

Safety Report

August 2023



Safety@Grant



Our Commitment to Safety

*We believe that a safe workplace and community is founded upon an environment where **all voices can and will speak up, ask questions, and be heard without reprisal.***

We will provide and maintain the proper training, tools, job layout, equipment and employees to perform work safely.

CXO Talking Points



Injuries Reported

Date	Body Part	Description & Response
7/3	Unknown	<p style="text-align: center;">Yellowjacket Stings</p> <p>Employee was working in the Ephrata Warehouse Yard and was stung twice by yellowjackets and started running away. Employee went into the warehouse and was administered a sting swab. Was advised to keep aware of how they are feeling. Employee used Sting-X on the hive, killed all yellowjackets and removed the hive. Presence of bees, wasps and yellowjackets is elevated during the summer. Please be aware of your surroundings.</p>
7/13	Back	<p style="text-align: center;">Back Strain</p> <p>While washing floor at PRD Warehouse with fire hose, employee strained back when putting hose away. Reminder: Use the buddy system when handling heavy tools or equipment. Also, ensure you are choosing the correct tool for the job. If a smaller, lighter weight tool will perform the task, that tool should be chosen.</p>
7/19	Unknown	<p style="text-align: center;">Trip and Fall</p> <p>While stepping over a downed fence, employee's right foot caught the top of it and employee fell. The fence was low to the ground, not more than 6-8 inches. There was another employee present and offered assistance, but it was not needed. It was the end of the day and employee went home and took Ibuprofen and felt much better. Reminder to keep eyes on the path when in the field. The kindness and care exhibited by the other employee is appreciated.</p>

Injuries Reported

Date	Body Part	Description & Response
7/20	Nose & Back of Head	<p style="text-align: center;">Bee Sting</p> <p>As employee was clearing around a transformer, they heard a buzzing and a bee landed on their nose. They swatted the bee and left the area as quickly as possible. As they were running away, they moved a branch out of the way and got bush wacked by another branch behind hit. Branch knocked their glasses off, but employee kept running until they reached a safe distance. Discovered they were stung twice (not allergic). Returned for glasses after the bees were gone. Left side of glasses had a decent bend and apparently took most of the impact and stopped from doing serious damage to employee's eyes.</p>
7/26	Hand Scratch	<p style="text-align: center;">Scratch on the Hand</p> <p>Employee was sitting at their desk, and when they put their weight on the left chair arm it failed and fell to the floor. Employee fell with it causing a minor scratch to their hand. Employees are encouraged to regularly inspect chairs for loose or broken parts. If discovered, submit a facilities service request and facilities will flag this as an immediate concern. Place a note on the chair so others don't use it. Best efforts should be made to avoid removing chairs from other locations.</p>

Injuries Reported

Date	Body Part	Description & Response
7/26	Right Side of Neck	<p style="text-align: center;">Bee Sting</p> <p>While working outside employee was stung on the right side of neck by a bee. Employee had no known allergies but soon after employee felt shaky, and their throat seemed to be swelling. Employee called supervisor and went inside Priest Rapids Dam. Employee met with Safety and was able to take Benadryl. Employee felt better soon after and was able to return to work. Upon notification of the issue, the supervisor took prudent action to contact the PRD Control Room and speak with the on shift senior operator, who initiated a response by calling members of the ERT and the one-site safety coordinator. While contacting your supervisor is always encouraged, employees working at Power Production should default to dialing 3911 in the case of an emergency</p>
7/27	Lower Back	<p style="text-align: center;">Lower Back Strain</p> <p>Employee strained lower back when pulling on wire. Employee also did their stretch and flex same morning. This is a good example of reporting a minor injury and is appreciated by the Safety Department.</p>
7/31	Finger	<p style="text-align: center;">Smashed Finger</p> <p>While removing a chain binder, employee's finger was caught between the binder and load. Reminder: keep fingers out of line of fire and ensure equipment is operating as designed prior to use.</p>

Injuries Reported

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7/31	Hands & Knees	<p style="text-align: center;">Trip and Fall</p> <p>After putting supplies up, employee was turning to leave the MLSC transportation restroom and toe caught on the lip of the threshold causing employee to fall forward on hands and knees. Reminder: Keep eyes on path even in familiar environments and try to avoid complacency.</p>

Be Aware!!

Know the difference between an employee self administering Benadryl and you giving them Benadryl.

If you GIVE an employee Benadryl, they MUST be seen by a medical professional for evaluation the same day. Proper medical evaluation will reduce personal and professional liability.



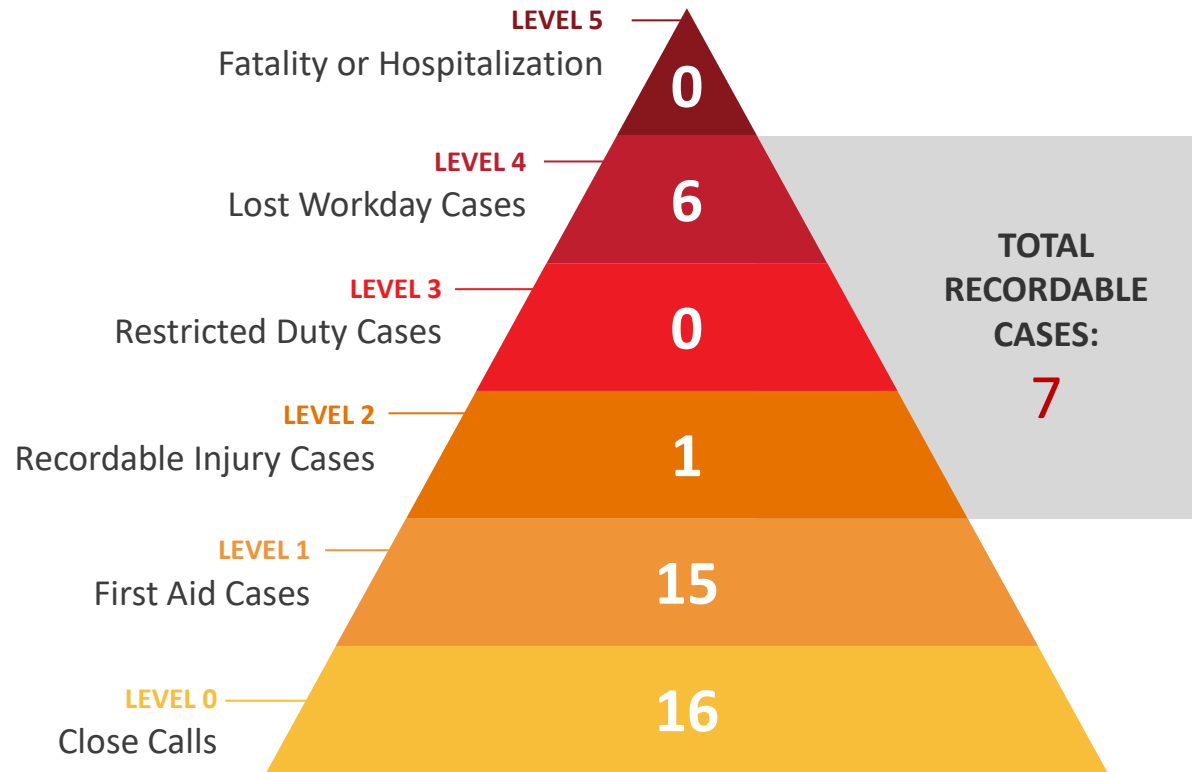
Safety@Grant

4 consecutive months without a recordable injury!!



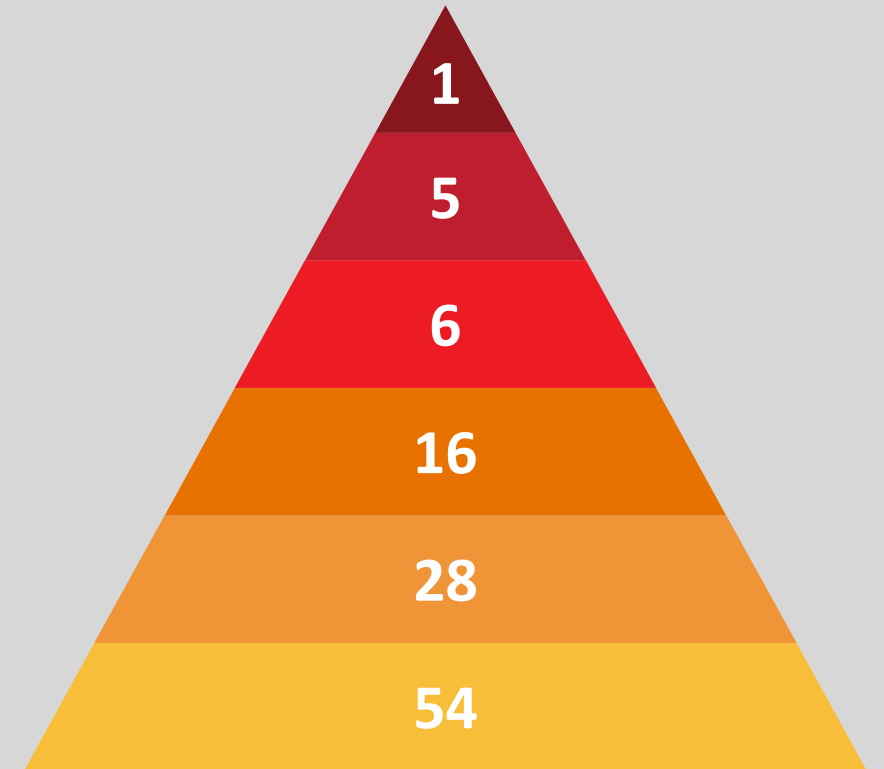
	Last Month	Year-to-Date
Total Injuries Reported	9	21
Recordable Case(s)	0	1
Restricted Duty Case(s)	0	0
Lost Workday Case(s)	1	6

2023 Incidents Summary



VS

2022



Close Calls

Date	Overview	Location	Description & Response
7/6	Slip and Fall	WAN	<p>While out on a routine shoreline monitoring trip on Wanapum Reservoir employee had exited the boat to look for something along the shoreline. When returning to the boat, while walking down a steep embankment employee stepped on what appeared to be a grassy patch, in reality it was grass laying down over a smooth boulder. Employee's foot slipped and they landed flat on their back. Luckily, employee was still wearing a life vest and it absorbed much of the impact. No apparent injuries other than getting the wind knocked out of them, hurt pride, and some soreness. Good reminder that even with appropriate footwear and seemingly careful foot placement, falls can occur.</p>

Vehicle Incidents

Date	Location	Description & Response
7/13	MLSC	<p>While driving down the road a coupler fell off the truck. Once employee saw it, they came to a stop and started backing up to retrieve it. They could not see the vehicle behind them in their mirrors and hit it. Back up camera quit working yesterday and employee reported it. Safety was contacted and completed an investigation into the incident. Thankfully, no one was injured but the vehicles involved did sustain substantial damage.</p>
7/19	ESC	<p>While driving the dump truck and trailer through the roundabout at Hwy 17 and Grape Dr. in Moses Lake, a vehicle drove up on the inside lane. The other vehicle and trailer made contact in the middle of the roundabout. Per WSDOT, oversized vehicles are permitted to use both lanes. For more information: wsdot.wa.gov/travel/traffic-safety-methods/roundabouts</p>

Vehicle Incidents

Date	Location	Description & Response
7/19	RCLO	While backing up at the RCLO, trailer struck the handrail. No damage to the trailer, however the handrail was bent. Reminder to complete 360 walkarounds and to utilize a spotter whenever possible.
7/23	WSCC Hwy 243	While traveling north on HWY 243, on a small right-hand curve, employee noticed a single deer on the right side of the highway. At that same moment employee looked to their left to make sure no others were crossing and was immediately struck by another deer that must have been hidden in the brush behind the guardrail. This highlights the importance of situational awareness and utilizing defensive driving techniques.

Vehicle Incidents

Date	Location	Description & Response
7/25	PRD	<p>An operator was completing the daily left bank FERC inspection, they were entering the embankment from the east access, unlocked the gate and pushed it against the concrete ecology block. While going through the gate, the operator felt the vehicle move in an unexpected manner and discovered the gate had made contact with the vehicle. The operator contacted the Chief to advise of the damage and then inspected the gate latch. Discovered the latch would not engage on the bottom of the gate. Completed incident report and work order.</p>
7/26	MLSC	<p>While driving east on Rd 8 SE, a dump truck driving west kicked up a rock and it hit the windshield causing a massive rock chip. Will need to be fixed or looked at by a mechanic. This was unavoidable. Windshield is scheduled for replacement.</p>

Contractor Injuries & Incidents

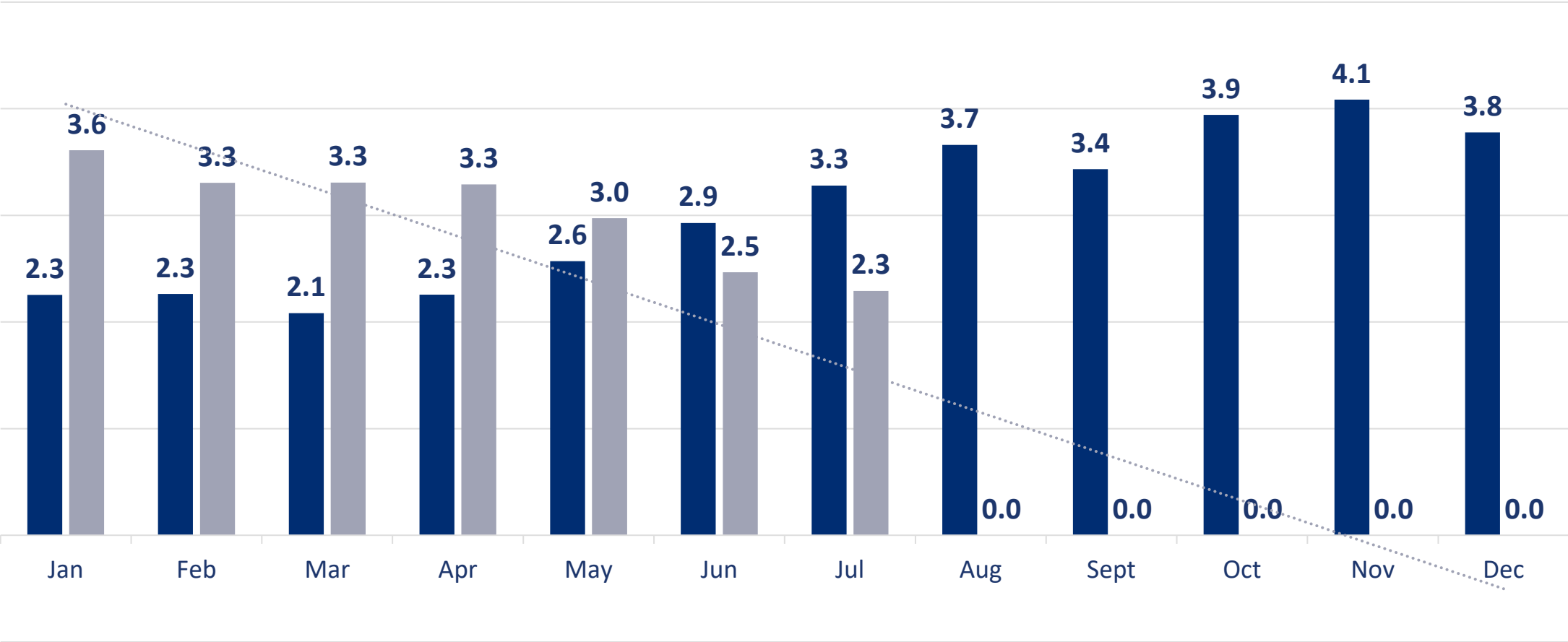
Date	Overview	Description & Response
7/6	Shoulder Injury	<p>During work on day shift, a contractor stepped on an exposed power cord to a nearby welder. This caused them to roll their ankle and fall into a nearby cement wall injuring their shoulder. At the time no immediate pain occurred. Over the weekend, their shoulder began to ache. On 07/10/2023, they were taken to the local clinic for an evaluation and x-rays. GCPUD safety department has been informed of this injury and the contractor's Safety/HR is following their procedures. This condition highlights the need for the mitigation of tripping hazards in Active Work Zones.</p>
7/12	Illness Due to Smoke	<p>Security had a CSO (Contractor Security Officer) working the Crescent Bar Recreational Area on Monday, 7/10, during the Crescent Bar Fire. The CSO assisted with notifications of the campers at the Crescent Bar Campground up until 1949 hours when we advised the CSO that he need to leave due to the Level 3 Evacuation. The following day the CSO complained of nausea and feeling very poorly, presumably due to the smoke. CSO was instructed to report the illness to their employer. The CSO did call in sick the following day. Employees are reminded to plan for this type of situation and have appropriate PPE available to use when needed. N95 masks are located in the warehouse. Other resources available are the Purple Air website or mobile app, to stay up to date with smoke/air quality conditions. Contract employee has recovered and returned to work.</p>

Contractor Injuries & Incidents

Date	Overview	Description & Response
7/20	Minor Injuries	While responding to disturbance in the Crescent Bar Campground the Contract Security Officer took a turn too tightly and caused the golf cart to tip almost all the way over, slam back to the ground and collide with a parked vehicle. This resulted in possible damage to the cart causing irregularities in the cart operation (Vehicle Service Request submitted), a small scratch on the parked vehicle and minor injuries to the Security Officer. Reminder to be aware of the operating capabilities of the vehicle or equipment use.
7/27	Raccoon	Contract Security on patrol at PD struck a raccoon. Damage was minimal and non reportable as the vehicle was waiting for repair from a previously reported incident. No status on the raccoon. Reminder to continue to use defensive driving especially at night.

