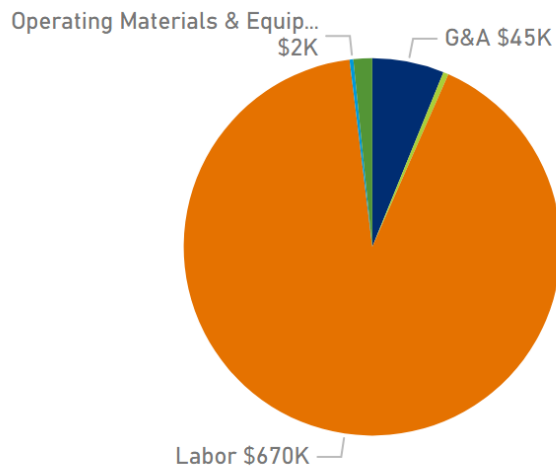
3.4%
Total Budget vs YEP Variance



O&M Budget vs Actuals (Including Cap Labor)

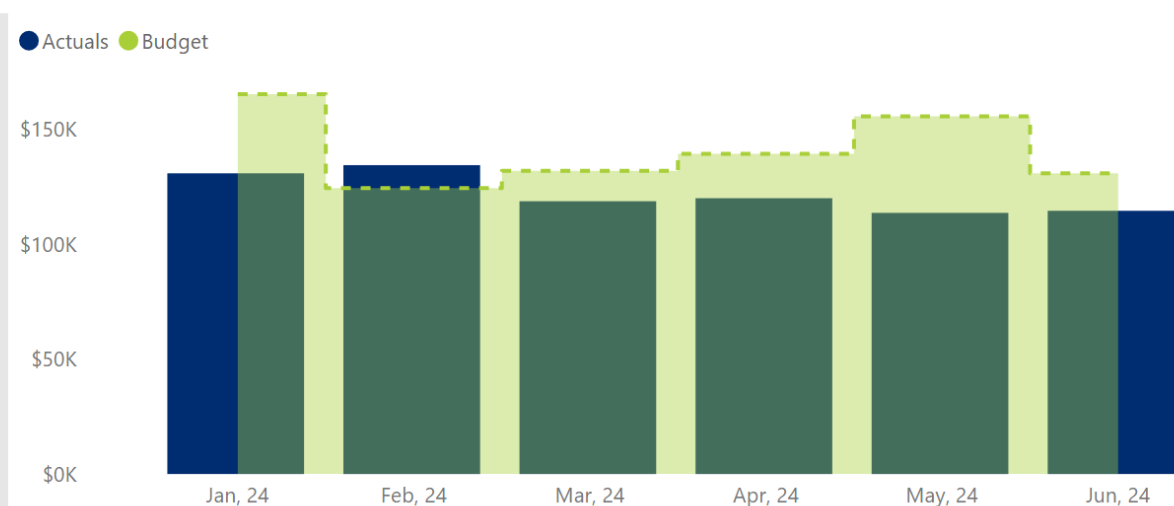
| Cost Category Type/Cost Category | Budgeted YTD | Actuals YTD | YTD Budget Variance | BOY Budget | BOY Forecast | BOY Var | Total Budget | Total YEP | Total Budget vs YEP Var | Total BvA Variance |
|--|------------------|---------------------|---------------------|------------------|--------------------|------------------|--------------------|--------------------|-------------------------|--------------------|
| <input type="checkbox"/> Labor | \$763,803 | \$669,545.26 | (\$94,258) | \$765,803 | \$765,803 | (\$0) | \$1,529,606 | \$1,435,349 | (\$94,258) | -6.2% |
| <input type="checkbox"/> CC001 - Salaries & Wages | \$740,196 | \$654,962.28 | (\$85,234) | \$762,120 | \$762,120 | \$0 | \$1,502,316 | \$1,417,082 | (\$85,234) | -5.7% |
| <input type="checkbox"/> CC006 - Other Labor | \$23,607 | \$14,582.98 | (\$9,024) | \$3,684 | \$3,684 | (\$0) | \$27,291 | \$18,267 | (\$9,024) | -33.1% |
| <input type="checkbox"/> G&A | \$45,532 | \$45,052.22 | (\$480) | \$52,005 | \$52,005 | \$0 | \$97,537 | \$97,057 | (\$480) | -0.5% |
| <input type="checkbox"/> Purchased Services | \$26,250 | \$11,765.28 | (\$14,485) | \$12,150 | \$184,150 | \$172,000 | \$38,400 | \$195,915 | \$157,515 | 410.2% |
| <input type="checkbox"/> IT | | \$3,338.72 | | | | | | \$3,339 | | |
| <input type="checkbox"/> Operating Materials & Equipment | \$11,790 | \$2,357.74 | (\$9,432) | \$11,290 | \$11,290 | \$0 | \$23,080 | \$13,648 | (\$9,432) | -40.9% |
| Total | \$847,375 | \$732,059.22 | (\$115,315) | \$841,249 | \$1,013,249 | \$172,000 | \$1,688,623 | \$1,745,308 | \$56,685 | 3.4% |

Actuals by Cost Category Type



Actuals Vs. Budget

\$1,745.3K +3.4%



Treasury Quarterly Report

Q2 2024



Powering our way of life.

Key Cash Flow Dates

- 7/1/24 bi-annual debt service payment: ~\$22.1 of Interest.
- Restricted funds are funds not available for use for operational needs as restricted by bond covenants or other contracts
- CREB sinking funds are held in reserve with monthly deposits to meet the required principal payments in 2027, 2032, 2040
- ES R&C Fund balances as of 06/30/24:
 - \$214.2M Market Value and Accrued Interest
 - \$219.6M Book Value

Public Utility District No. 2 of Grant County Quarterly Treasurer's Report

As Of 06/30/2024

Historical Cash and Investments Summary | Liquidity and Restricted

Market Value per Financial Statements

in thousands \$000

in thousands \$000

| Cash & Investments | 3/31/2021 | 6/30/2021 | 9/30/2021 | 12/31/2021 | 3/31/2022 | 6/30/2022 | 9/30/2022 | 12/31/2022 | 6/30/2023 | 12/31/2023 | 3/31/2024 | 6/30/2024 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Liquidity-ES R&C Fund ⁽¹⁾ | \$ 106,009.9 | \$ 106,795.0 | \$ 106,894.9 | \$ 106,739.4 | \$ 103,177.8 | \$ 101,144.7 | \$ 98,529.7 | \$ 98,182.2 | \$ 101,654.1 | \$ 150,390.3 | \$ 200,058.6 | \$ 214,213.2 |
| Liquidity-ES Revenue Fund ^{(2) (4)} | 54,421.9 | 44,043.0 | 59,156.6 | 25,171.8 | 60,128.0 | 58,086.8 | 29,161.8 | 28,611.8 | 54,821.8 | 171,982.1 | 76,009.2 | 98,940.4 |
| Other DCOH Funds ⁽³⁾ | 36,590.7 | 43,848.0 | 38,164.2 | 39,912.8 | 36,303.5 | 38,566.4 | 39,741.4 | 41,487.5 | 40,471.9 | 40,104.7 | 41,537.5 | 41,192.6 |
| Liquidity and Other DCOH Funds | \$ 197,022.5 | \$ 194,686.0 | \$ 204,215.7 | \$ 171,824.1 | \$ 199,609.3 | \$ 197,798.0 | \$ 167,433.0 | \$ 168,281.5 | \$ 196,947.8 | \$ 362,477.1 | \$ 317,605.4 | \$ 354,346.2 |
| Restricted-Construction Funds ⁽⁴⁾ | 41,693.2 | 30,701.4 | 21,355.0 | 23,931.2 | 22,133.9 | 24,391.2 | 31,898.1 | 40,602.3 | 32,536.0 | 28,923.3 | 100,965.8 | 88,302.2 |
| Restricted-DS Reserve Funds | 45,291.6 | 45,258.8 | 117,647.7 | 148,122.3 | 120,203.0 | 107,487.7 | 160,800.7 | 146,898.3 | 173,263.5 | 171,330.2 | 41,881.3 | 41,545.9 |
| Restricted-DS P&I Funds | 38,896.0 | 63,758.6 | 36,077.3 | 36,118.0 | 37,308.5 | 37,742.5 | 23,479.5 | 22,241.8 | 19,837.6 | 19,982.9 | 43,673.0 | 72,906.6 |
| Restricted-DS CREBs Sinking Funds (5) | 94,134.9 | 96,945.3 | 57,056.0 | 79,086.6 | 42,134.5 | 65,109.2 | 48,394.2 | 63,496.8 | 40,373.1 | 59,372.7 | 120,392.0 | 123,171.1 |
| Restricted-Habitat Funds | 18,787.9 | 18,543.1 | 18,099.1 | 17,993.6 | 19,949.3 | 18,968.2 | 18,580.0 | 17,298.8 | 20,677.3 | 20,562.9 | 23,473.8 | 23,665.4 |
| All Restricted Funds | \$ 238,803.7 | \$ 255,207.3 | \$ 250,235.1 | \$ 305,251.7 | \$ 241,729.1 | \$ 253,698.8 | \$ 283,152.4 | \$ 290,538.0 | \$ 286,687.6 | \$ 300,171.9 | \$ 330,385.7 | \$ 349,591.3 |
| Total | \$ 435,826.2 | \$ 449,893.3 | \$ 454,450.8 | \$ 477,075.8 | \$ 441,338.4 | \$ 451,496.8 | \$ 450,585.4 | \$ 458,819.5 | \$ 483,635.5 | \$ 662,649.0 | \$ 647,991.2 | \$ 703,937.6 |

⁽¹⁾ Electric System R&C Fund liquidity target = \$100M + interest earnings.

⁽²⁾ Electric System Revenue Fund minimal balance = \$5M. Excess funds above liquidity target utilized for annual planning of equity financing of PRP capital (Junior Lien Bonds, see Note 4).

⁽³⁾ Other funds used in Days Cash On Hand matrix include PRP Revenue, PRP Supplemental R&C, Service System, and Customer Deposit Fund.

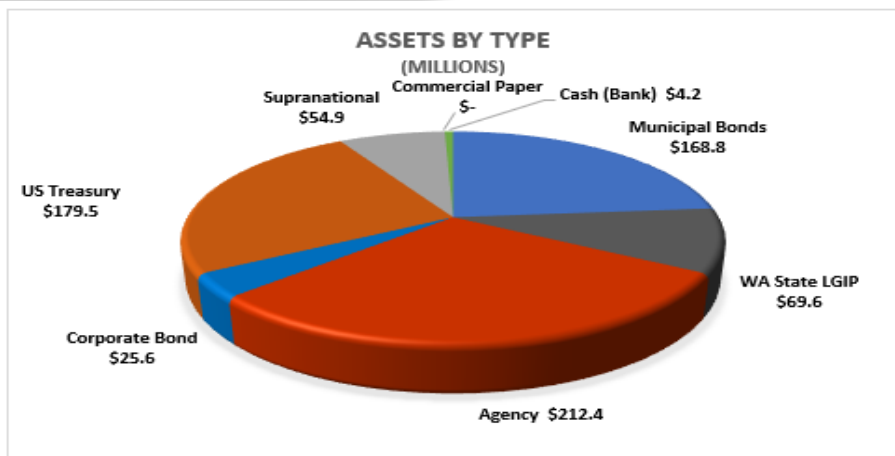
⁽⁴⁾ Construction funds comprised of internally pledged funds for capital and issued bonds.

⁽⁵⁾ CREB sinking fund payments required by bond covenants to pay bullet maturities in years 2027 (\$90M), 2032 (\$42.4 M), and 2040 (\$90M). Monthly deposits to sinking fund made, recalibrated every 6 months.