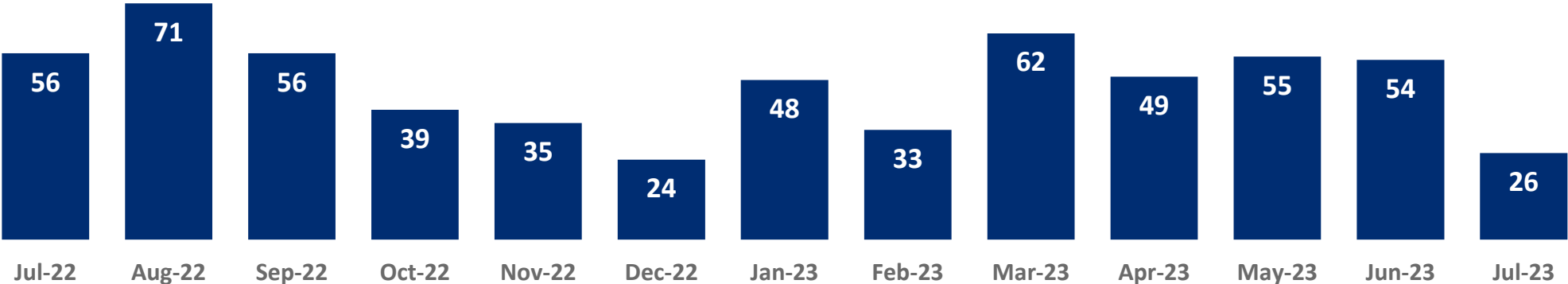
Leading & Lagging Indicators

12 Month Rolling – Recordable Injury Rate – 2022 vs 2023

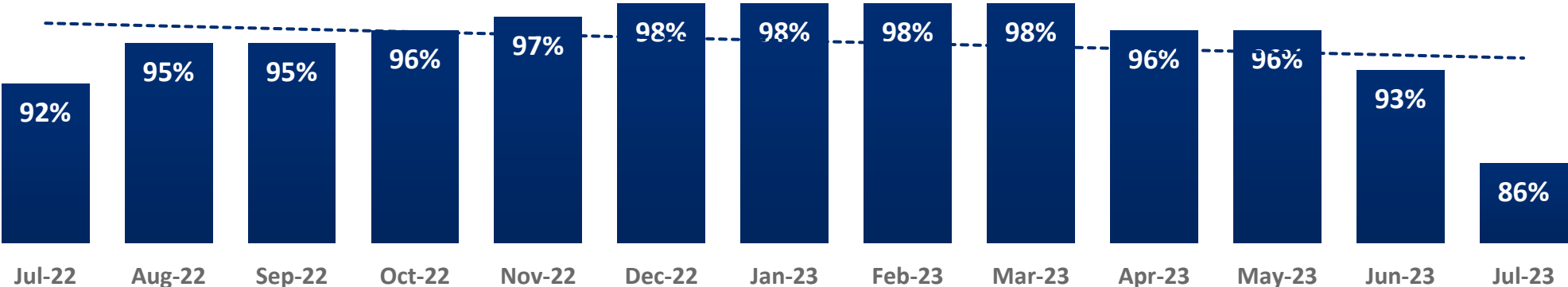


Leading & Lagging Indicators

Jobsite Reviews Conducted



Safety Meeting Attendance



Open Safety Action Items

Over 60 Days Old

As of June 2023	As of July 2023
Year 2017 = 1	Year 2017 = 1
Year 2018 = 2	Year 2018 = 2
Year 2019 = 1	Year 2019 = 1
Year 2020 = 2	Year 2020 = 3
Year 2021 = 5	Year 2021 = 5
Year 2022 = 3	Year 2022 = 4
Year 2023 = 6	Year 2023 = 7
Month Total = 20	Month Total = 23

**Up 3
total
this
month**

What's an Action Item?

These are safety concerns that can be brought up anytime, including during a safety meeting.



They usually require some sort of further investigation or resolution, so they are assigned and tracked to make sure they're followed up on.



- **Observe School Zone Speeds**
- **Obey Crossing Guards**
- **Watch for Darting Children**
- **Put Down Your Cell Phone**
- **Always Maintain a Safe Following Distance Between You and the Bus**
- **NEVER Pass a Stopped School Bus**

Recordable Injury Projection



Total number of recordable incidents × 200,000

Total number of hours worked by all employees

At the current injury rate, we
will likely record

17

injuries on our OSHA Logs by
the end of 2023.

The “recordable injury rate” is a calculation that describes the number of employees per 100 full-time workers or per 200,00 hours worked that have been involved in an injury or illness that requires medical treatment beyond first-aid.



Thank You!



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Courageous Conversations

Daring to Care



PREVENTION
PSYCHOLOGICAL STANDARD AWARENESS
CONVERSATIONS
COURAGEOUS COMMUNICATE
SAFE
CULTURE
SPEAK
PRECAUTION RISK SAFETY CYBER BRAVE CARE EMPATHY
HEALTH HABIT CYBER SECURITY DARING IDENTITY
CONNECTION PHYSICAL PROTECT PROTECTION
BE

The Bystander Effect

A social psychological effect that shows that individuals are less likely to help when a bystander is present





The Smoke-Filled Room Experiment

75%



In the room alone reported the fire

10%



In room with others, did not report the smoke

In 1968, psychologists John Darley and Bibb Latané filled a room with smoke while subjects filled out questionnaires. This experiment demonstrated the Bystander Effect, showing that people often look to others to determine how to act in ambiguous situations.



The **Helper** Effect

"Prosocial Bystander Effect"

occurs when the presence of others encourages individuals to take action instead of inhibiting their response



Shared Social Identity



Observed Helping Others



The Danger of Letting Small Things Slide

"Normalization of Deviance"

Repeatedly ignore small safety issues, leading to increased risk, larger safety incidents

It starts small... but it's never small...

Safety vests, tailgating... it starts there, but it normalizes a lax behavior, and soon rules are seen as flexible

Space Shuttle Challenger Disaster

Despite noticing anomalies in previous shuttle launches, NASA officials started to view them as acceptable because they hadn't led to catastrophic outcomes. This contributed to the decision to launch the Challenger despite safety concerns, leading to the tragic explosion

Foster Personal Accountability

See yourself as personally responsible for safety in the workplace



How do we
keep it safe,
Rosalie?

Come with me for a moment...



We can arm ourselves with 3 **powerful** things

Come with me for a moment...



Vulnerability

Some people define vulnerability as the emotion we experience during times of uncertainty, risk, and emotional exposure. It's having the courage to show up when we can't control the outcome. In the context of workplace safety, being vulnerable could mean admitting when you don't know something, being safety-focused, and having the courage to ask for help.

Come with me for a moment...



Empathy

Steve D'Arco describes empathy as feeling with people. It's about connecting with the emotions that shaped an experience. When having difficult conversations about safety, empathy could involve understanding the reasons behind someone's hesitations and connecting with their experience to guide them towards safer practices.

Come with me for a moment...



Trust

Google has a concept called D.I.A.B.L.O. as acronym for being transparent, reliable, accountable, with keeping confidential, integrity, user judgment and privacy. These are the elements of trust that can be built and nurtured in a team to facilitate best collaboration.

Now let's bring it back...

- **Understanding: Before initiating a conversation about a safety issue, try to understand the other person's perspective.**
What pressures might they be under? What might be their reasoning for not following safety protocols? Understanding helps to humanize the conversation and avoid a confrontational approach.
- **Active Listening: During the conversation, demonstrate active listening.**
This means not just hearing the words the other person is saying, but also understanding their meaning and emotions. Use body language to show you're engaged, and offer verbal feedback to show you're following along.
- **Constructive Feedback: When providing feedback, be specific about what the issue is and how it can be improved.**
Offer suggestions for how to act safely in the future. Remember to focus on the behavior, not the person
- **Positive Reinforcement: Recognize and appreciate when employees are following safety protocols correctly. Positive reinforcement encourages the repetition of safe behaviors and fosters a positive safety culture.**

Impact of Relationships on Safety



1 Trust

2 Shared Responsibility

3 Shared Communication



WHEN **ONE** OF
US SHINES

Thank you!



**Enterprise Project Management Office
Power Delivery Projects**

West Canal & Quincy Foothills Transmission Construction Labor Contract Award August 22nd, 2023



Powering our way of life.

Project Summary

West Canal & Quincy Foothills Transmission

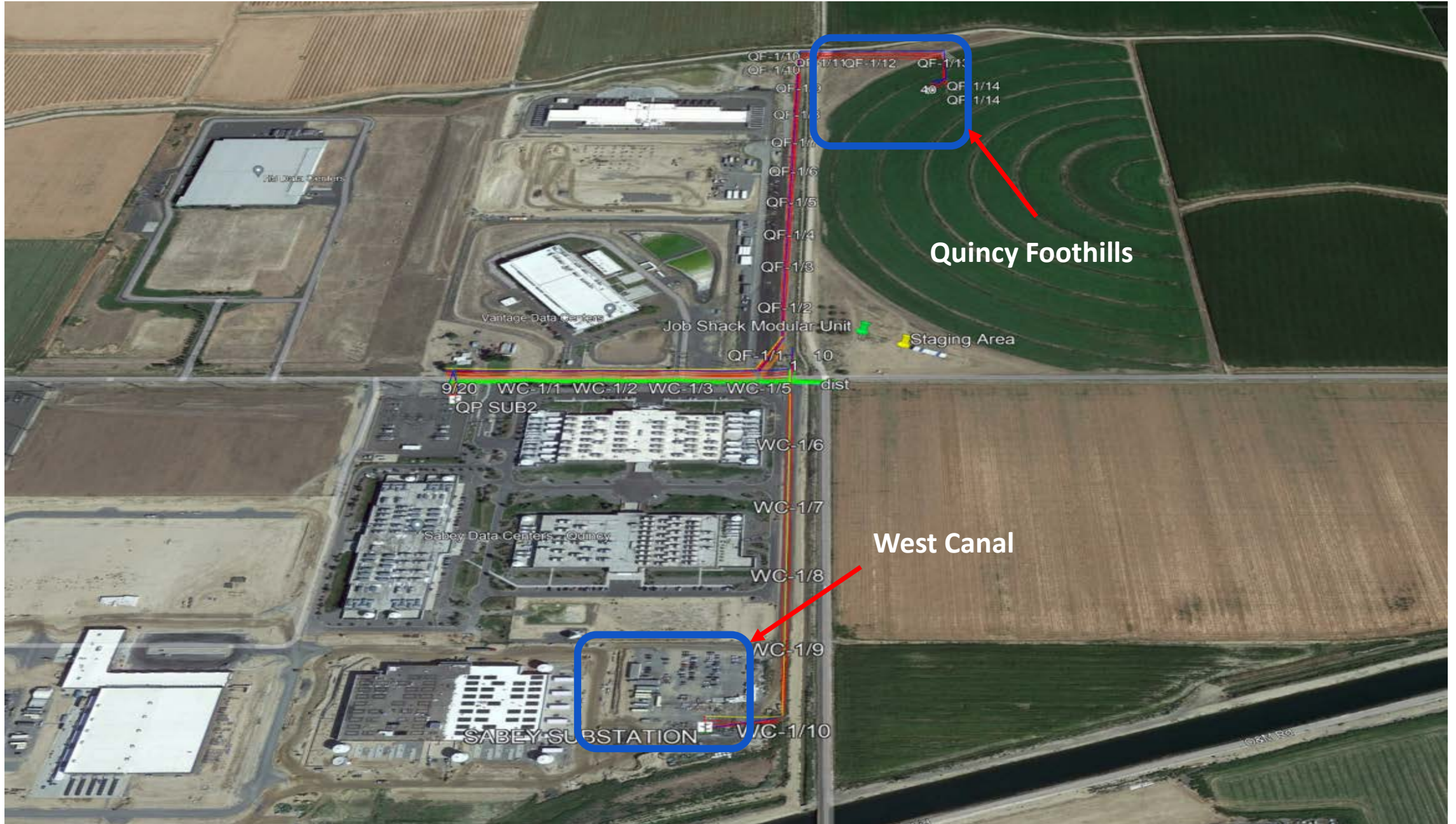
We recently presented to the commission (11 July 2023) the request for approval of the two new Substation projects for West Canal and Quincy Foothills.

- West Canal will deploy (2) Two 41 MVA transformers that will provide (10) ten 20MVA capacity 3-Phase feeds each for serving a total of 40MVA of Load and 40 MVA of redundant electrical service.
- Quincy Foothills will deploy (2) Two 41 MVA transformers that will provide (8) eight 20MVA capacity 3-Phase feeds each for serving a total load of 60MVA with 20 MVA left for future use.

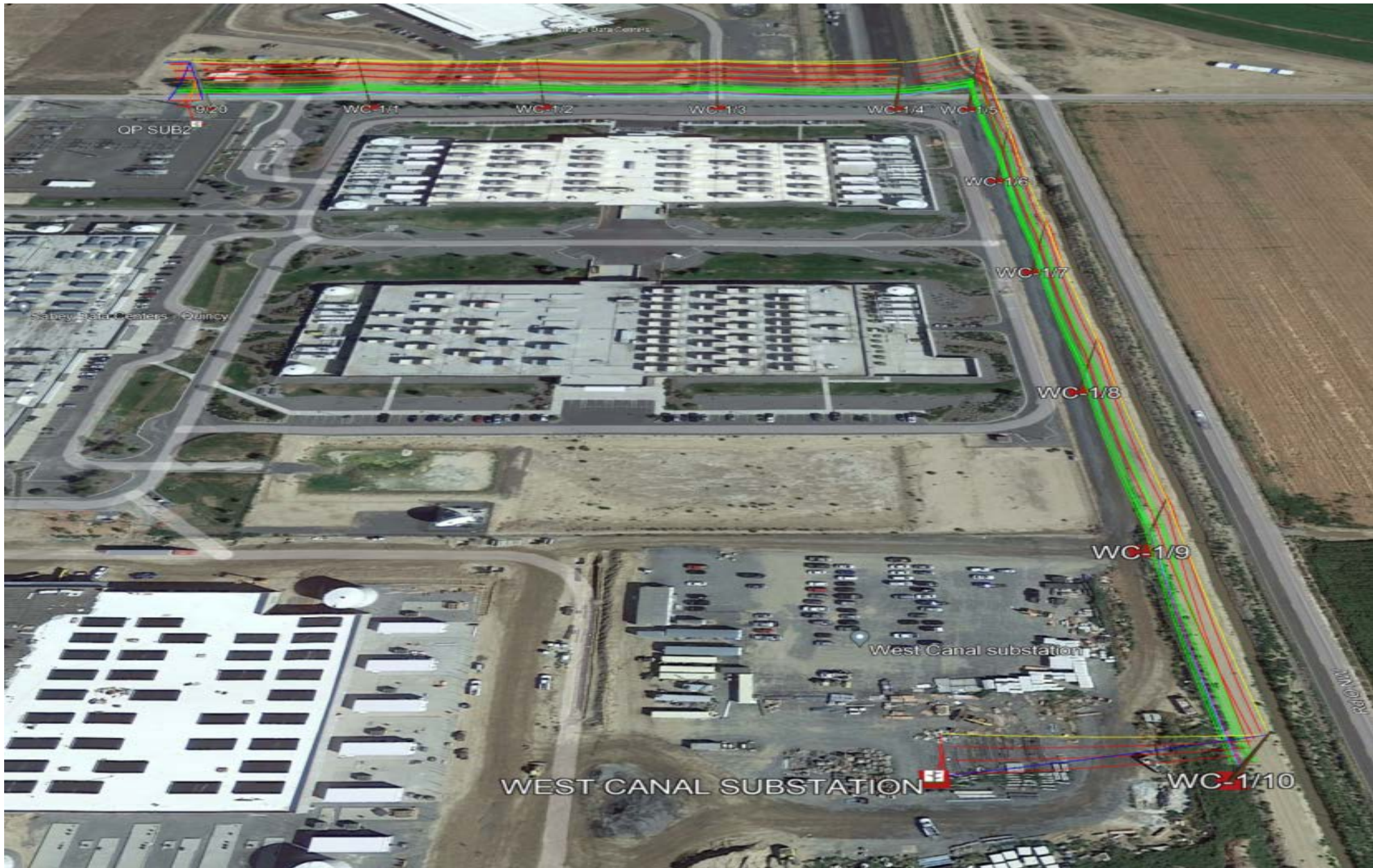
Our Request today is for the approval of the Transmission Labor Contract that will extend the Transmission line from our Quincy Plains Substation at Transmission point #9/20, just to the West of our clients' property line.