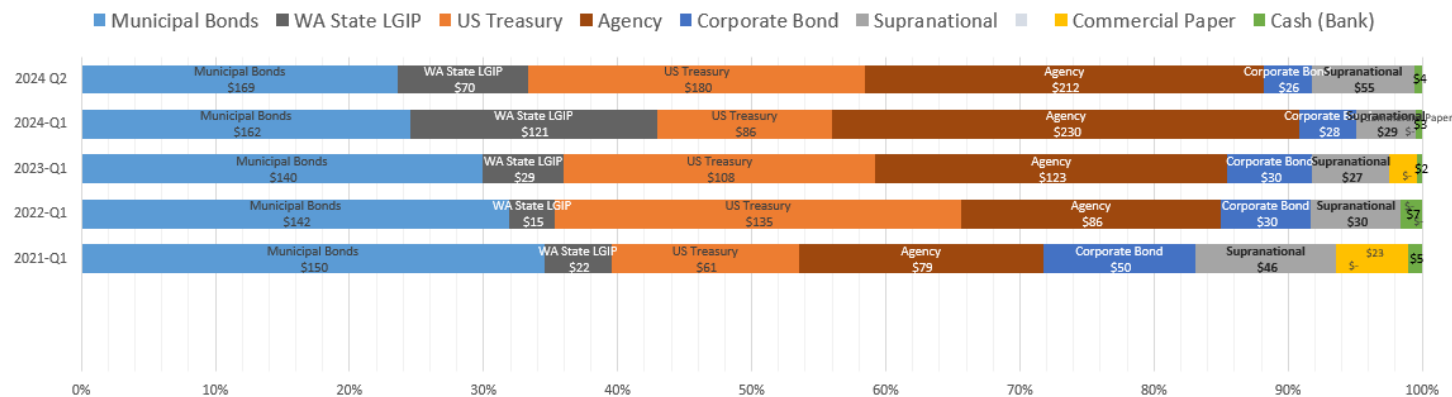
Portfolio as of 06/30/2024

* Measured at book value



- Diversification managed within policy limits and strategy targets.
- The US Treasury Yield Curve continues to be inverted, but less so.
- The current FOMC overnight target rate remains at 5.25% to 5.50%.
- The forward curve still points to rate cuts in 2024; however, the timing of the first cut has been pushed back to the September meeting following no action on rates being taken in July.
- Quarterly investment credit review completed in June.
- Duration analyzed by fund based upon state requirements and fund liquidity needs.
- LGIP holdings are being actively managed utilizing “break-even” analysis for short-term liquidity investment decisions. We are actively reducing LGIP in favor of short investments in accounts where we have excess liquidity.
- Steady short investment rates including LGIP rates continue to have a positive impact on interest income in 2024, LGIP ended 2023 with a rate of 5.45% - as of 7/1/2024 the LGIP rate is 5.42%. Longer rates are dropping as anticipated from tighter Fed rate policy.

Qtr Diversification Comparison



| Security Type | Book Value (\$ in Millions) | Duration | Yield | Portfolio Allocation | Policy Max | Target Range | In Compliance |
|------------------|-----------------------------|----------------|--------------|----------------------|------------|--------------|---------------|
| Municipal Bonds | \$ 168.8 | 3.19 Yr | 3.46% | 23.6% | 50% | 20-40% | YES |
| WA State LGIP | \$ 69.6 | 1.10 Yr | 5.24% | 9.7% | 100% | Varies | YES |
| Agency | \$ 212.4 | 1.86 Yr | 4.41% | 29.7% | 50% | 5-25% | YES |
| Corporate Bond | \$ 25.6 | 1.44 Yr | 2.93% | 3.6% | 25% | 5-15% | YES |
| US Treasury | \$ 179.5 | 1.44 Yr | 4.43% | 25.1% | 100% | 10-35% | YES |
| Supranational | \$ 54.9 | 1.48 Yr | 3.77% | 7.7% | 50% | 5-20% | YES |
| Commercial Paper | \$ - | | 0.00% | 0.0% | 25% | 0-10% | YES |
| Cash (Bank) | \$ 4.2 | | - | 0.6% | n/a | < \$3M avg | YES |
| Total | \$ 715.10 | \$ 1.54 | 4.22% | 100% | | | |

Aggregate Portfolio Duration 06/30/24 1.54 Years

Aggregate Portfolio Duration 06/30/23 2.26 Years

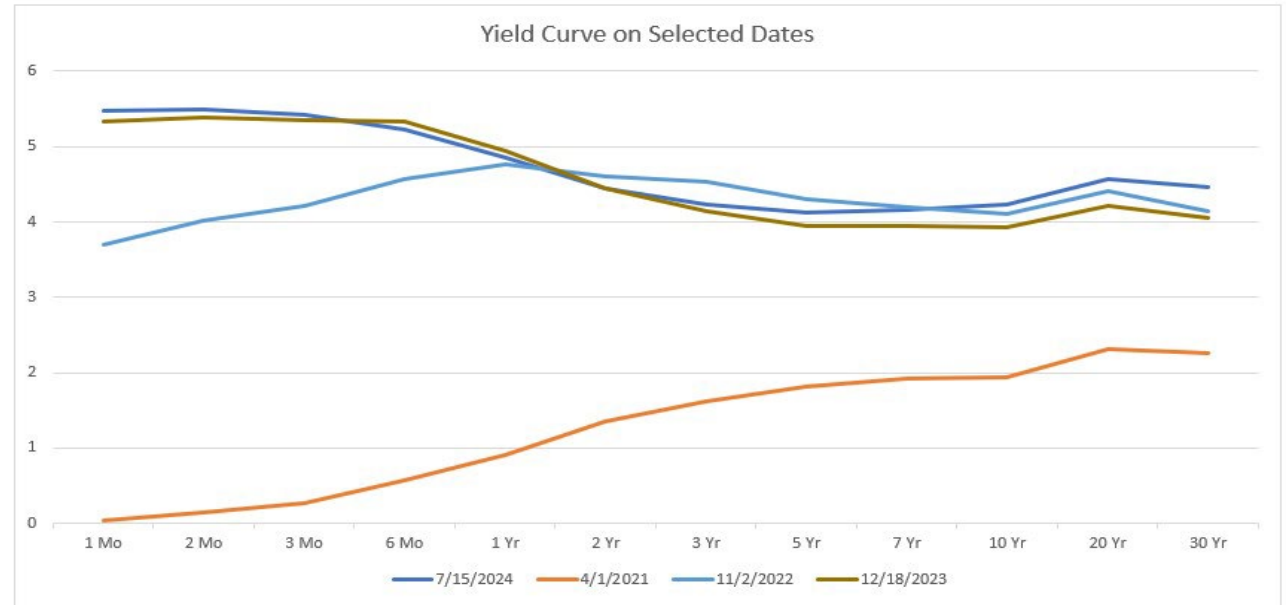
Aggregate Portfolio Book Yield 06/30/24 4.22%

Aggregate Portfolio Book Yield 06/30/23 3.90%

Cash & Investments

MARKET

- The District's policy follows State requirements and strategy is based upon the tenets of:
 - 1) Legality, 2) Safety, 3) Liquidity, and 4) Return
- LGIP rates are holding steady with the Federal Reserve also currently on hold.
 - LGIP was 5.18% as of 06/30/23
 - LGIP was 5.42% as of 06/30/24
- Treasury bills continue to perform with high rates
 - 30-day T-bill was 5.24% as of 06/30/23
 - 30-day T-bill was 5.47% as of 06/28/24
- Current overnight repo (07/01/24) 5.37%

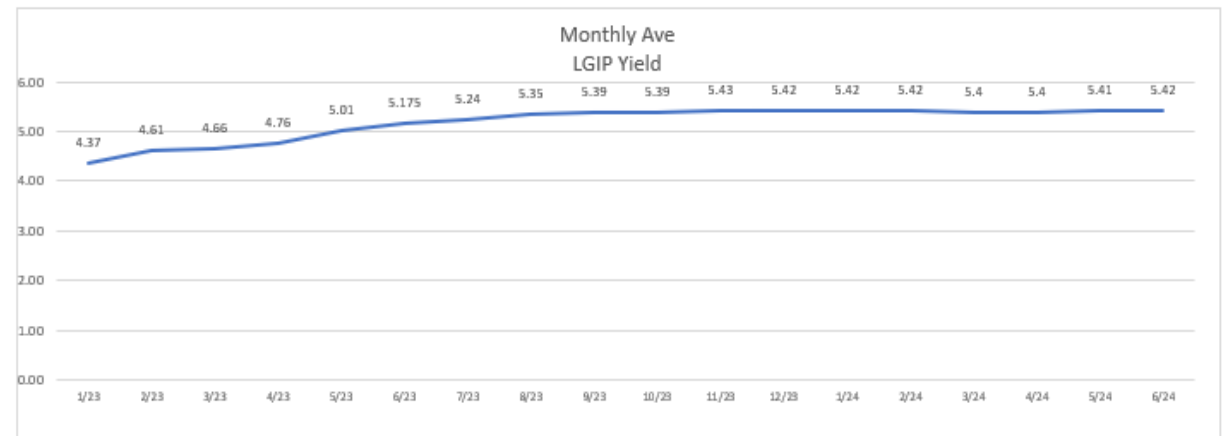


Last Fed Meeting: June 11-12
 No change in overnight rate
 Pace of future rate cuts reduced

Short term liquidity management

| | |
|-----------------------------------|-------|
| LGIP 7/15/24 30 day Ave Yield | 5.42% |
| 1 month T-bill 06/13/2024 Average | 5.31% |
| 7/15 Overnight Repo Rate | 5.37% |

| Investment Yield Assumptions/Projections | 2024 | 2025 | 2026 | 2027 | 2028 |
|---|-------|-------|-------|-------|-------|
| Average New Long-Term Investment Yield Assumption | 4.50% | 4.50% | 4.50% | 4.50% | 4.50% |
| Short Term Rate Estimate | 4.00% | 4.00% | 3.50% | 3.50% | 3.50% |
| YTD LGIP Yield Current 5.42% | | | | | |
| Blended Aggregate Earnings - Cash Basis | 1.27% | 1.34% | 1.47% | 1.63% | 1.69% |
| Blended Aggregate Earnings - Accrual Basis | 1.48% | 1.10% | 1.45% | 1.65% | 1.57% |



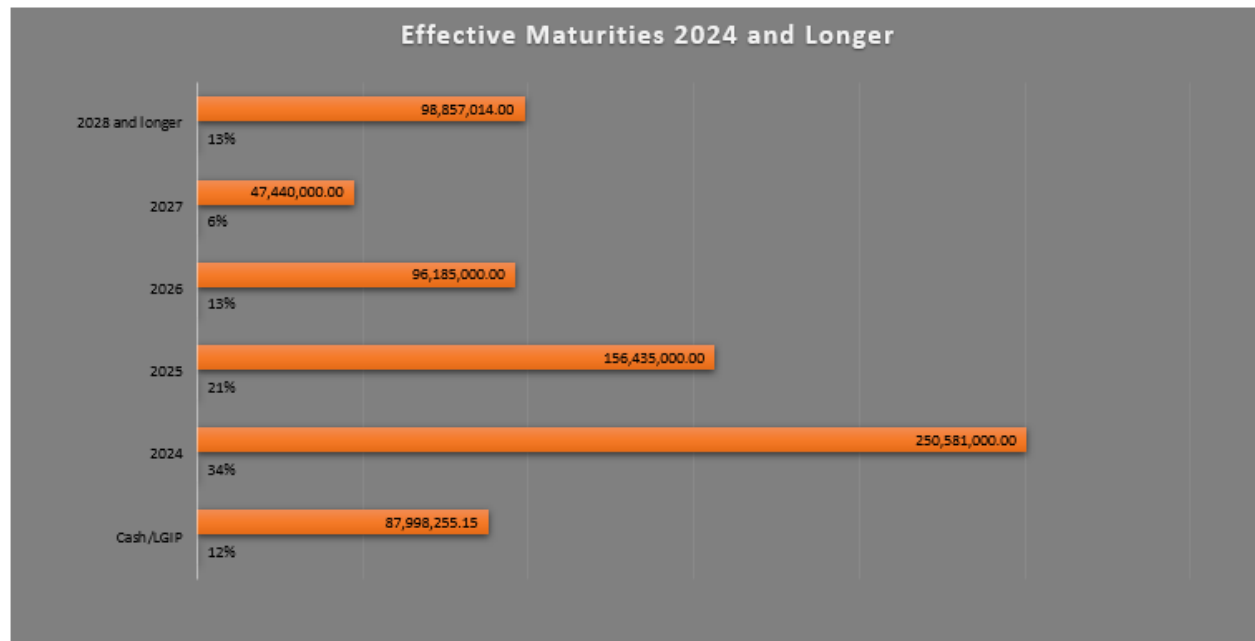
Cash & Investments

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Investment Portfolio Activity

**in millions*

| | 2023 Year-End | 2024 YTD | 2024 Projected at time of budget |
|--|----------------|----------------|---|
| Investment Receipts (Coupons/Accrued) | \$ 12.2 | \$ 9.3 | \$ 10.0 |
| Amortization of Discounts and Premiums (realized at maturity) | \$ 4.3 | \$ 3.6 | \$ (1.1) |
| Total Realized Portfolio Return / Yield | \$ 16.5 | \$ 12.9 | \$ 8.9 |
| Unrealized Gain / Losses (Market Fair Value Adj) | \$ 8.8 | \$ (0.7) | \$ - |
| FS Investment Income | \$ 25.3 | \$ 12.2 | \$ 8.9 |