- West Canal 230kV tap will consist of 10 Steel Poles
- Quincy Foothills will consist of 1 Steel Pole (QF 1/1) tying into (WC 1/4) & 13 Wooden Poles. This line will be replaced by the future QTEP expansion

Project Locations Quincy Foothills / West Canal



West Canal 230 kV Tap



Quincy Foothills 230 kV Tap



Sturgeon Electric is Low Bid on West Canal / Quincy Foothills Transmission Labor Contract

West Canal & Quincy Foothills Transmission Labor Contract received five (5) bids.

Sturgeon Electric	\$1,054,897.80
Potelco	\$1,391, 937
Henckels and McCoy	\$1,662,527.81
International Line Builders	\$1,859,883.04
Palouse Power	\$3,319,337.69

Sturgeon Electric

Since 1912, Sturgeon Electric Company, Inc. has provided complex, large-scale electrical construction services for their clients throughout the western United States.

As a full-service electrical provider, they offer industry-leading electrical transmission, commercial and industrial, and renewable energy services.

Project Status

West Canal & Quincy Foothills Transmission

- Successfully completed the Planning Toll Gate Phase Review on 19 January 2023.
 - Toll Gate Review validates team is ready to move forward in the Execution Phase of the EPMO Project Management Framework and initiates the construction labor procurement process
- Contract Bid Opening: **09 August 2023**
- Completed Execution Kick-Off Meeting with Project Team
- Completed Substation Pre-Construction Coordination meeting
- Substation Construction is underway at both facilities

Project Timeline



Major Milestone Dates

Project	Mobilization	Steel Structures	Wire Installation	In Service
West Canal Substation	19 Sep 2023	25 Dec 2023	05 Jan 2023	15 Jan 2024
Quincy Foothills Substation	19 Sep 2023	25 Dec 2023	15 Jan 2023	15 Feb 2024

Project Costs – Actuals through July 2023

Contract	Approved Spend	FY 2021 Actuals	FY 2022 Actuals	FY 2023 Actuals	Invoiced to Date
West Canal	\$14,598,324	\$126,966	\$1,292,542	\$3,114,274	\$4,356,528
Quincy Foothills	\$15,429,400	\$827	\$764,094	\$2,398,488	\$3,163,729

Approval Request

West Canal / Quincy Foothills Transmission Labor Contract

- The team presented the West Canal and Quincy Substation contracts to the Commission on 11 July and approved on 25 July 2023.
- The Transmission contract is required to connect the two new Substations to the Quincy Plains Tap (#9/20).

Questions?

Thank You



Powering our way of life.

EPMO

Enterprise Project Management Office

Commission Update
August 2023



Powering our way of life.

Today's Topics



Department Objectives and Culture



Department Personnel Summary



Safety Update



Accomplishments



EPMO Maturity Development

EPMO Objectives

Reduce project delivery risk by driving industry leading safety performance, monitoring and managing quality, and optimizing efficiency.

Department Culture

We lead with overarching responsibility to



Our employees, contractors, and customers.

We manage to these priorities:

#1

SAFETY



#2

QUALITY

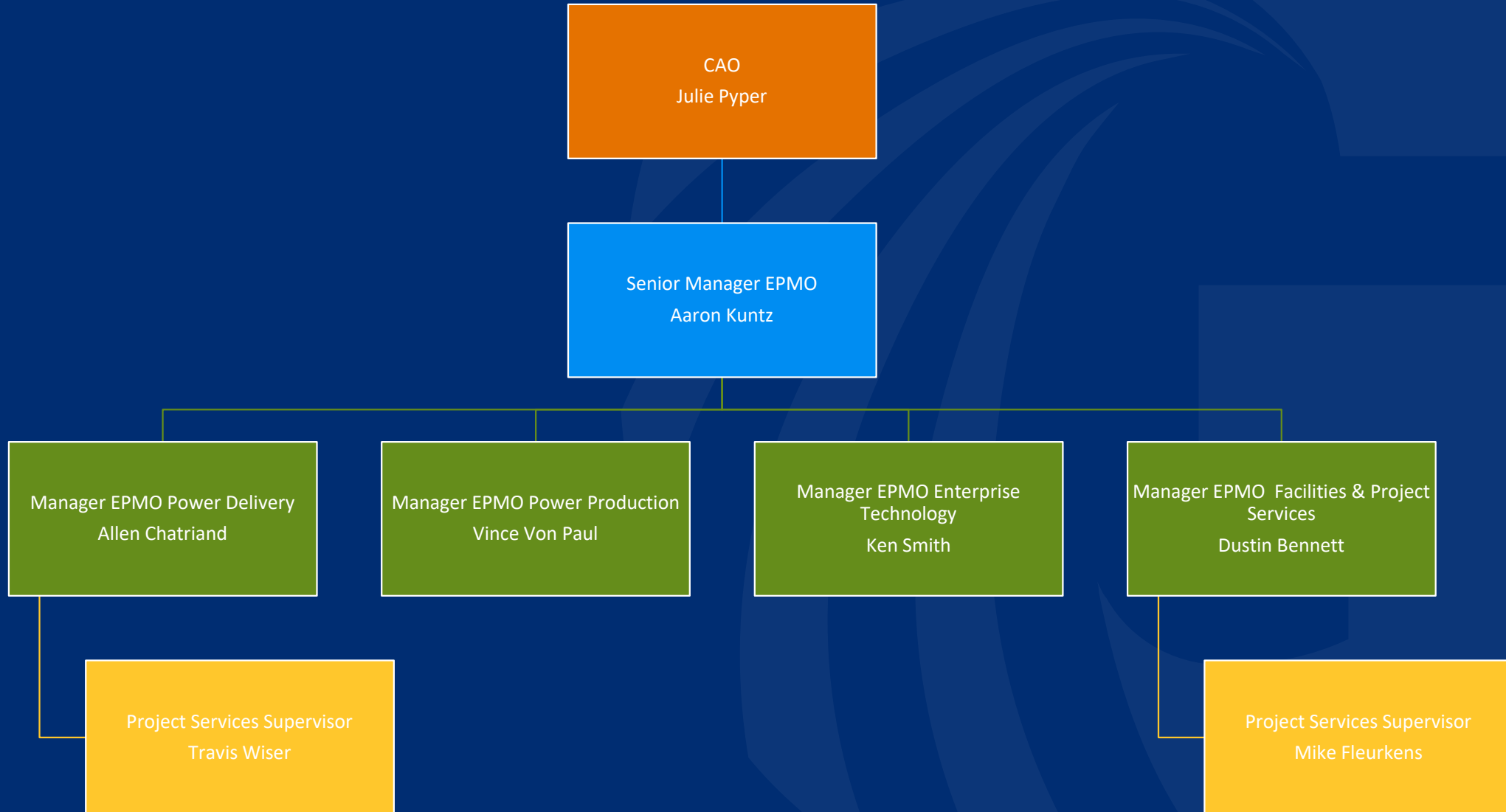


#3

EFFICIENCY



Our People: Department Structure



Department Personnel Summary

Department	FTR	New Personnel Since Last Report	Contractor
EPMO (JB0000)	1	None	0
Power Production (JB1000)	8	None	0
Power Delivery (JB2000)	11*	None	4
Enterprise Technology (JB3000)	3	None	2
Facilities/Project Services (JB4000)	7	None	3
TOTAL	30	None	9

TOTAL FTR and Contractor = 39

* 1 FTR project manager position currently open for Power Delivery Projects

Contractors continue to be a highly relied upon resource pool to complete work.

Safety Update



Recordable incidents: 0



Vehicle incidents: 0



Continued emphasis on job site reviews and contractor safety



Expect 100% attendance at safety meetings and complete trainings

EPMO Accomplishments

PDF Design-Build
Team Selected

Contractor Safety
Program Update
went live June 1

Station Service
Project approved to
return to planning
phase

LOTO project
software
development
environment
established

Current T&G unit
upgrade remains on
schedule to return to
service in Q4

Priest Rapids Seismic
Stability
Improvement Project
initiated

West Canal/Quincy
Foothills contract
award and
mobilization

EPMO Power
Delivery added one
PMP certification to
the group

Initiated PM/PC
collaboration
meetings

Risk management
trainings completed

Project Controls SOP
v1 drafted

Established SOP for
managing and
updating the EPMO
Framework

Professional work completed by the entire EPMO Teams to provide value to our customers.

Current Year Metrics



Approved
Projects

41



CAP Approved
Spend

\$135M



CAP Directs

\$50M



BOY Fx

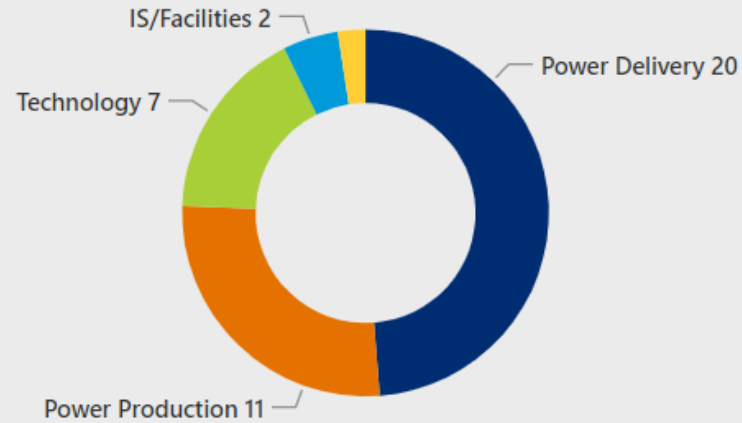
\$65M



YEP

\$115M

Projects by Portfolio



Projects by Status

Approved

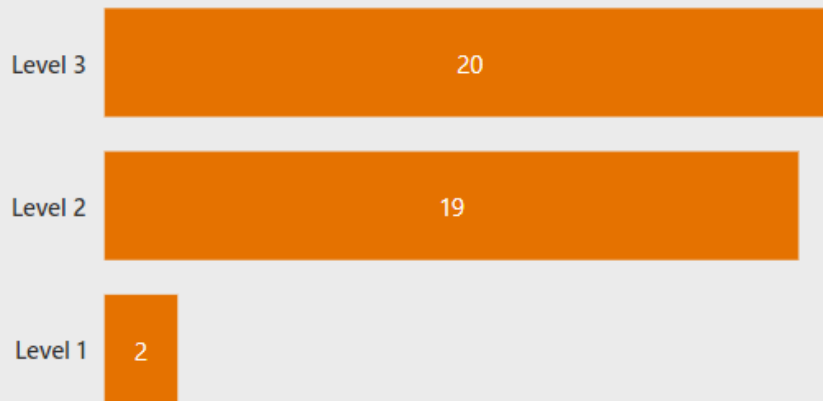


41

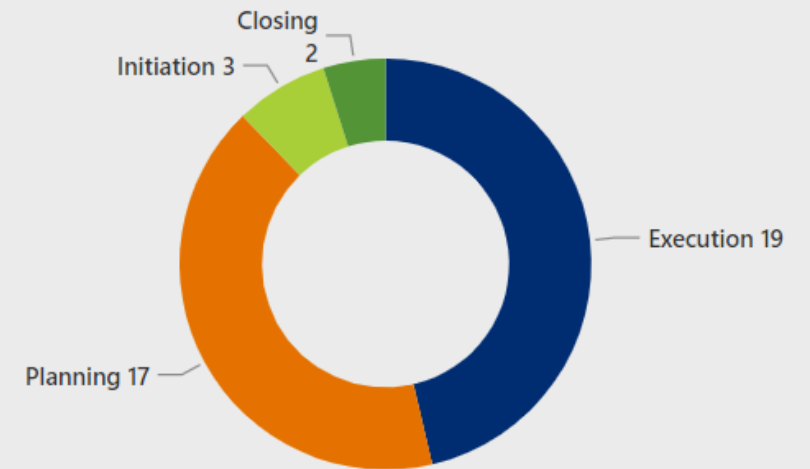
41

Count of Proje...

Projects by Complexity Level



Projects by Phase



Benefits of an EPMO Approach

- **SAFETY, QUALITY AND EFFICIENCY:** Focused resources and processes to manage projects safely, deliver quality outcomes, and efficiently use resources.
- **ACCURACY:** More accurate project budgets, schedules, and human resource plans.
- **DATA INFORMED DECISIONS:** Regular and useful status updates and other communications to enable better decisions and efficient resolution of issues.
- **ROLE CLARITY:** Define decision-makers at the onset of projects.
- **STANDARDIZATION:** Framework consisting of a Standard Operating Procedure organized by project phase and scaled to the project's risk and complexity.
- **INTERNAL CAPABILITY BUILDING:** Build internal capability of project management skills using the framework.
- **ACCOUNTABILITY:** Accountability for delivering projects consistent with the framework.

EPMO Enhancements to Date

District & Department Level

- Established a comprehensive project management framework
- Established tools for clear and consistent visibility on projects
 - MBRs, Status Reports, Project Data Templates
- Change visibility & oversight
- More comprehensive view of project human resource demands
- Enterprise-wide view of project planning requirements

Data

- Enhanced reporting
- More comprehensive data sets
- Visibility to indirect intra project impacts
- Data driven decisions

Project Controls

- SOP for all projects
- Improved efficiency
 - Cross group coordination
 - Ability to absorb changes & delays
 - More accurate long-term planning
- Task value realization – Planned vs Actuals
- Portfolio level schedules and data

Project Team Level

- Schedule and task visibility
- Change control
 - Intentional & justified
- Single point of truth
- Contractor oversight & coordination
- Defined governance (roles & responsibilities)

Current Challenges

- Long lead times on materials
- Overextended resources
- Aggressive schedules on customer funded projects
- Discomfort with current project management approach
- Project forecasts vs actuals
- Continued maturity of EPMO and utility on a new business practice

EPMO of the Future – Next Step

- Business Owner Training
 - Continuing to retrain Business Owners and Project Managers on roles & responsibilities
- PM/PC Collaboration meetings
 - Peer learning and support
 - Develop and share innovative project management strategies & tools
- Quarterly Project Review Meetings
 - Evaluate project manager performance
 - Drive tighter forecasts to actuals on budget and resources
- Monthly reports on schedule milestones and overall critical path
 - Identify preventable/manageable delays earlier
- Monthly reports on attendance at project meetings
- Status report to the executives

Wrap Up

People Driven

Safety Focused

Business Value

Risk Reduction



Powering our way of life.