- Q2 2024 Portfolio Return/Yield was reported as +\$12.91M received from Coupons, Interest and Maturing investments including realized gains/losses. 2024 total income is ahead of the 2024 forecasting due to higher front-end rates.
- YTD 2024 Total Income adjusted for unrealized gain/loss (non-cash) totaled +\$12.2M when considering mark to market adjustments of a negative -\$0.7M as of 6/30/24

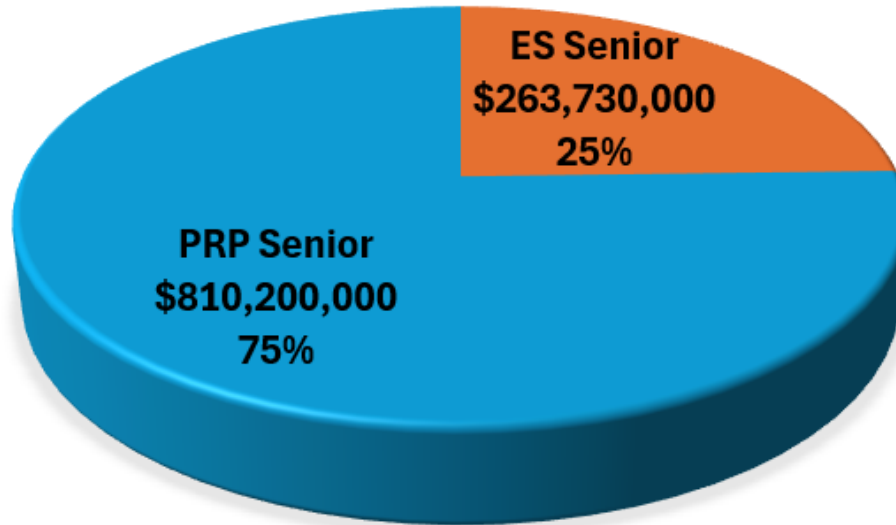
Total Forecasted Investment Income



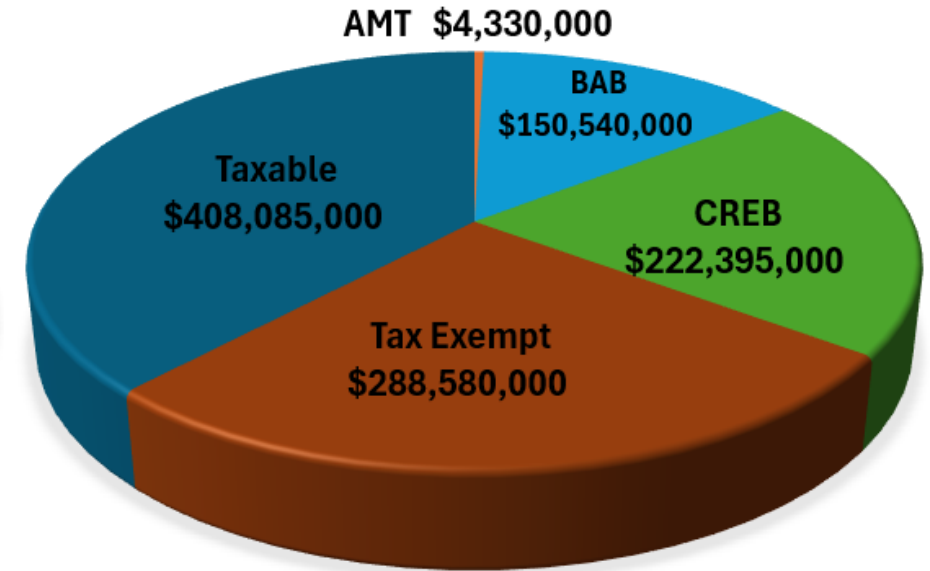
Total Consolidated Outstanding External Debt

Total = \$1,073,930,000 as of 6/30/2024

OUTSTANDING EXTERNAL DEBT



EXTERNAL DEBT TAX STATUS



EXTERNAL DEBT

- Principal and interest payments Jan 1st annually
- 2nd half interest payments July 1st annually
- 1/12th of fixed rate annual debt requirements “set aside” in P&I funds monthly
- Internal PRP equity financing of capital (JLB bonds) has historically resulted in reduction of bond financed capital by utilizing equity
- Forecasted debt between the financial forecast and Treasury debt activity is reflective of timing issuance differences and rounding

| Forecasted Net Debt Activity 2024-2028 | | | | | | |
|--|-------------|-----------|-----------|-----------|----------|----------|
| | 2023 Actual | 2024 | 2025 | 2026 | 2027 | 2028 |
| Principal Due & Accrued | \$ 31.9 | \$ 29.0 | \$ 29.8 | \$ 30.7 | \$ 31.6 | \$ 37.8 |
| Interest Due & Accrued | \$ 42.6 | \$ 40.2 | \$ 39.3 | \$ 38.3 | \$ 34.8 | \$ 31.0 |
| Short-Term Debt Interest Due & Accrued | \$ 0.9 | \$ 5.6 | \$ 6.0 | \$ 6.5 | \$ 6.5 | \$ 6.5 |
| CREBs Sinking Fund Deposits | \$ 7.9 | \$ 8.9 | \$ 8.9 | \$ 8.9 | \$ 4.8 | \$ 4.8 |
| Federal Interest Rebates | \$ (10.5) | \$ (10.3) | \$ (10.3) | \$ (10.2) | \$ (8.5) | \$ (6.7) |
| Projected New Debt Service (P&I) | | \$ - | \$ - | \$ - | \$ - | \$ - |
| PWB Loan | \$ 0.1 | \$ 0.1 | \$ 0.1 | \$ 0.1 | \$ 0.1 | \$ 0.1 |
| Subtotal Cash Impact | \$ 72.9 | \$ 73.5 | \$ 73.8 | \$ 74.3 | \$ 69.3 | \$ 73.5 |
| Amortization of Discount/Premium | \$ 2.5 | \$ 1.1 | \$ 1.0 | \$ 0.9 | \$ 0.8 | \$ 0.7 |
| Net Debt Activity | \$ 75.4 | \$ 74.6 | \$ 74.8 | \$ 75.2 | \$ 70.1 | \$ 74.2 |

*in millions
**Preliminary; subject to change

| Debt Portfolio Statistics | % or Years |
|---|------------|
| Weighted Average Coupon Rate of Fixed Debt As of 6/30/2024 | 3.84% |
| Weighted Average Life of Debt Portfolio As of 6/30/2024 | 8.38 Years |
| Effective Cost of Debt of Debt Portfolio Net of Interest Rebates | 2.9% |