All - QFR Q2 w YEP

[View in Power BI](#) ↗

Last data refresh:
8/7/2023 6:20:29 PM UTC

Downloaded at:
8/9/2023 11:06:55 PM UTC





QFR Segment

Multiple selections

\$83,414K

Budget YTD

\$87,442K

BOY Budget

\$170,856K

Total Budget

\$75,459K

Actuals YTD

\$92,037K

BOY Forecast

\$167,495K

YEP Total

(\$7,955K)

YTD Budget Variance

\$4,594K

BOY Var

(\$3,361K)

Total Budget vs YEP Var

-2.0%

Total Budget vs Actual Variance

BUDGET

**ACTUALS
and YEP**

**BUDGET
vs
ACTUALS**



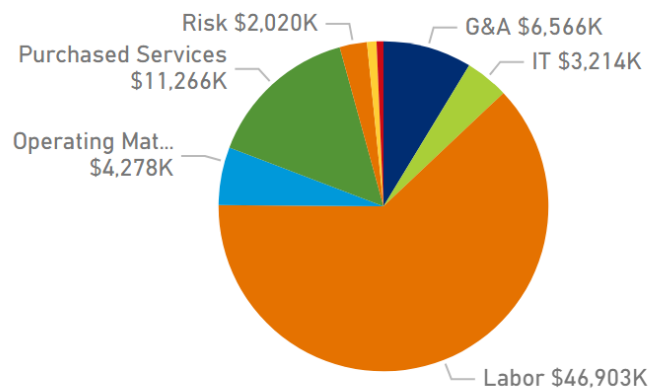
O&M Budget Versus Actuals

Select QFR Segment

O&M Budget vs Actuals (Including Cap Labor)

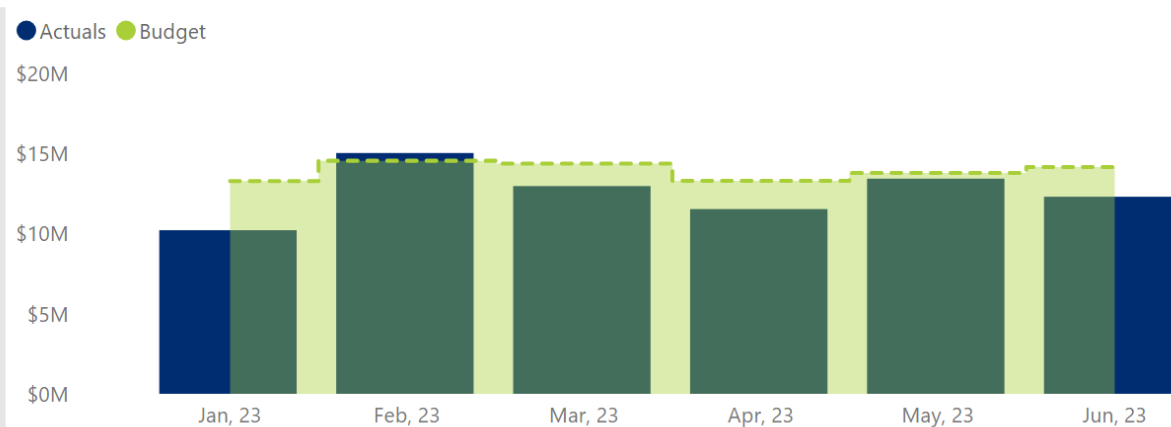
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Labor	\$48,525,449	\$46,902,702.27	(\$1,622,747)	\$49,439,959	\$50,923,618	\$1,483,659	\$97,965,408	\$97,826,320	(\$139,088)	-0.1%
⊕ Purchased Services	\$16,991,911	\$11,265,892.36	(\$5,726,019)	\$21,392,655	\$23,699,202	\$2,306,547	\$38,384,566	\$34,965,094	(\$3,419,472)	-8.9%
⊕ G&A	\$6,954,637	\$6,565,587.52	(\$389,049)	\$4,374,259	\$4,001,514	(\$372,745)	\$11,328,896	\$10,567,102	(\$761,794)	-6.7%
⊕ Operating Materials & Equipment	\$4,178,176	\$4,278,439.66	\$100,264	\$4,662,460	\$5,090,485	\$428,025	\$8,840,636	\$9,368,925	\$528,289	6.0%
⊕ IT	\$3,833,422	\$3,213,861.35	(\$619,561)	\$4,583,877	\$4,920,833	\$336,956	\$8,417,299	\$8,134,694	(\$282,605)	-3.4%
⊕ Risk	\$1,737,054	\$2,019,949.23	\$282,895	\$1,737,054	\$2,143,826	\$406,772	\$3,474,108	\$4,163,775	\$689,667	19.9%
⊕ Transportation	\$802,950	\$705,780.07	(\$97,170)	\$803,130	\$815,438	\$12,308	\$1,606,080	\$1,521,218	(\$84,862)	-5.3%
⊕ Utilities	\$390,119	\$506,411.10	\$116,292	\$449,102	\$441,808	(\$7,294)	\$839,221	\$948,219	\$108,998	13.0%
⊕					\$0			\$0		
Total	\$83,413,718	\$75,458,623.56	(\$7,955,094)	\$87,442,496	\$92,036,724	\$4,594,228	\$170,856,214	\$167,495,348	(\$3,360,866)	-2.0%

Actuals by Cost Category Type



Actuals Vs. Budget

\$167,495.3K -2.0%



2023-Q2 Capital Directs – Project List

EPPM#	Rank	2023 Ptflo \$	Project	Project Complexity/Type
Projects				
51105	1	\$ 28,433,331	PR Embankment Improvements	Level 3
11801	2	\$ 27,775,569	Fiber Expansion	Level 3
51116	3	\$ 23,576,719	PR Turbine Upgrade	Level 3
51115	4	\$ 10,469,553	PR Generator Rewind	Level 3
41802	5	\$ 7,861,793	DB2 Red Rock Transmission	Level 3
41103	6	\$ 5,671,013	DB2 South Ephrata Substation	Level 3
41913	7	\$ 3,797,942	DB2 Red Rock Substation	Level 3
41922	8	\$ 2,893,728	DB2 Baird Springs Substation	CIAC
41901	9	\$ 2,637,227	6.2 Replace Energy Management System	Level 2
51106	10	\$ 1,681,600	WAN Left Embankment Improvements	Level 2
41920	11	\$ 1,534,902	DB2 Mountain View Cap Bank	Level 3
42009	12	\$ 1,324,395	IQ1 Invenergy	CIAC
42101	13	\$ 1,317,978	LPS West Canal Substation	CIAC
51114	14	\$ 1,277,928	PR Dam Unit Controls	Level 2
42104	15	\$ 1,236,484	LPS Quincy Foothills Substation	CIAC
32202	16	\$ 1,028,886	FMPI - PDF_PD Facilities	Level 3
22101	17	\$ 865,289	Field Services Management	Level 2
41702	18	\$ 679,283	GIS Upgrade Migration	Level 3
51911	19	\$ 665,212	PRP Station & Substation Replace	Level 2
41918	20	\$ 541,522	QTEP WAN MT View 230kV Line	Level 3
Fitness/Purchase				
11101	1	\$ 5,348,600	Broadband Customer Connectivity	Fitness
31103	2	\$ 4,327,858	Fleet Replacement Program	Purchase
41903	3	\$ 3,507,000	Distribution Feeder Lines	Fitness
41902	4	\$ 2,705,000	Customer Line Extensions	Fitness
31804	5	\$ 1,829,929	Facility Capital Improvement Pool	Fitness
41905	6	\$ 365,889	Pole Replacements	Fitness
41908	7	\$ 285,000	PD MC Fitness Distribution	Fitness
Other				
		\$ 1,915,150	Power Production	
		\$ 1,820,783	Power Delivery	
		\$ 47,490	IS/Facilities	
		\$ 1,350,437	Technology	
		\$ 167,511	Fiber/Other	
		\$ 148,940,998	TOTAL PORTFOLIO	

	2023 Ptflo \$	
DB2	\$ 21,759,377	15%
IQ	\$ 1,324,395	1%
LPS	\$ 2,554,462	2%
QTEP	\$ 541,522	0%
PRP	\$ 665,212	0%
WD	\$ 1,681,600	1%
PRD	\$ 63,757,531	43%
Fitness/Purchase	\$ 21,465,481	14%
Other	\$ 35,191,418	24%
TOTAL	\$ 148,940,998	100%

Finance/Business Services – Jennifer Sager

QFR Q2 w YEP

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QFR Segment

Finance/Business Services



BUDGET

\$4,556K

Budget YTD

\$4,468K

BOY Budget

\$9,024K

Total Budget

**ACTUALS
and YEP**

\$4,773K

Actuals YTD

\$5,045K

BOY Forecast

\$9,818K

YEP Total

**BUDGET
vs
ACTUALS**

\$217K

YTD Budget Variance

\$577K

BOY Var

\$794K

Total Budget vs YEP Var

8.8%

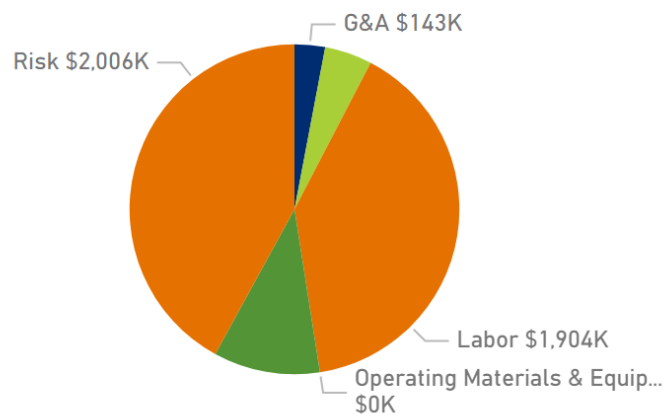
Total Budget vs Actual Variance



O&M Budget vs Actuals (Including Cap Labor)

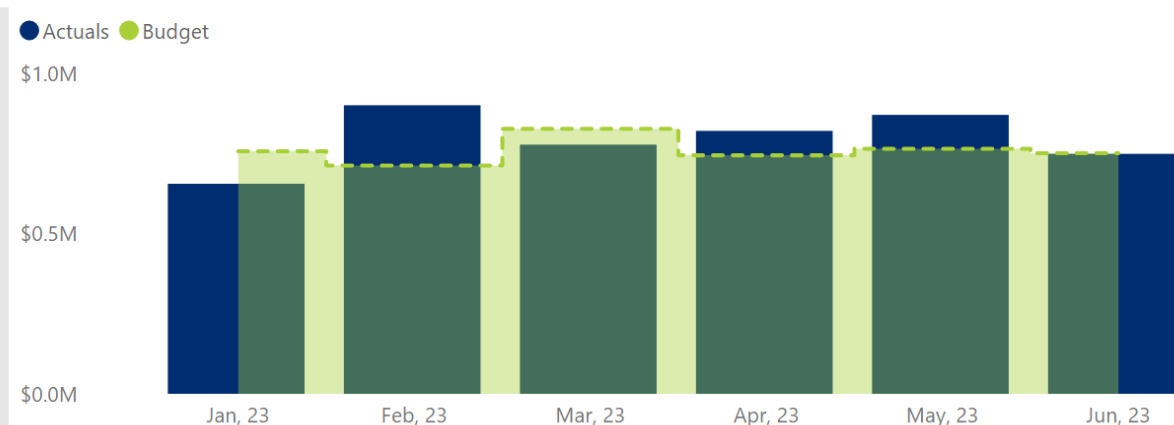
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Labor	\$1,997,595	\$1,903,814.43	(\$93,780)	\$2,016,473	\$2,061,001	\$44,528	\$4,014,068	\$3,964,815	(\$49,253)	-1.2%
⊕ Risk	\$1,737,054	\$2,005,710.73	\$268,657	\$1,737,054	\$2,138,795	\$401,741	\$3,474,108	\$4,144,506	\$670,398	19.3%
⊕ Purchased Services	\$655,255	\$498,571.78	(\$156,683)	\$522,573	\$638,550	\$115,977	\$1,177,828	\$1,137,122	(\$40,706)	-3.5%
⊕ G&A	\$158,530	\$142,768.99	(\$15,761)	\$187,927	\$200,952	\$13,025	\$346,457	\$343,721	(\$2,736)	-0.8%
⊕ IT	\$4,900	\$221,886.65	\$216,987	\$900	\$1,201	\$301	\$5,800	\$223,088	\$217,288	3746.3%
⊕ Operating Materials & Equipment	\$3,060	\$421.44	(\$2,639)	\$3,060	\$4,396	\$1,336	\$6,120	\$4,818	(\$1,302)	-21.3%
Total	\$4,556,394	\$4,773,174.02	\$216,780	\$4,467,987	\$5,044,896	\$576,909	\$9,024,381	\$9,818,070	\$793,689	8.8%

Actuals by Cost Category Type



Actuals Vs. Budget

\$9,818.1K +8.8%



Enterprise Technology – Charles Meyer

QFR Q2 w YEP

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QFR Segment

Enterprise Technology

BUDGET

\$7,491K

Budget YTD

\$8,660K

BOY Budget

\$16,151K

Total Budget

**ACTUALS
and YEP**

\$6,328K

Actuals YTD

\$10,134K

BOY Forecast

\$16,461K

YEP Total

**BUDGET
vs
ACTUALS**

(\$1,163K)

YTD Budget Variance

\$1,474K

BOY Var

\$310K

Total Budget vs YEP Var

1.9%

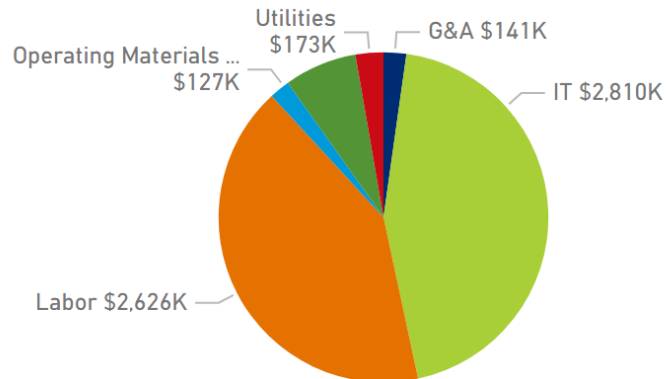
Total Budget vs Actual Variance



O&M Budget vs Actuals (Including Cap Labor)

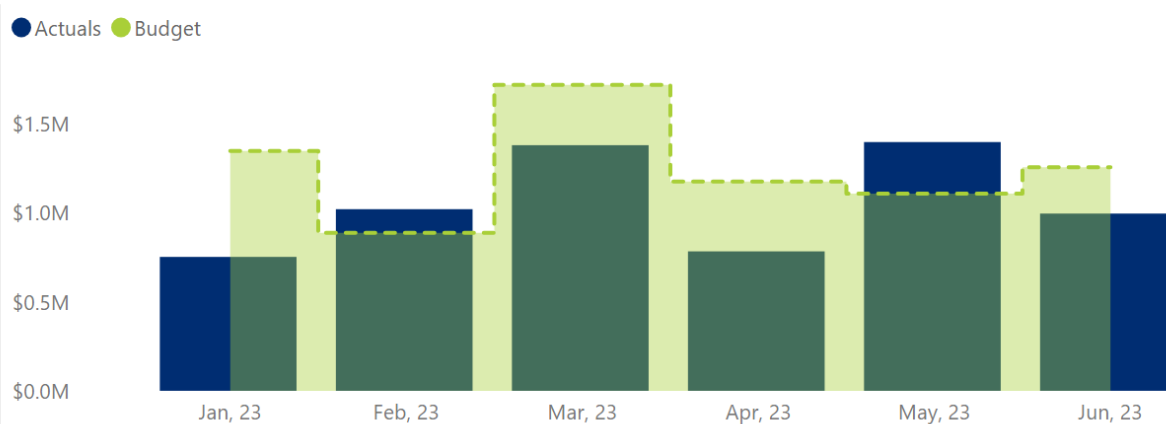
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
IT	\$3,536,175	\$2,809,890.54	(\$726,284)	\$4,368,931	\$4,677,123	\$308,192	\$7,905,106	\$7,487,013	(\$418,093)	-5.3%
Labor	\$2,816,266	\$2,626,421.21	(\$189,845)	\$2,808,572	\$3,140,155	\$331,583	\$5,624,838	\$5,766,576	\$141,738	2.5%
Purchased Services	\$737,376	\$450,998.68	(\$286,377)	\$965,126	\$1,790,075	\$824,949	\$1,702,502	\$2,241,073	\$538,571	31.6%
Utilities	\$253,448	\$172,571.09	(\$80,877)	\$251,448	\$255,262	\$3,814	\$504,896	\$427,833	(\$77,063)	-15.3%
G&A	\$144,766	\$141,013.29	(\$3,753)	\$262,916	\$270,524	\$7,608	\$407,682	\$411,537	\$3,855	0.9%
Operating Materials & Equipment	\$3,000	\$126,850.11	\$123,850	\$3,000	\$606	(\$2,394)	\$6,000	\$127,457	\$121,457	2024.3%
Total	\$7,491,031	\$6,327,744.92	(\$1,163,286)	\$8,659,993	\$10,133,744	\$1,473,751	\$16,151,024	\$16,461,489	\$310,465	1.9%

Actuals by Cost Category Type



Actuals Vs. Budget

\$16,461.5K +1.9%



2023-Q2 Capital Directs BvA

Total Capital Portfolio (Direct Capital)

Budget 2023			Approved Spend - Prjct \$	YTD \$	BOY Fx - Prjct \$	YEP - Prjct \$	FP&A YEP - Prjct \$	Unfav Approved Spend Variance	2023 Budget - Prjct \$ Variance	2023 Budget - Ptflo \$ Variance	2023 Budget - Ptflo \$	% Variance % Explained
# Projects =	77 35	Power Production	\$ 83,503,359	\$ 27,739,366	\$ 52,932,196	\$ 80,671,562	\$ 68,019,494	\$ 6,428,873	\$ 502,018	\$ 5,689,259	\$ 62,330,234	23% 29%
# Projects =	68 35	Power Delivery	\$ 76,258,986	\$ 13,918,186	\$ 56,977,735	\$ 70,895,921	\$ 34,863,427	\$ 4,664,056	\$ (3,748,425)	\$ (5,412,559)	\$ 40,275,986	22% 34%
# Projects =	18 10	IS/Facilities	\$ 9,012,056	\$ 1,364,803	\$ 6,567,416	\$ 7,932,219	\$ 7,234,163	\$ 512,759	\$ (1,098,917)	\$ 565,430	\$ 6,668,733	2% 5%
# Projects =	30 20	Technology	\$ 6,392,996	\$ 2,235,505	\$ 4,548,285	\$ 6,783,790	\$ 5,532,235	\$ 938,557	\$ 1,607,910	\$ 2,030,481	\$ 3,501,754	8% 6%
# Projects =	4 3	Fiber/Other	\$ 33,782,664	\$ 10,710,827	\$ 24,051,620	\$ 34,762,447	\$ 33,291,680	\$ 1,053,456	\$ 7,321,914	\$ 11,133,449	\$ 22,158,231	45% 17%
# Projects =	259 87	Portfolio	\$ 208,950,060	\$ 55,968,687	\$ 145,077,252	\$ 201,045,940	\$ 148,940,998	\$ 13,597,701	\$ 4,584,499	\$ 14,006,061	\$ 134,934,937	100% 100%

Technology Portfolio (Direct Capital)

Budget 2023			Approved Spend - Prjct \$	YTD \$	BOY Fx - Prjct \$	YEP - Prjct \$	FP&A YEP - Prjct \$	Unfav Approved Spend Variance	2023 Budget - Prjct \$ Variance	2023 Budget - Ptflo \$ Variance	2023 Budget - Ptflo \$	% Variance % Explained
# Projects =	30 20	Technology	\$ 6,392,996	\$ 2,235,505	\$ 4,548,285	\$ 6,783,790	\$ 5,532,235	\$ 938,557	\$ 1,607,910	\$ 2,030,481	\$ 3,501,754	8% 6%
1		6.2 Replace Energy Management System	\$ 2,927,335	\$ 994,478	\$ 1,781,550	\$ 2,776,028	\$ 2,637,227	\$ -	\$ 1,129,803	\$ 1,307,900	\$ 1,329,327	35%
2		Field Services Management	\$ 865,289	\$ 248,324	\$ 715,712	\$ 964,036	\$ 865,289	\$ 98,747	\$ 936,516	\$ 843,067	\$ 22,222	23%
3		GIS Upgrade Migration	\$ 686,220	\$ 375,644	\$ 339,390	\$ 715,034	\$ 679,283	\$ 28,814	\$ 503,558	\$ 508,516	\$ 170,767	14%
4		Wholesale Fiber OSS BSS	\$ 220,204	\$ 188,903	\$ 210,500	\$ 399,403	\$ 220,204	\$ 179,200	\$ 399,403	\$ 220,204	\$ -	6%
1		10.14 Network Core Replacements	\$ -	\$ 22,900	\$ 366,000	\$ 388,900	\$ -	\$ 388,900	\$ (1,383,048)	\$ (753,078)	\$ 753,078	20%
---		---	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
---		---	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
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---		---	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
		OTHER	\$ 1,693,949	\$ 405,255	\$ 1,135,133	\$ 1,540,388	\$ 1,130,233	\$ 242,896	\$ 21,676	\$ (96,127)	\$ 1,226,360	3%

Internal Services – Fallon Long

QFR Q2 w YEP

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QFR Segment
Internal Services

BUDGET

\$7,376K
Budget YTD

\$8,898K
BOY Budget

\$16,274K
Total Budget

**ACTUALS
and YEP**

\$7,592K
Actuals YTD

\$8,739K
BOY Forecast

\$16,331K
YEP Total

**BUDGET
vs
ACTUALS**

\$216K
YTD Budget Variance

(\$158K)
BOY Var

\$58K
Total Budget vs YEP Var

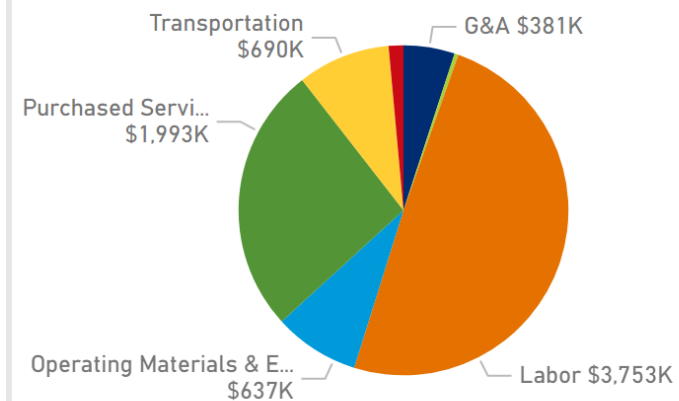
0.4%
Total Budget vs Actual Variance



O&M Budget vs Actuals (Including Cap Labor)

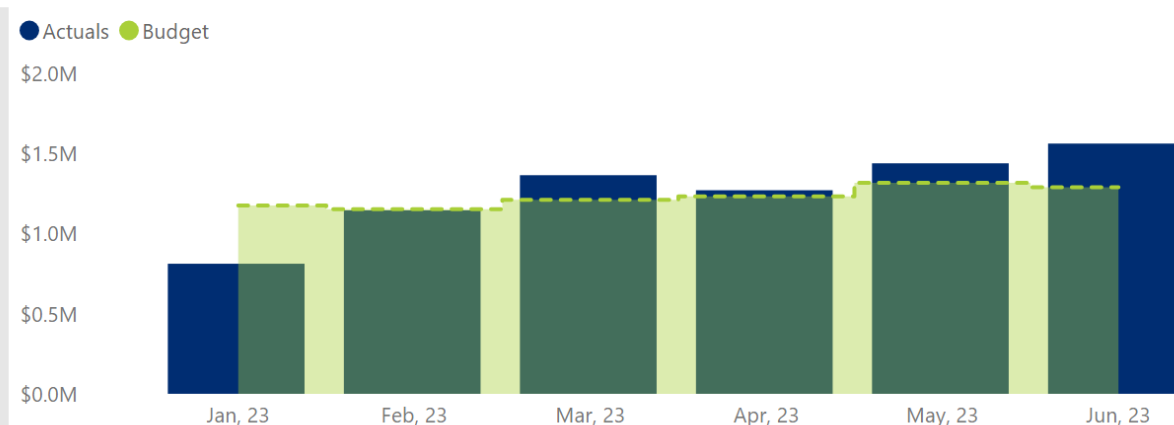
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Labor	\$3,710,647	\$3,752,822.13	\$42,175	\$3,747,902	\$4,109,180	\$361,278	\$7,458,549	\$7,862,002	\$403,453	5.4%
⊕ Purchased Services	\$2,001,930	\$1,992,538.44	(\$9,392)	\$2,995,667	\$2,328,893	(\$666,774)	\$4,997,597	\$4,321,431	(\$676,166)	-13.5%
⊕ Transportation	\$802,950	\$689,570.19	(\$113,380)	\$803,130	\$815,438	\$12,308	\$1,606,080	\$1,505,008	(\$101,072)	-6.3%
⊕ Operating Materials & Equipment	\$466,424	\$636,746.37	\$170,322	\$686,386	\$785,137	\$98,751	\$1,152,810	\$1,421,883	\$269,073	23.3%
⊕ G&A	\$316,968	\$381,001.66	\$64,034	\$522,537	\$545,399	\$22,862	\$839,505	\$926,401	\$86,896	10.4%
⊕ Utilities	\$77,325	\$109,641.17	\$32,316	\$142,032	\$130,434	(\$11,598)	\$219,357	\$240,076	\$20,719	9.4%
⊕ IT		\$29,696.62			\$24,982			\$54,679		
Total	\$7,376,244	\$7,592,016.58	\$215,773	\$8,897,654	\$8,739,464	(\$158,190)	\$16,273,898	\$16,331,481	\$57,583	0.4%

Actuals by Cost Category Type



Actuals Vs. Budget

\$16,331.5K +0.4%



2023-Q2 Capital Directs BvA

Total Capital Portfolio (Direct Capital)

Budget 2023			<u>Approved Spend - Prjct \$</u>	<u>YTD \$</u>	<u>BOY Fx - Prjct \$</u>	<u>YEP - Prjct \$</u>	<u>FP&A YEP - Prjct \$</u>	<u>Unfav Approved Spend Variance</u>	<u>2023 Budget - Prjct \$ Variance</u>	<u>2023 Budget - Ptflo \$ Variance</u>	<u>2023 Budget - Ptflo \$</u>	<u>% Variance % Explained</u>
# Projects =	77 35	Power Production	\$ 83,503,359	\$ 27,739,366	\$ 52,932,196	\$ 80,671,562	\$ 68,019,494	\$ 6,428,873	\$ 502,018	\$ 5,689,259	\$ 62,330,234	23% 29%
# Projects =	68 35	Power Delivery	\$ 76,258,986	\$ 13,918,186	\$ 56,977,735	\$ 70,895,921	\$ 34,863,427	\$ 4,664,056	\$ (3,748,425)	\$ (5,412,559)	\$ 40,275,986	22% 34%
# Projects =	18 10	IS/Facilities	\$ 9,012,056	\$ 1,364,803	\$ 6,567,416	\$ 7,932,219	\$ 7,234,163	\$ 512,759	\$ (1,098,917)	\$ 565,430	\$ 6,668,733	2% 5%
# Projects =	30 20	Technology	\$ 6,392,996	\$ 2,235,505	\$ 4,548,285	\$ 6,783,790	\$ 5,532,235	\$ 938,557	\$ 1,607,910	\$ 2,030,481	\$ 3,501,754	8% 6%
# Projects =	4 3	Fiber/Other	\$ 33,782,664	\$ 10,710,827	\$ 24,051,620	\$ 34,762,447	\$ 33,291,680	\$ 1,053,456	\$ 7,321,914	\$ 11,133,449	\$ 22,158,231	45% 17%
# Projects =	259 87	Portfolio	\$ 208,950,060	\$ 55,968,687	\$ 145,077,252	\$ 201,045,940	\$ 148,940,998	\$ 13,597,701	\$ 4,584,499	\$ 14,006,061	\$ 134,934,937	100% 100%

Internal-Services/Facilities Portfolio (Direct Capital)

Budget 2023			<u>Approved Spend - Prjct \$</u>	<u>YTD \$</u>	<u>BOY Fx - Prjct \$</u>	<u>YEP - Prjct \$</u>	<u>FP&A YEP - Prjct \$</u>	<u>Unfav Approved Spend Variance</u>	<u>2023 Budget - Prjct \$ Variance</u>	<u>2023 Budget - Ptflo \$ Variance</u>	<u>2023 Budget - Ptflo \$</u>	<u>% Variance % Explained</u>
# Projects =	18 10	IS/Facilities	\$ 9,012,056	\$ 1,364,803	\$ 6,567,416	\$ 7,932,219	\$ 7,234,163	\$ 512,759	\$ (1,098,917)	\$ 565,430	\$ 6,668,733	2% 5%
1		FMPI - PDF_PD Facilities	\$ 1,300,500	\$ 99,891	\$ 865,600	\$ 965,491	\$ 1,028,886	\$ -	\$ 965,491	\$ 1,028,886	\$ -	28%
2		Fleet Replacement Program	\$ 4,478,668	\$ 604,527	\$ 3,756,963	\$ 4,361,490	\$ 4,327,858	\$ -	\$ 261,490	\$ 1,017,108	\$ 3,310,750	28%
2		PR WMC Domestic Water Tank Maintenance	\$ 20,000	\$ 455	\$ 2,500	\$ 2,955	\$ 455	\$ -	\$ (1,628,181)	\$ (692,778)	\$ 693,233	19%
1		Facility Capital Improvement Pool	\$ 2,850,000	\$ 596,241	\$ 1,330,000	\$ 1,926,241	\$ 1,829,929	\$ -	\$ (1,373,759)	\$ (834,821)	\$ 2,664,750	23%
---		---	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
---		---	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
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---		---	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
---		---	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
		OTHER	\$ 362,888	\$ 63,689	\$ 612,353	\$ 676,042	\$ 47,035	\$ 512,759	\$ 676,042	\$ 47,035	\$ -	1%

Executive – Randi Hovland

QFR Q2 w YEP

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QFR Segment

Executive

\$2,793K

Budget YTD

\$2,792K

BOY Budget

\$5,585K

Total Budget

\$2,639K

Actuals YTD

\$2,840K

BOY Forecast

\$5,479K

YEP Total

(\$154K)

YTD Budget Variance

\$48K

BOY Var

(\$106K)

Total Budget vs YEP Var

-1.9%

Total Budget vs Actual Variance

BUDGET

**ACTUALS
and YEP**

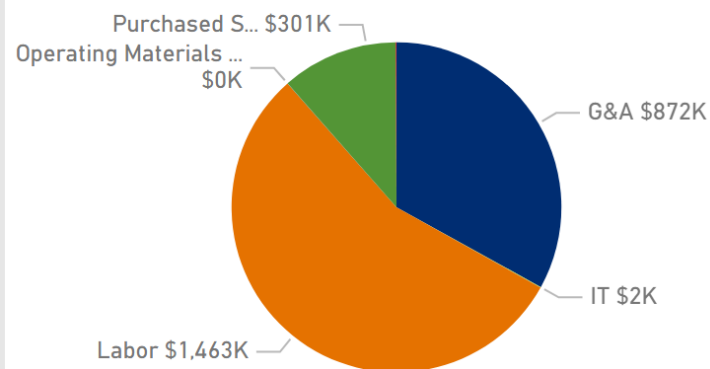
**BUDGET
vs
ACTUALS**



O&M Budget vs Actuals (Including Cap Labor)

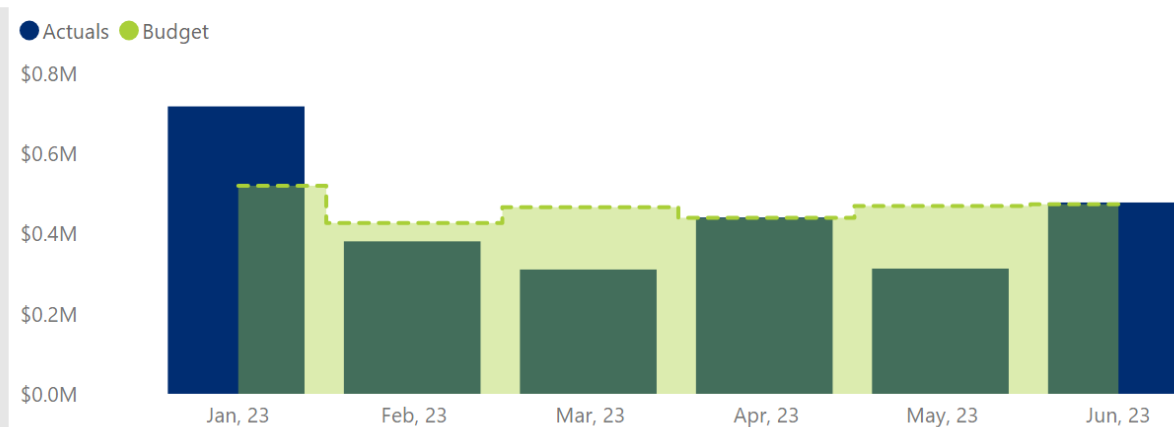
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Labor	\$1,524,345	\$1,462,611.64	(\$61,733)	\$1,552,951	\$1,508,857	(\$44,094)	\$3,077,296	\$2,971,469	(\$105,827)	-3.4%
⊕ G&A	\$664,031	\$871,608.45	\$207,577	\$663,436	\$246,931	(\$416,505)	\$1,327,467	\$1,118,539	(\$208,928)	-15.7%
⊕ Purchased Services	\$594,600	\$301,171.91	(\$293,428)	\$564,992	\$1,073,909	\$508,917	\$1,159,592	\$1,375,081	\$215,489	18.6%
⊕ Operating Materials & Equipment	\$10,380	\$74.71	(\$10,305)	\$10,376	\$10,487	\$111	\$20,756	\$10,562	(\$10,194)	-49.1%
⊕ IT	\$0	\$1,585.06		\$0	\$0		\$0	\$1,585		
⊕ Utilities		\$1,875.00			\$0			\$1,875		
Total	\$2,793,356	\$2,638,926.77	(\$154,429)	\$2,791,755	\$2,840,184	\$48,429	\$5,585,111	\$5,479,111	(\$106,000)	-1.9%

Actuals by Cost Category Type



Actuals Vs. Budget

\$5,479.1K -1.9%



Business Advancement – Chris Roseburg

QFR Q2 w YEP

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QFR Segment

Business Advancement

BUDGET

\$3,766K

Budget YTD

\$3,812K

BOY Budget

\$7,578K

Total Budget

**ACTUALS
and YEP**

\$3,034K

Actuals YTD

\$3,289K

BOY Forecast

\$6,323K

YEP Total

**BUDGET
vs
ACTUALS**

(\$732K)

YTD Budget Variance

(\$523K)

BOY Var

(\$1,255K)

Total Budget vs YEP Var

-16.6%

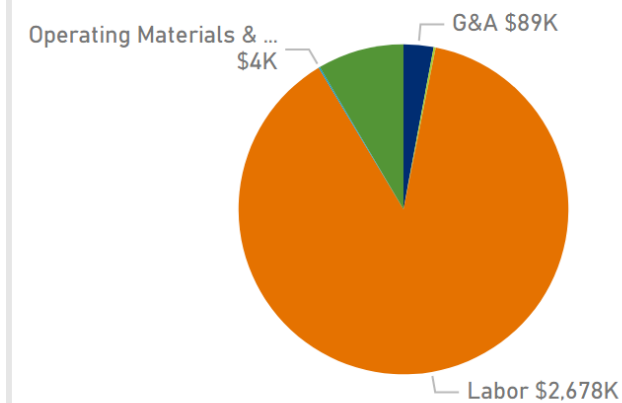
Total Budget vs Actual Variance



O&M Budget vs Actuals (Including Cap Labor)