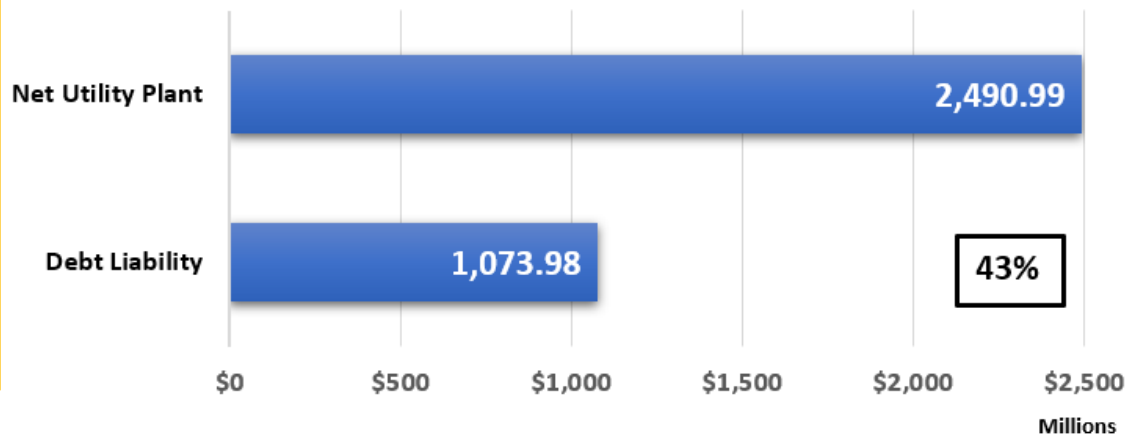
*Calculated as 2024 yield on interest due, does not factor in benefit of sinking funds on CREBs

Debt Portfolio

FINANCIAL PLAN

- The Strategic Plan target for debt to net plant $\leq 60\%$ and is a factor in determining future financing plans
 - Capital is funded as a combination of revenue (equity) financing and revenue bonds (debt)
- Completed March 2024 JLB PRP financing (equity from Electric System) at \$95.0M Par
- Resolution 8826 authorized initial program, Resolution 9056 was approved by Commission July 9th, 2024, for additional \$350.0M in JLB financing. This resolution runs thru December 31st, 2030.
- 2010L currently being refunded with the 2020-Z and 2020-Z2 tender offers

Debt to Net Plant



Short-Term Program

The short-term debt portion of the portfolio is interest only and intended to lock in a portion of debt service $< 15\%$ of the total portfolio to hedge short-term net interest rates in rotating blocks of “thirds”

| Debt Type | 2024 | 2025 | 2026 |
|-------------------------------|-------------|-------------|--------------|
| Short-Term Fixed Debt Service | \$2,442,500 | \$2,442,500 | \$51,707,500 |

- ES2020R ~\$47.19M is a mandatory put bonds with a fixed interest rate
 - ES2020R – tender date 9/1/2025
 - Current 2% interest rate; assumed forecasted rate 4.5%
- ES2023U ~\$49.27M is a short-term bond with a fixed interest rate

| Short-Term Program Series | PAR | Call/Remarket Date |
|---------------------------|--------------|--------------------|
| ES2020R | \$47,190,000 | 9/1/2025 |
| ES2023U | \$49,265,000 | 1/1/2026 |

Internal Financing-Junior Lien Bonds

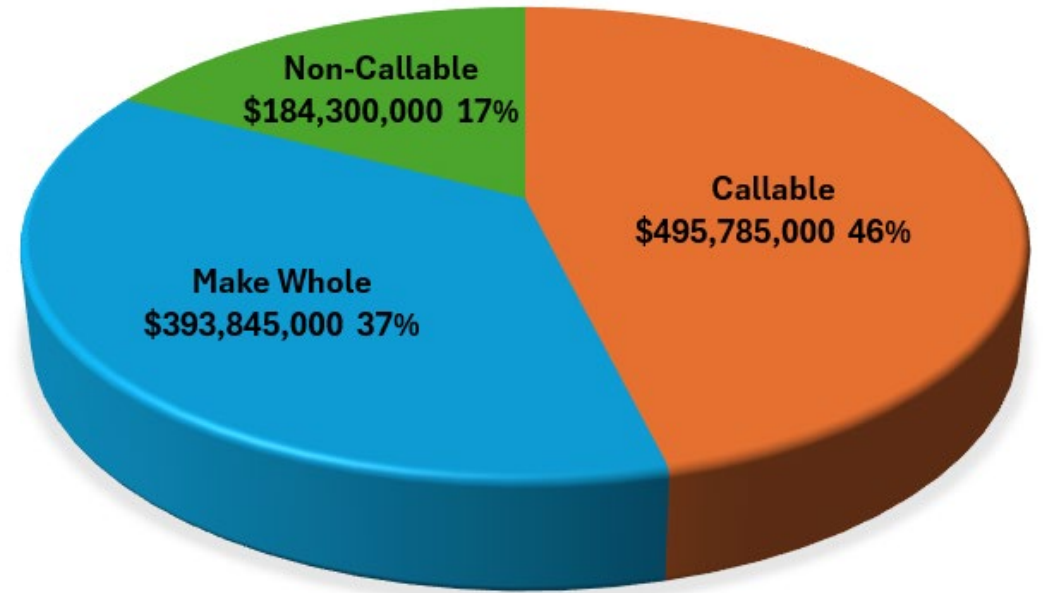
| Priest Rapids Project (PRP) | | | | | |
|-------------------------------|-----------------------|----------------------|------------------------|-----------------------|----------------|
| Series | Original Par | Original Premium | Outstanding Par Amount | Authorization Max | Final Maturity |
| 2014 | \$ 45,500,000 | | \$ 39,065,000 | \$ 50,000,000 | 1/1/2044 |
| 2015 | \$ 27,040,000 | \$ 2,966,367 | \$ 27,040,000 | \$ 70,000,000 | 1/1/2045 |
| 2015B | \$ 7,625,000 | \$ 779,072 | \$ 7,625,000 | | 1/1/2045 |
| 2016 | \$ 30,860,000 | \$ 4,480,610 | \$ 28,820,000 | | 1/1/2046 |
| 2017A | \$ 25,935,000 | \$ 4,066,004 | \$ 24,340,000 | \$ 350,000,000 | 1/1/2047 |
| 2017B | \$ 86,300,000 | \$ 13,700,135 | \$ 82,045,000 | | 1/1/2048 |
| 2019 | \$ 110,000,000 | | \$ 105,875,000 | | 1/1/2049 |
| 2020 | \$ 79,585,000 | | \$ 77,610,000 | | 1/1/2050 |
| 2021 | \$ 30,000,000 | | \$ 30,000,000 | | 1/1/2051 |
| 2021 B | \$ 50,000,000 | | \$ 50,000,000 | \$ 300,000,000 | 1/1/2051 |
| 2022 | \$ 50,000,000 | | \$ 50,000,000 | | 1/1/2053 |
| 2023 | \$ 75,000,000 | | \$ 75,000,000 | | 1/1/2053 |
| 2024 | \$ 95,000,000 | | \$ 95,000,000 | | 1/1/2054 |
| Total Junior Lien Debt | \$ 712,845,000 | \$ 25,992,189 | \$ 692,420,000 | \$ 770,000,000 | |