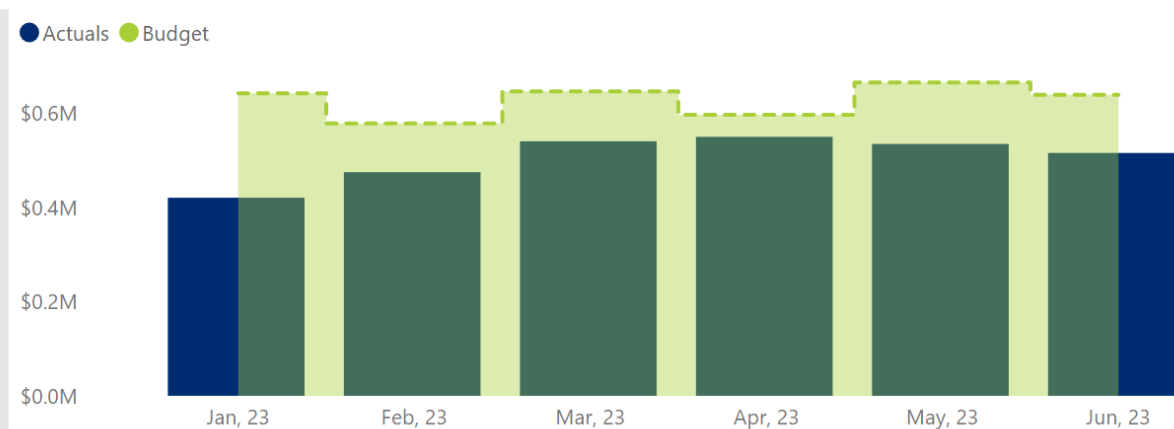
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Labor	\$2,922,018	\$2,678,103.28	(\$243,915)	\$3,004,940	\$2,856,851	(\$148,089)	\$5,926,958	\$5,534,954	(\$392,004)	-6.6%
⊕ Purchased Services	\$722,923	\$257,149.00	(\$465,774)	\$715,136	\$338,093	(\$377,043)	\$1,438,059	\$595,242	(\$842,817)	-58.6%
⊕ G&A	\$95,123	\$88,956.66	(\$6,166)	\$85,934	\$87,656	\$1,722	\$181,057	\$176,613	(\$4,444)	-2.5%
⊕ IT	\$22,210	\$6,158.85	(\$16,051)	\$2,310	\$4,470	\$2,160	\$24,520	\$10,629	(\$13,891)	-56.7%
⊕ Operating Materials & Equipment	\$3,804	\$3,851.62	\$48	\$3,204	\$1,638	(\$1,566)	\$7,008	\$5,489	(\$1,519)	-21.7%
⊕ Transportation		\$59.22			\$0			\$59		
Total	\$3,766,078	\$3,034,278.63	(\$731,799)	\$3,811,524	\$3,288,707	(\$522,817)	\$7,577,602	\$6,322,986	(\$1,254,616)	-16.6%

Actuals by Cost Category Type



Actuals Vs. Budget

\$6,323.0K -16.6%



Customer Services & Communication – Chuck Allen QFR Q2 w YEP

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QFR Segment

Customer Services & Communicatio... ▾

BUDGET

\$3,812K

Budget YTD

\$3,893K

BOY Budget

\$7,706K

Total Budget

**ACTUALS
and YEP**

\$3,067K

Actuals YTD

\$4,179K

BOY Forecast

\$7,246K

YEP Total

**BUDGET
vs
ACTUALS**

(\$745K)

YTD Budget Variance

\$286K

BOY Var

(\$459K)

Total Budget vs YEP Var

-6.0%

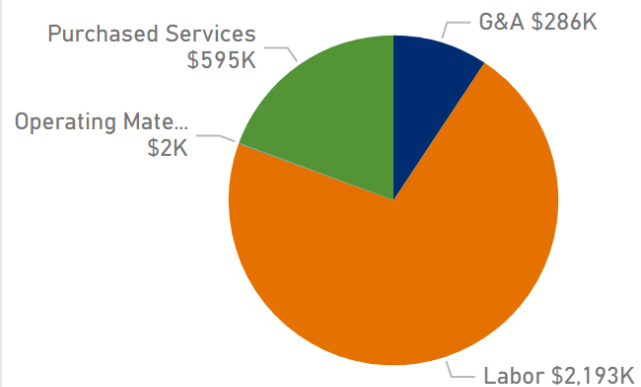
Total Budget vs Actual Variance



O&M Budget vs Actuals (Including Cap Labor)

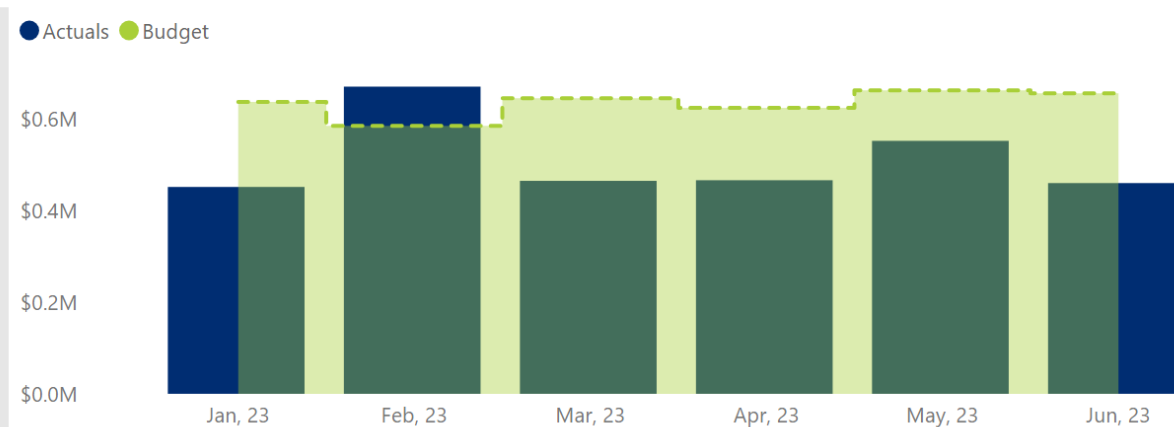
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Labor	\$2,316,300	\$2,193,383.80	(\$122,916)	\$2,382,242	\$2,456,997	\$74,754	\$4,698,542	\$4,650,380	(\$48,162)	-1.0%
⊕ Purchased Services	\$1,005,507	\$595,018.94	(\$410,488)	\$996,414	\$1,448,936	\$452,522	\$2,001,921	\$2,043,955	\$42,034	2.1%
⊕ G&A	\$472,536	\$286,477.44	(\$186,059)	\$491,688	\$239,305	(\$252,383)	\$964,224	\$525,783	(\$438,441)	-45.5%
⊕ IT	\$10,002	(\$9,472.64)	(\$19,475)	\$10,002	\$14,711	\$4,709	\$20,004	\$5,238	(\$14,766)	-73.8%
⊕ Operating Materials & Equipment	\$7,974	\$1,986.48	(\$5,988)	\$12,974	\$18,945	\$5,971	\$20,948	\$20,932	(\$16)	-0.1%
Total	\$3,812,319	\$3,067,394.02	(\$744,925)	\$3,893,320	\$4,178,894	\$285,574	\$7,705,639	\$7,246,288	(\$459,351)	-6.0%

Actuals by Cost Category Type



Actuals Vs. Budget

\$7,246.3K -6.0%



Customer/Market Analytics – Rich Flanigan

QFR Q2 w YEP

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QFR Segment

Customer/Market Analytics ▼

BUDGET

\$2,962K
Budget YTD

\$3,655K
BOY Budget

\$6,617K
Total Budget

**ACTUALS
and YEP**

\$1,891K
Actuals YTD

\$2,803K
BOY Forecast

\$4,695K
YEP Total

**BUDGET
vs
ACTUALS**

(\$1,071K)
YTD Budget Variance

(\$852K)
BOY Var

(\$1,923K)
Total Budget vs YEP Var

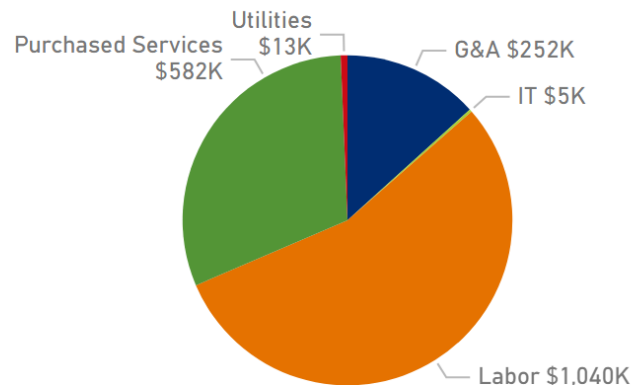
-29.1%
Total Budget vs Actual Variance



O&M Budget vs Actuals (Including Cap Labor)

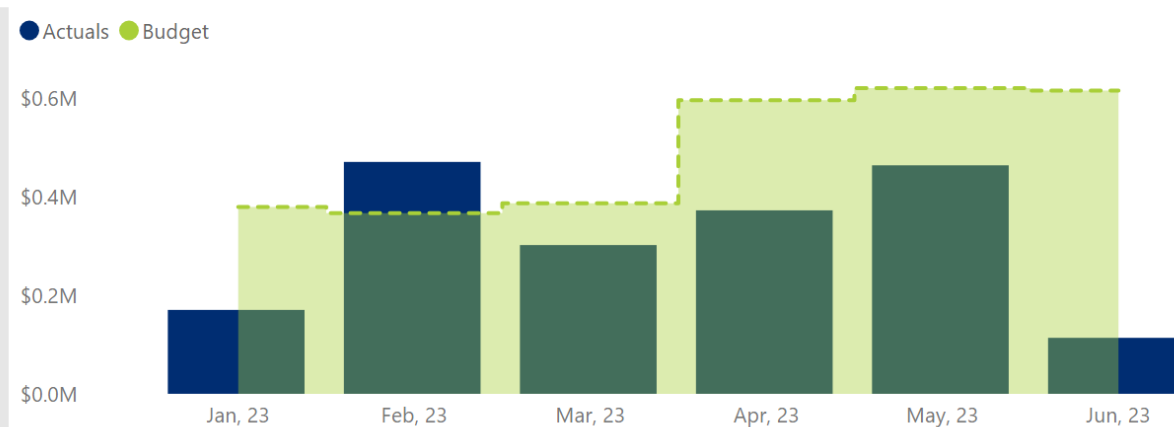
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Purchased Services	\$1,541,133	\$582,144.55	(\$958,988)	\$2,210,466	\$1,357,983	(\$852,483)	\$3,751,599	\$1,940,128	(\$1,811,471)	-48.3%
⊕ Labor	\$1,059,264	\$1,040,294.08	(\$18,970)	\$1,078,318	\$1,142,115	\$63,797	\$2,137,582	\$2,182,409	\$44,826	2.1%
⊕ G&A	\$234,066	\$251,504.13	\$17,438	\$238,074	\$170,478	(\$67,596)	\$472,140	\$421,982	(\$50,158)	-10.6%
⊕ IT	\$128,004	\$4,855.15	(\$123,149)	\$128,004	\$132,665	\$4,661	\$256,008	\$137,520	(\$118,488)	-46.3%
⊕ Utilities		\$12,515.97			\$0			\$12,516		
Total	\$2,962,467	\$1,891,313.88	(\$1,071,153)	\$3,654,862	\$2,803,241	(\$851,621)	\$6,617,329	\$4,694,555	(\$1,922,774)	-29.1%

Actuals by Cost Category Type



Actuals Vs. Budget

\$4,694.6K -29.1%



Employee Services – Thomas Stredwick

QFR Q2 w YEP

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QFR Segment

Employee Services

BUDGET

\$3,052K

Budget YTD

\$3,276K

BOY Budget

\$6,328K

Total Budget

**ACTUALS
and YEP**

\$2,353K

Actuals YTD

\$2,881K

BOY Forecast

\$5,234K

YEP Total

**BUDGET
vs
ACTUALS**

(\$699K)

YTD Budget Variance

(\$395K)

BOY Var

(\$1,094K)

Total Budget vs YEP Var

-17.3%

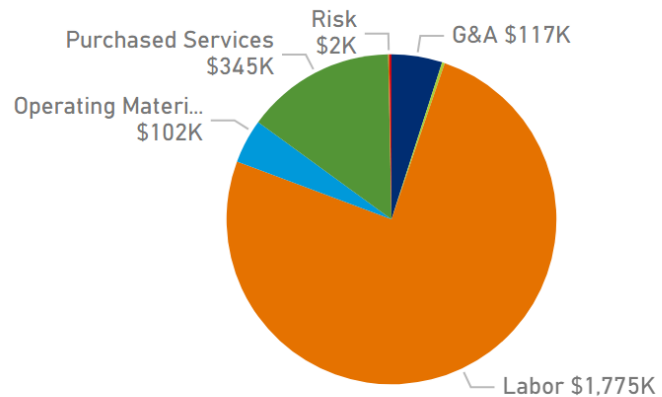
Total Budget vs Actual Variance



O&M Budget vs Actuals (Including Cap Labor)

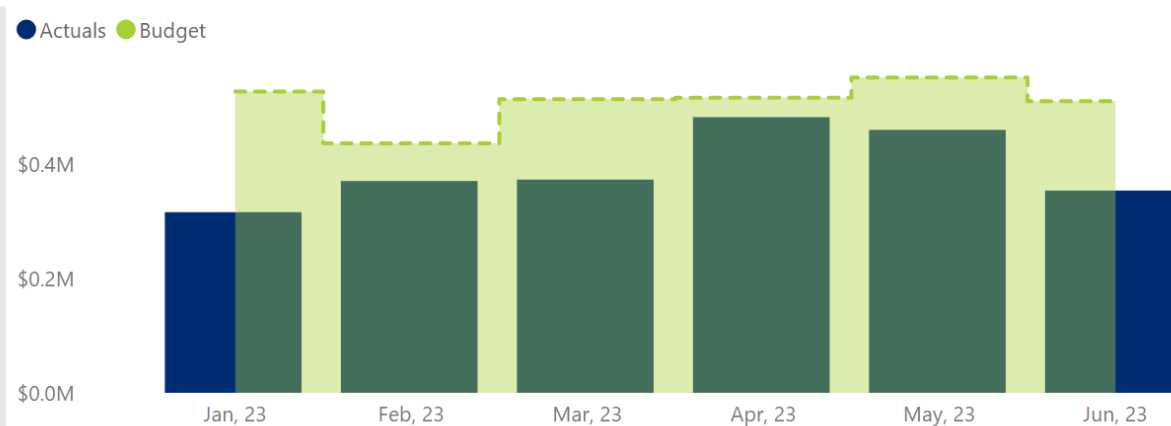
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Labor	\$2,098,547	\$1,775,412.87	(\$323,134)	\$2,189,649	\$1,925,314	(\$264,336)	\$4,288,196	\$3,700,726	(\$587,470)	-13.7%
⊕ Purchased Services	\$696,692	\$345,008.16	(\$351,684)	\$829,569	\$643,577	(\$185,992)	\$1,526,261	\$988,585	(\$537,676)	-35.2%
⊕ G&A	\$157,819	\$116,918.37	(\$40,901)	\$157,210	\$168,545	\$11,335	\$315,029	\$285,463	(\$29,566)	-9.4%
⊕ Operating Materials & Equipment	\$85,936	\$101,795.74	\$15,860	\$86,754	\$125,969	\$39,215	\$172,690	\$227,765	\$55,075	31.9%
⊕ IT	\$13,000	\$6,284.99	(\$6,715)	\$13,000	\$12,644	(\$356)	\$26,000	\$18,929	(\$7,071)	-27.2%
⊕ Risk		\$2,446.77			\$5,031			\$7,478		
⊕ Utilities		\$5,043.83			\$0			\$5,044		
Total	\$3,051,994	\$2,352,910.73	(\$699,083)	\$3,276,182	\$2,881,079	(\$395,103)	\$6,328,176	\$5,233,990	(\$1,094,186)	-17.3%

Actuals by Cost Category Type



Actuals Vs. Budget

\$5,234.0K -17.3%



Fiber – Terry Mckenzie

QFR Q2 w YEP

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QFR Segment

Fiber

BUDGET

\$924K
Budget YTD

\$2,379K
BOY Budget

\$3,303K
Total Budget

**ACTUALS
and YEP**

\$844K
Actuals YTD

\$2,382K
BOY Forecast

\$3,226K
YEP Total

**BUDGET
vs
ACTUALS**

(\$80K)
YTD Budget Variance

\$3K
BOY Var

(\$77K)
Total Budget vs YEP Var

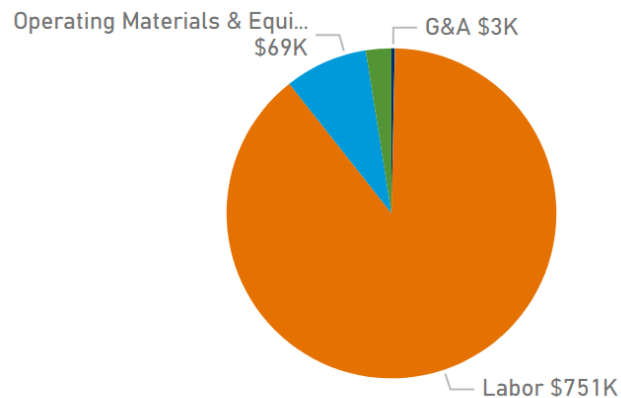
-2.3%
Total Budget vs Actual Variance



O&M Budget vs Actuals (Including Cap Labor)

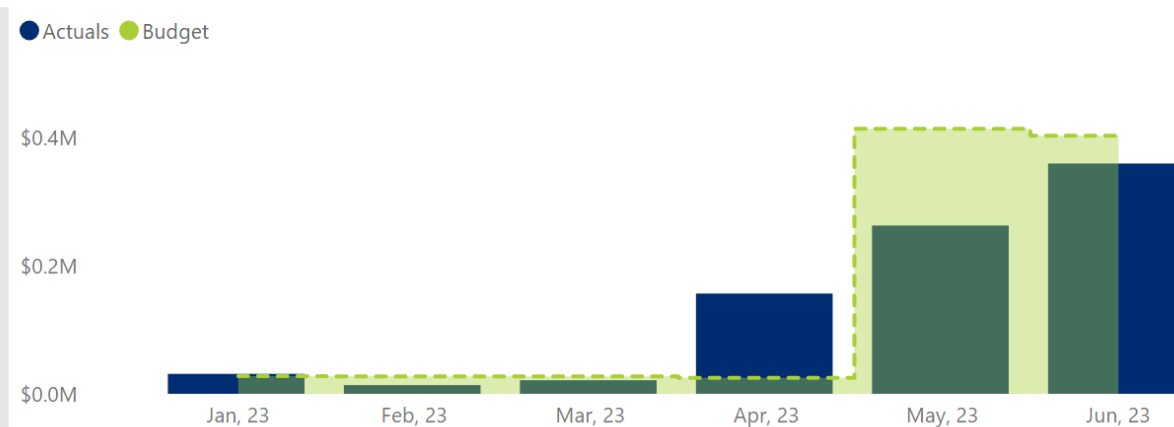
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Labor	\$803,936	\$751,365.57	(\$52,570)	\$2,053,711	\$2,053,524	(\$187)	\$2,857,647	\$2,804,889	(\$52,758)	-1.8%
⊕ Operating Materials & Equipment	\$80,568	\$68,628.39	(\$11,940)	\$241,704	\$244,292	\$2,588	\$322,272	\$312,920	(\$9,352)	-2.9%
⊕ Purchased Services	\$18,916	\$21,130.60	\$2,215	\$45,416	\$45,848	\$432	\$64,332	\$66,978	\$2,646	4.1%
⊕ G&A	\$15,196	\$2,737.78	(\$12,458)	\$23,491	\$23,687	\$196	\$38,687	\$26,424	(\$12,263)	-31.7%
⊕ IT	\$5,000	\$192.81	(\$4,807)	\$15,000	\$15,017	\$17	\$20,000	\$15,210	(\$4,790)	-24.0%
Total	\$923,616	\$844,055.15	(\$79,561)	\$2,379,322	\$2,382,367	\$3,045	\$3,302,938	\$3,226,422	(\$76,516)	-2.3%

Actuals by Cost Category Type



Actuals Vs. Budget

\$3,226.4K -2.3%



2023-Q2 Capital Directs BvA

Total Capital Portfolio (Direct Capital)

Budget 2023			Approved Spend - Prjct \$	YTD \$	BOY Fx - Prjct \$	YEP - Prjct \$	FP&A YEP - Prjct \$	Unfav Approved Spend Variance	2023 Budget - Prjct \$ Variance	2023 Budget - Ptflo \$ Variance	2023 Budget - Ptflo \$	% Variance % Explained
# Projects =	77 35	Power Production	\$ 83,503,359	\$ 27,739,366	\$ 52,932,196	\$ 80,671,562	\$ 68,019,494	\$ 6,428,873	\$ 502,018	\$ 5,689,259	\$ 62,330,234	23% 29%
# Projects =	68 35	Power Delivery	\$ 76,258,986	\$ 13,918,186	\$ 56,977,735	\$ 70,895,921	\$ 34,863,427	\$ 4,664,056	\$ (3,748,425)	\$ (5,412,559)	\$ 40,275,986	22% 34%
# Projects =	18 10	IS/Facilities	\$ 9,012,056	\$ 1,364,803	\$ 6,567,416	\$ 7,932,219	\$ 7,234,163	\$ 512,759	\$ (1,098,917)	\$ 565,430	\$ 6,668,733	2% 5%
# Projects =	30 20	Technology	\$ 6,392,996	\$ 2,235,505	\$ 4,548,285	\$ 6,783,790	\$ 5,532,235	\$ 938,557	\$ 1,607,910	\$ 2,030,481	\$ 3,501,754	8% 6%
# Projects =	4 3	Fiber/Other	\$ 33,782,664	\$ 10,710,827	\$ 24,051,620	\$ 34,762,447	\$ 33,291,680	\$ 1,053,456	\$ 7,321,914	\$ 11,133,449	\$ 22,158,231	45% 17%
# Projects =	259 87	Portfolio	\$ 208,950,060	\$ 55,968,687	\$ 145,077,252	\$ 201,045,940	\$ 148,940,998	\$ 13,597,701	\$ 4,584,499	\$ 14,006,061	\$ 134,934,937	100% 100%

Fiber/Other Portfolio (Direct Capital)

Budget 2023			Approved Spend - Prjct \$	YTD \$	BOY Fx - Prjct \$	YEP - Prjct \$	FP&A YEP - Prjct \$	Unfav Approved Spend Variance	2023 Budget - Prjct \$ Variance	2023 Budget - Ptflo \$ Variance	2023 Budget - Ptflo \$	% Variance % Explained
# Projects =	4 3	Fiber/Other	\$ 33,782,664	\$ 10,710,827	\$ 24,051,620	\$ 34,762,447	\$ 33,291,680	\$ 1,053,456	\$ 7,321,914	\$ 11,133,449	\$ 22,158,231	45% 17%
1		Fiber Expansion	\$ 28,184,064	\$ 7,804,897	\$ 20,473,381	\$ 28,278,278	\$ 27,775,569	\$ 94,214	\$ 6,186,346	\$ 9,936,334	\$ 17,839,235	89%
2		Broadband Customer Connectivity	\$ 5,348,600	\$ 2,814,603	\$ 3,493,238	\$ 6,307,841	\$ 5,348,600	\$ 959,241	\$ 959,241	\$ 1,029,606	\$ 4,318,995	9%
3		Wholesale Fiber Capital Renewal	\$ 250,000	\$ 91,327	\$ 85,000	\$ 176,327	\$ 167,511	\$ -	\$ 176,327	\$ 167,511	\$ -	2%
---		---	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
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---		OTHER	\$ -	\$ -	\$ 1	\$ 1	\$ -	\$ 1	\$ -	\$ (1)	\$ 1	0%

Power Delivery – Ron Alexander QFR Q2 w YEP

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QFR Segment

Power Delivery

BUDGET

\$18,488K

Budget YTD

\$17,523K

BOY Budget

\$36,011K

Total Budget

**ACTUALS
and YEP**

\$17,305K

Actuals YTD

\$18,781K

BOY Forecast

\$36,086K

YEP Total

**BUDGET
vs
ACTUALS**

(\$1,183K)

YTD Budget Variance

\$1,258K

BOY Var

\$75K

Total Budget vs YEP Var

0.2%

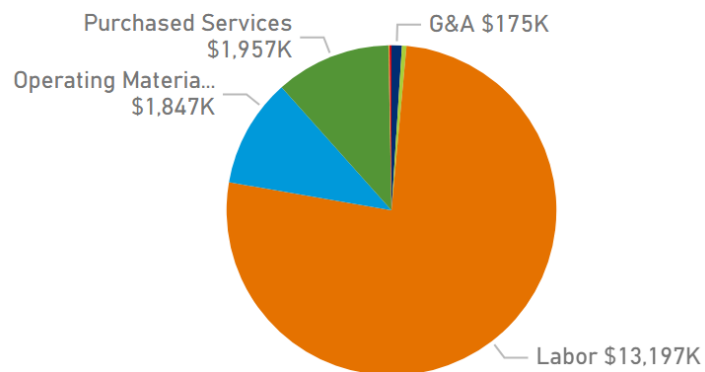
Total Budget vs Actual Variance



O&M Budget vs Actuals (Including Cap Labor)

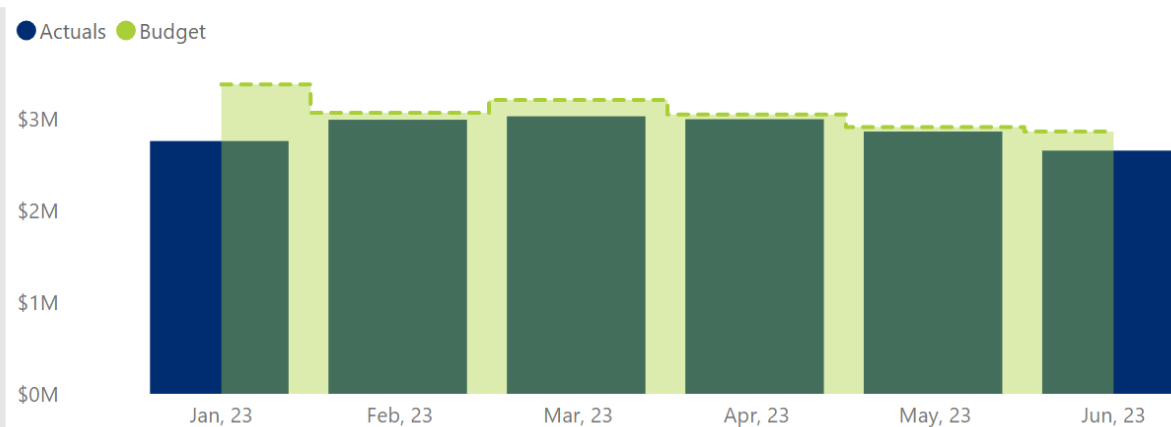
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Labor	\$13,254,949	\$13,197,088.79	(\$57,860)	\$12,230,447	\$13,088,315	\$857,867	\$25,485,396	\$26,285,403	\$800,007	3.1%
⊕ Purchased Services	\$2,604,370	\$1,957,257.54	(\$647,112)	\$2,895,386	\$3,011,682	\$116,296	\$5,499,756	\$4,968,940	(\$530,816)	-9.7%
⊕ Operating Materials & Equipment	\$2,298,060	\$1,846,917.07	(\$451,143)	\$2,120,588	\$2,388,336	\$267,748	\$4,418,648	\$4,235,253	(\$183,395)	-4.2%
⊕ G&A	\$263,509	\$175,411.59	(\$88,097)	\$247,588	\$277,084	\$29,496	\$511,097	\$452,495	(\$58,602)	-11.5%
⊕ IT	\$66,973	\$76,849.62	\$9,877	\$28,972	\$15,938	(\$13,034)	\$95,945	\$92,788	(\$3,157)	-3.3%
⊕					\$0			\$0		
⊕ Risk		\$11,791.73			\$0			\$11,792		
⊕ Transportation		\$5,957.07			\$0			\$5,957		
⊕ Utilities		\$33,330.76			\$0			\$33,331		
Total	\$18,487,861	\$17,304,604.17	(\$1,183,257)	\$17,522,981	\$18,781,355	\$1,258,374	\$36,010,842	\$36,085,959	\$75,117	0.2%

Actuals by Cost Category Type



Actuals Vs. Budget

\$36,086.0K +0.2%



2023-Q2 Capital Directs BvA

Total Capital Portfolio (Direct Capital)

Budget 2023			Approved Spend - Prjct \$	YTD \$	BOY Fx - Prjct \$	YEP - Prjct \$	FP&A YEP - Prjct \$	Unfav Approved Spend Variance	2023 Budget - Prjct \$ Variance	2023 Budget - Ptflo \$ Variance	2023 Budget - Ptflo \$	% Variance % Explained
# Projects =	77 35	Power Production	\$ 83,503,359	\$ 27,739,366	\$ 52,932,196	\$ 80,671,562	\$ 68,019,494	\$ 6,428,873	\$ 502,018	\$ 5,689,259	\$ 62,330,234	23% 29%
# Projects =	68 35	Power Delivery	\$ 76,258,986	\$ 13,918,186	\$ 56,977,735	\$ 70,895,921	\$ 34,863,427	\$ 4,664,056	\$ (3,748,425)	\$ (5,412,559)	\$ 40,275,986	22% 34%
# Projects =	18 10	IS/Facilities	\$ 9,012,056	\$ 1,364,803	\$ 6,567,416	\$ 7,932,219	\$ 7,234,163	\$ 512,759	\$ (1,098,917)	\$ 565,430	\$ 6,668,733	2% 5%
# Projects =	30 20	Technology	\$ 6,392,996	\$ 2,235,505	\$ 4,548,285	\$ 6,783,790	\$ 5,532,235	\$ 938,557	\$ 1,607,910	\$ 2,030,481	\$ 3,501,754	8% 6%
# Projects =	4 3	Fiber/Other	\$ 33,782,664	\$ 10,710,827	\$ 24,051,620	\$ 34,762,447	\$ 33,291,680	\$ 1,053,456	\$ 7,321,914	\$ 11,133,449	\$ 22,158,231	45% 17%
# Projects =	259 87	Portfolio	\$ 208,950,060	\$ 55,968,687	\$ 145,077,252	\$ 201,045,940	\$ 148,940,998	\$ 13,597,701	\$ 4,584,499	\$ 14,006,061	\$ 134,934,937	100% 100%

Power Delivery Portfolio (Direct Capital)

Budget 2023			Approved Spend - Prjct \$	YTD \$	BOY Fx - Prjct \$	YEP - Prjct \$	FP&A YEP - Prjct \$	Unfav Approved Spend Variance	2023 Budget - Prjct \$ Variance	2023 Budget - Ptflo \$ Variance	2023 Budget - Ptflo \$	% Variance % Explained
# Projects =	68 35	Power Delivery	\$ 76,258,986	\$ 13,918,186	\$ 56,977,735	\$ 70,895,921	\$ 34,863,427	\$ 4,664,056	\$ (3,748,425)	\$ (5,412,559)	\$ 40,275,986	22% 34%
1		DB2 Red Rock Transmission	\$ 8,325,381	\$ 293,454	\$ 7,982,117	\$ 8,275,571	\$ 7,861,793	\$ -	\$ 1,230,261	\$ 4,867,536	\$ 2,994,257	21%
2		DB2 Red Rock Substation	\$ 3,948,531	\$ 1,538,466	\$ 2,459,368	\$ 3,997,834	\$ 3,797,942	\$ 49,303	\$ 1,657,837	\$ 1,908,395	\$ 1,889,548	8%
3		DB2 South Ephrata Substation	\$ 5,753,063	\$ 1,331,792	\$ 4,637,695	\$ 5,969,487	\$ 5,671,013	\$ 216,424	\$ 549,563	\$ 1,294,424	\$ 4,376,589	6%
7		QTEP MT View Breaker & Half	\$ 2,606,000	\$ 7,173	\$ 706,239	\$ 713,412	\$ 7,173	\$ -	\$ (1,902,188)	\$ (1,104,457)	\$ 1,111,630	5%
6		DB2 Mountain View Cap Bank	\$ 1,658,458	\$ 373,328	\$ 1,242,358	\$ 1,615,686	\$ 1,534,902	\$ -	\$ (1,665,462)	\$ (1,114,625)	\$ 2,649,527	5%
5		QTEP Monument Hill	\$ 2,949,600	\$ 3,615	\$ 111,005	\$ 114,620	\$ 3,615	\$ -	\$ (2,844,580)	\$ (1,254,045)	\$ 1,257,660	5%
4		IQ3 ECBID	\$ 1,966,415	\$ 272,578	\$ 1,577,281	\$ 1,849,859	\$ 272,578	\$ -	\$ (2,275,119)	\$ (1,480,538)	\$ 1,753,116	6%
3		DB2 Microsoft MWH06	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (4,955,808)	\$ (2,106,218)	\$ 2,106,218	9%
2		LPS Quincy Foothills Substation	\$ 12,689,621	\$ 1,236,484	\$ 11,403,249	\$ 12,639,733	\$ 1,236,484	\$ -	\$ 3,100,698	\$ (2,817,606)	\$ 4,054,090	12%
1		LPS West Canal Substation	\$ 12,208,826	\$ 1,317,978	\$ 10,191,319	\$ 11,509,297	\$ 1,317,978	\$ -	\$ (1,599,562)	\$ (4,253,287)	\$ 5,571,265	19%
		OTHER	\$ 24,153,091	\$ 7,543,318	\$ 16,667,104	\$ 24,210,423	\$ 13,159,950	\$ 4,398,329	\$ 4,955,934	\$ 647,863	\$ 12,512,087	3%