Debt Portfolio

FINANCIAL PLAN

- Electric Construction Fund – current capital is revenue funded near term
 - 12-month recent historical average fund spend: ~\$7.9M
 - Average spend for September 2023 through June 2024: ~\$7.2M
 - In December 2023, Treasury refunded its soft put 2020S series into a 20-year fixed rate product with the 2023V series (November 2023).
- PRP Construction Fund balance as of June 30th, 2024: \$88.3M
 - 12-month recent historical average fund spend: ~\$6.0M
 - Average spend for the September 2023 through June 2024: ~\$4.1M
 - In March 2024, Treasury completed \$95.0M JLB to fund PRP Construction Fund
- Future External Debt Remarketing
 - 2020R Matures 1/1/2044
 - Planned to be remarketed prior to Mandatory Tender date of 12/1/2025
 - 2023U Matures 1/1/2026
- Evaluating External Future Debt Issuances
 - Going through savings figures with financial advisors, bond counsel, and underwriters to determine best options for the District
 - Analysis for new money to fund capital projects is ongoing determined upon financial forecast

DEBT CALL OPTIONS



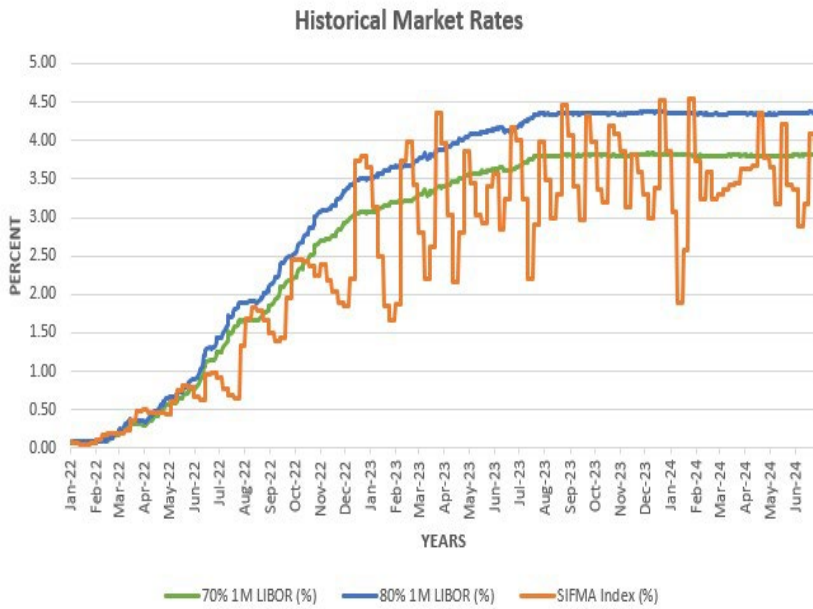
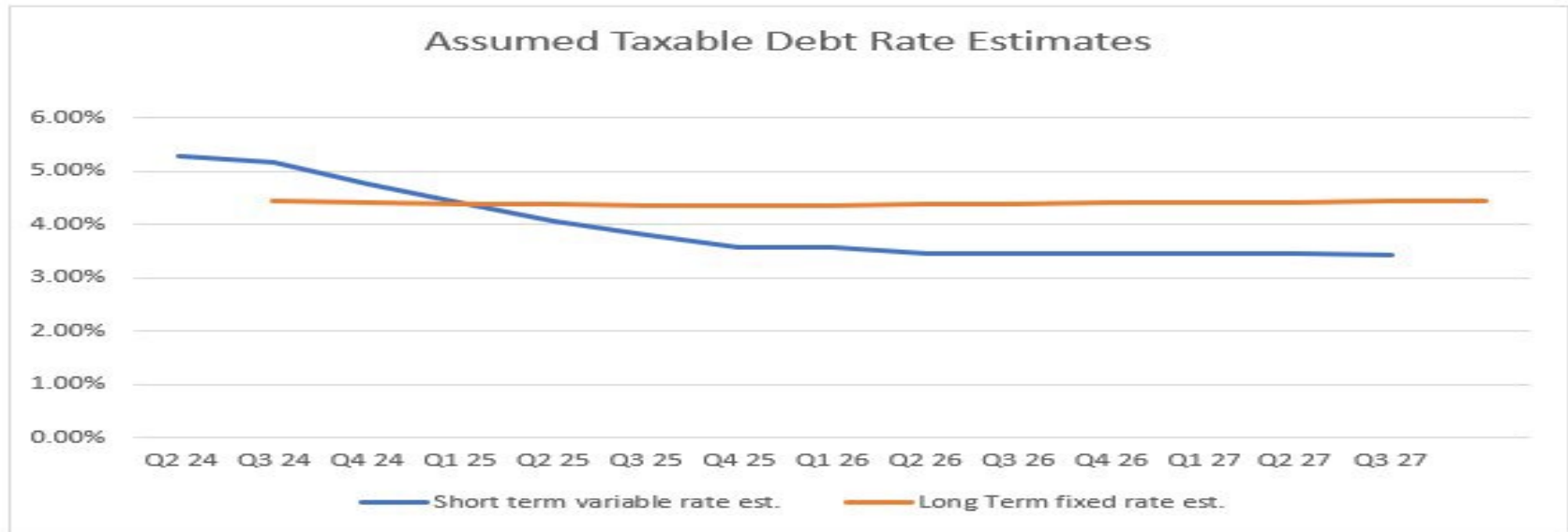
| Proposed Debt & Internal Liquidity Transfers | | | |
|--|------------------------|-------------------------|--------------------|
| Date | External Debt Remarket | External Debt New Money | Internal Liquidity |
| 2025 | | | \$110,000,000 |
| 2025 | \$ 48,045,000 | | |
| 2026 | \$ 49,265,000 | | |
| 2026 | | | \$ 95,000,000 |
| 2028 | | | \$160,000,000 |
| 2029 | | | |

*Preliminary Forecast; subject to change

Debt Portfolio

FINANCIAL

- Future short-term borrowing rates are assumed at an approximate average of ~5.00% thru 2024. The forward treasury curve beyond 2024 suggests rates dropping eventually as the Fed returns to an easing cycle.
 - Blend of 5-year average of exempt/taxable for 30-year final maturities
- Rate environment has been impacted by several factors and subject to change based upon Market Demand, Fed Rate Policy Changes, Inflation expectations, and liquidity fears in the banking industry.
- The Fed has signaled it is in a neutral stance after holding the target rate steady during the May 2024 meeting. The current inverted yield curve reflects the market's expectation of The Fed lowering short rates beginning late 2024 or early 2025.
- Implied future borrowing rates assume a +75 spread to the US Treasury Rate and a +30 implied spread from MMD AAA to AA
- Variable rate estimates leverage short-term rate projections incorporated with short-term program maturity dates- Current Estimated rate is 3mo TBill +25 bsp.



Rating Agency Reports

Priest Rapids Hydroelectric Project

| RATING AGENCY | RATING | OUTLOOK | EFFECTIVE DATE |
|--|--------|----------|----------------|
| Fitch Ratings | AA | Stable | 07/5/2023 |
| Moody's Investor Service | Aa3 | Positive | 05/24/2024 |
| Standard & Poor's Rating Service | AA | Stable | 06/30/2023 |

Electric System

| RATING AGENCY | RATING | OUTLOOK | EFFECTIVE DATE |
|--|--------|----------|----------------|
| Fitch Ratings | AA | Stable | 11/1/2023 |
| Moody's Investor Service | Aa3 | Positive | 05/24/2024 |
| Standard & Poor's Rating Service | AA+ | Stable | 11/1/2023 |

TY000007A-LST – Treasury Authorized Personnel for Payment of Funds and Procurement of Investments

| List | Description |
|-------------|---|
| Payment | Bonnie Overfield, Chief Financial Officer/Treasurer |
| Payment | Angelina Johnson, Sr. Mgr of Treasury/FP/Deputy Treasurer |
| Payment | Cesar Castro-Leon, Senior Data Analyst |
| Payment | Amy Thompson, Senior Financial Analyst |
| Payment | Tina Main, Financial Analyst |
| Investments | Bonnie Overfield, Chief Financial Officer/Treasurer |
| Investments | Angelina Johnson, Sr. Mgr of Treasury/FP/Deputy Treasurer |
| Investments | Mark Buchta, Senior Financial Analyst |
| Investments | Bryndon Ecklund, Lead Financial Analyst |
| Investments | Amy Thompson, Senior Financial Analyst |

| List | FINRA Standings Update | Description |
|---------|------------------------|--|
| Broker | 6/30/2024 | FTN (First Tenn) Financial Securities Corp |
| Broker | 6/30/2024 | ICBC Financial Services (REPO) |
| Broker | 6/30/2024 | KEYBANC Capital Markets |
| Broker | 6/30/2024 | Mischler Financial Group |
| Broker | 6/30/2024 | Oppenheimer & Co |
| Broker | 6/30/2024 | Piper Sandler & Co |
| Broker | 6/30/2024 | Stifel Nicolaus & Co |
| Broker | 6/30/2024 | UBS Financial Services |
| Broker | 6/30/2024 | Wells Fargo Securities |
| Banking | | Bank of America |
| Banking | | US Bank of Washington |
| Banking | | JP Morgan Chase |
| Custody | | Principal Financial Group |

| | | |
|---|---|------------------|
| Implement on: 07/31/2024 | Version: 11 Supersedes: 10 | See Also: |
| <h1>LIST</h1> | | |
| Approved by: Sr. Manager of Treasury | | |

TY000004A-LST – Treasury Authorized Imprest Accounts

- Funds > \$2,500 held in a checking account per resolution
- Total list shall not exceed \$60,000

Last Updated on 07/31/2024

| List | Amount | Description | Bank/Acct | Custodian | Alt. Custodian |
|------|----------------|---|--------------|---------------|------------------|
| | \$5,000 | Power Production – Advance Travel Imprest | B of A #3906 | Tina Main | Angelina Johnson |
| | \$400 | MLLO Cash Drawer 1 | | Kerri Wendell | |
| | \$400 | MLLO Cash Drawer 2 | | Kerri Wendell | |
| | \$400 | MLLO Cash Drawer 3 | | Kerri Wendell | |
| | \$400 | MLLO Cash Drawer 4 | | Kerri Wendell | |
| | \$400 | Ephrata Cash Drawers 1 | | Kerri Wendell | |
| | \$400 | Ephrata Cash Drawer 2 | | Kerri Wendell | |
| | \$400 | Quincy Cash Drawer 1 | | Kerri Wendell | |
| | \$400 | Quincy Cash Drawer 2 | | Kerri Wendell | |
| | \$400 | Royal City Cash Drawer 1 | | Kerri Wendell | |
| | \$400 | Royal City Cash Drawer 2 | | Kerri Wendell | |
| | \$9,000 | Aggregate Total | | | |

Required Disclosure



External Funding

Milestone 3 Overview – Develop Program Elements

- Continue to develop opportunities tracking tool/track upcoming opportunities
- Hire additional FTRs:
 - Grants Writer
 - Accountant/Treasury
 - Supply Chain Analyst
 - 3 Limited Assignment Materials Specialists
- Develop a compliance plan for all known requirements (internal controls)
- Finalize External Funding program and procurement manuals, policies and procedures
- Develop draft community benefits plan, and make progress on AA and DEI plans
- Develop manual solutions for equipment tracking, supplier diversity and green purchasing program tracking, grants tracking and other functions
- Coordination with OCM for Share Point Site to become active 8/15 and create news bulletins
- Contributing Departments - Employee Experience, EPMO, External Affairs, External Funding, HR, OCM, Procurement, Warehouse, Legal, Risk, Records, Accounting, Treasury