Power Production – Ben Pearson QFR Q2 w YEP

[View in Power BI](#) ↗

Last data refresh:
8/7/2023 6:20:29 PM UTC

Downloaded at:
8/9/2023 11:48:10 PM UTC



QFR Segment

Power Production

BUDGET

\$28,192K

Budget YTD

\$28,087K

BOY Budget

\$56,279K

Total Budget

**ACTUALS
and YEP**

\$25,632K

Actuals YTD

\$30,963K

BOY Forecast

\$56,595K

YEP Total

**BUDGET
vs
ACTUALS**

(\$2,560K)

YTD Budget Variance

\$2,876K

BOY Var

\$316K

Total Budget vs YEP Var

0.6%

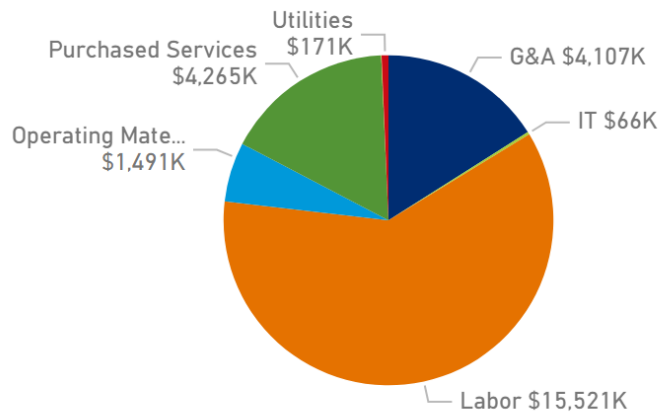
Total Budget vs Actual Variance



O&M Budget vs Actuals (Including Cap Labor)

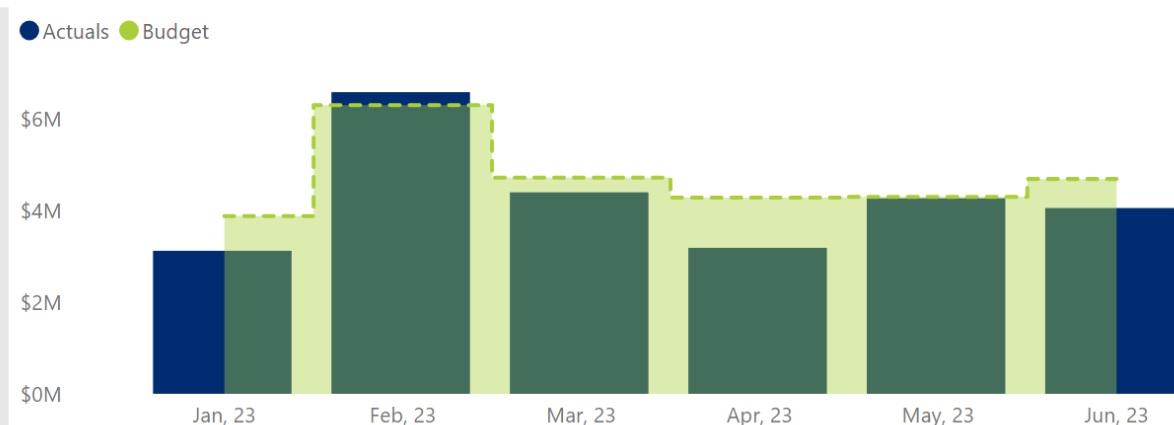
Cost Category Type/Cost Category	Budgeted YTD	Actuals YTD	YTD Budget Variance	BOY Budget	BOY Forecast	BOY Var	Total Budget	Total YEP	Total Budget vs YEP Var	Total BvA Variance
⊕ Labor	\$16,021,582	\$15,521,384.47	(\$500,198)	\$16,374,753	\$16,581,311	\$206,558	\$32,396,335	\$32,102,696	(\$293,640)	-0.9%
⊕ Purchased Services	\$6,413,209	\$4,264,902.76	(\$2,148,306)	\$8,651,910	\$11,021,656	\$2,369,746	\$15,065,119	\$15,286,559	\$221,440	1.5%
⊕ G&A	\$4,432,093	\$4,107,189.16	(\$324,904)	\$1,493,458	\$1,770,954	\$277,496	\$5,925,551	\$5,878,143	(\$47,408)	-0.8%
⊕ Operating Materials & Equipment	\$1,218,970	\$1,491,167.73	\$272,198	\$1,494,414	\$1,510,678	\$16,264	\$2,713,384	\$3,001,846	\$288,462	10.6%
⊕ Utilities	\$59,346	\$171,433.28	\$112,087	\$55,622	\$56,112	\$490	\$114,968	\$227,546	\$112,578	97.9%
⊕ IT	\$47,158	\$65,933.70	\$18,776	\$16,758	\$22,082	\$5,324	\$63,916	\$88,015	\$24,099	37.7%
⊕ Risk		\$0.00			\$0			\$0		
⊕ Transportation		\$10,193.59			\$0			\$10,194		
Total	\$28,192,358	\$25,632,204.69	(\$2,560,154)	\$28,086,915	\$30,962,793	\$2,875,878	\$56,279,273	\$56,594,998	\$315,725	0.6%

Actuals by Cost Category Type



Actuals Vs. Budget

\$56,595.0K +0.6%



2023-Q2 Capital Directs BvA

Total Capital Portfolio (Direct Capital)

	Budget 2023		Approved Spend - Prjct \$	YTD \$	BOY Fx - Prjct \$	YEP - Prjct \$	FP&A YEP - Prjct \$	Unfav Approved Spend Variance	2023 Budget - Prjct \$ Variance	2023 Budget - Ptflo \$ Variance	2023 Budget - Ptflo \$	% Variance % Explained
# Projects =	77 35	Power Production	\$ 83,503,359	\$ 27,739,366	\$ 52,932,196	\$ 80,671,562	\$ 68,019,494	\$ 6,428,873	\$ 502,018	\$ 5,689,259	\$ 62,330,234	23% 29%
# Projects =	68 35	Power Delivery	\$ 76,258,986	\$ 13,918,186	\$ 56,977,735	\$ 70,895,921	\$ 34,863,427	\$ 4,664,056	\$ (3,748,425)	\$ (5,412,559)	\$ 40,275,986	22% 34%
# Projects =	18 10	IS/Facilities	\$ 9,012,056	\$ 1,364,803	\$ 6,567,416	\$ 7,932,219	\$ 7,234,163	\$ 512,759	\$ (1,098,917)	\$ 565,430	\$ 6,668,733	2% 5%
# Projects =	30 20	Technology	\$ 6,392,996	\$ 2,235,505	\$ 4,548,285	\$ 6,783,790	\$ 5,532,235	\$ 938,557	\$ 1,607,910	\$ 2,030,481	\$ 3,501,754	8% 6%
# Projects =	4 3	Fiber/Other	\$ 33,782,664	\$ 10,710,827	\$ 24,051,620	\$ 34,762,447	\$ 33,291,680	\$ 1,053,456	\$ 7,321,914	\$ 11,133,449	\$ 22,158,231	45% 17%
# Projects =	259 87	Portfolio	\$ 208,950,060	\$ 55,968,687	\$ 145,077,252	\$ 201,045,940	\$ 148,940,998	\$ 13,597,701	\$ 4,584,499	\$ 14,006,061	\$ 134,934,937	100% 100%

Power Production Portfolio (Direct Capital)

	Budget 2023		Approved Spend - Prjct \$	YTD \$	BOY Fx - Prjct \$	YEP - Prjct \$	FP&A YEP - Prjct \$	Unfav Approved Spend Variance	2023 Budget - Prjct \$ Variance	2023 Budget - Ptflo \$ Variance	2023 Budget - Ptflo \$	% Variance % Explained
# Projects =	77 35	Power Production	\$ 83,503,359	\$ 27,739,366	\$ 52,932,196	\$ 80,671,562	\$ 68,019,494	\$ 6,428,873	\$ 502,018	\$ 5,689,259	\$ 62,330,234	23% 29%
1		PR Embankment Improvements	\$ 25,642,203	\$ 16,164,139	\$ 14,429,599	\$ 30,593,738	\$ 28,433,331	\$ 4,951,535	\$ 4,110,090	\$ 7,047,785	\$ 21,385,546	36%
2		PR Turbine Upgrade	\$ 25,218,902	\$ 6,878,082	\$ 16,461,023	\$ 23,339,106	\$ 23,576,719	\$ -	\$ (937,052)	\$ 3,973,722	\$ 19,602,998	21%
3		WAN Left Embankment Improvements	\$ 1,681,600	\$ 604,827	\$ 1,866,530	\$ 2,471,357	\$ 1,681,600	\$ 789,757	\$ 1,167,457	\$ 1,127,443	\$ 554,158	6%
4		PRRA channel dredging erosion	\$ 495,400	\$ 519,249	\$ -	\$ 519,249	\$ 495,400	\$ 23,849	\$ 363,072	\$ 369,287	\$ 126,113	2%
6		PR Electrical Systems Reliability	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (310,000)	\$ (250,325)	\$ 250,325	1%
5		Carlton Accl Facility Wells	\$ 2,684,866	\$ 364,072	\$ 871,741	\$ 1,235,813	\$ 364,072	\$ -	\$ (255,087)	\$ (269,560)	\$ 633,633	1%
4		PP LOTO System	\$ 1,139,329	\$ 64,539	\$ 1,007,504	\$ 1,072,043	\$ 64,539	\$ -	\$ 246,914	\$ (286,141)	\$ 350,680	1%
3		Wanapum Emergency Diesel Generator	\$ 453,209	\$ 17,031	\$ 86,007	\$ 103,038	\$ 17,031	\$ -	\$ (821,574)	\$ (375,929)	\$ 392,960	2%
2		PR Generator Rewind	\$ 10,646,287	\$ 1,564,815	\$ 9,082,556	\$ 10,647,371	\$ 10,469,553	\$ 1,084	\$ (2,838,940)	\$ (420,642)	\$ 10,890,196	2%
1		PRP Station & Substation Replace	\$ 8,421,912	\$ 665,212	\$ 4,564,581	\$ 5,229,793	\$ 665,212	\$ -	\$ (382,038)	\$ (3,866,342)	\$ 4,531,554	20%
		OTHER	\$ 7,119,651	\$ 897,398	\$ 4,562,654	\$ 5,460,053	\$ 2,252,035	\$ 662,649	\$ 159,174	\$ (1,360,039)	\$ 3,612,074	7%



Grant County

PUBLIC UTILITY DISTRICT

Excellence in Service and Leadership

2023 Q2 Financial Forecast

August 22, 2023

2023 Q2 Financial Forecast Outline

1) Key Updates

- Capital Plan
- Net Wholesale
- Retail Forecast
- Interest Income

2) Forecast Results

- Exhibit A – Summary of Budgetary Items
- Exhibit B – Consolidated Operational Performance

3) Financial Metrics

4) Financial Scenarios

- Wholesale Price Volatility
- Low Load Growth
- Low Water

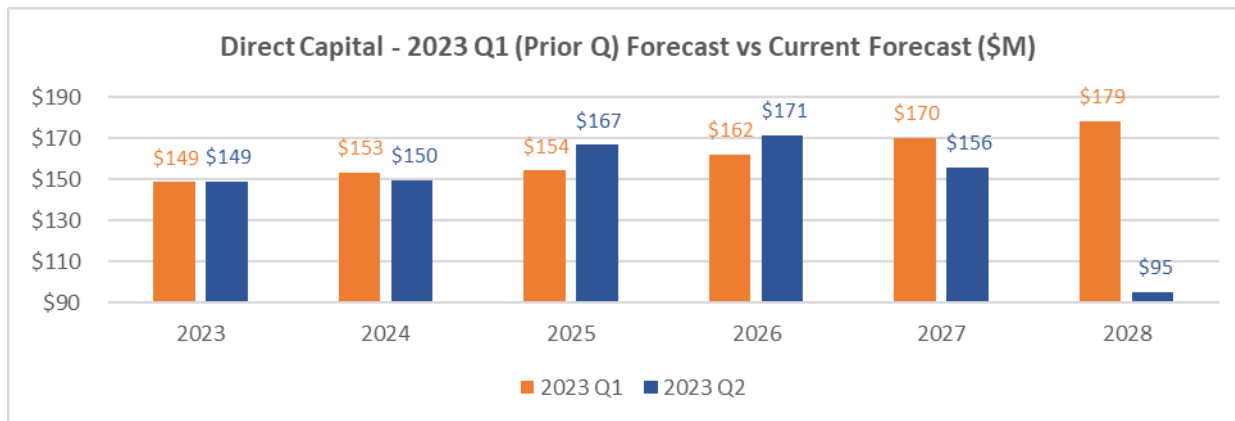
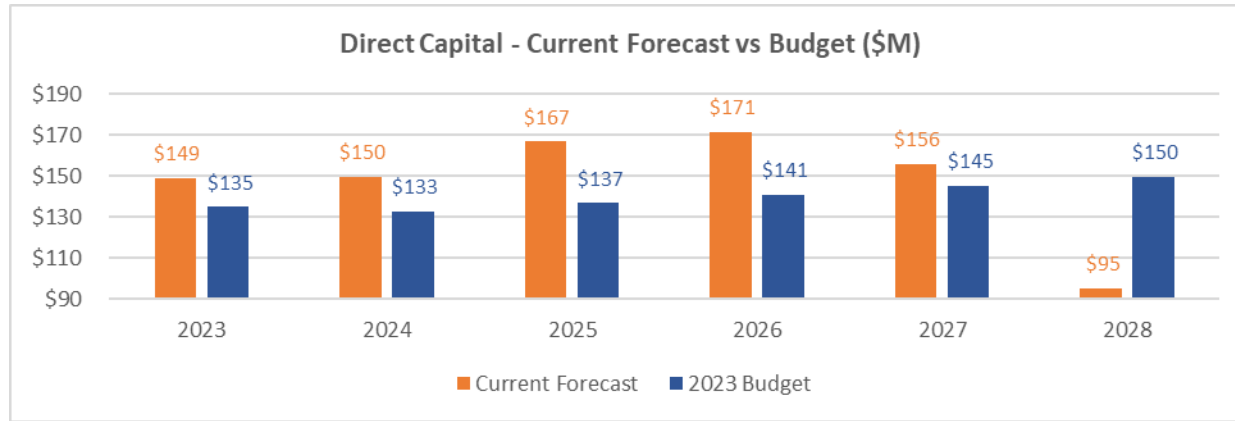
5) Historic vs Fair Market Value

6) Appendix – QFR BvA Items

2023 Q2 Financial Forecast Key Updates

Capital Plan Assumptions

2023 Q2 vs 2023 Budget and 2023 Q2 vs 2023 Q1



Current vs Budget

- 2023: Current 2023 Year End Projection for Capital Directs is \$148.9M, +\$14.M (+10%) unfavorable to 2023 Budget projections of \$134.9M.
- 2024-2028: Current 2023 Q2 forecast is +\$6.8M (+5%) unfavorable to 2023 Budget forecast on an average annual basis.

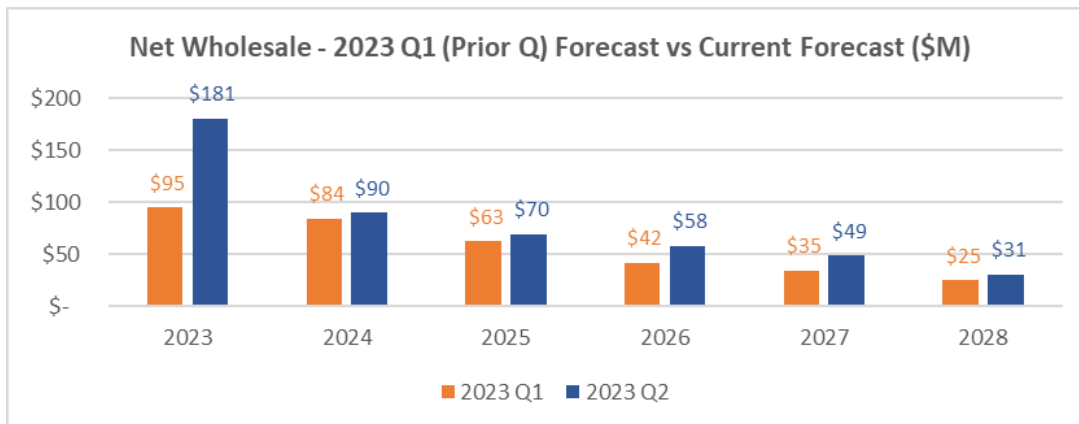
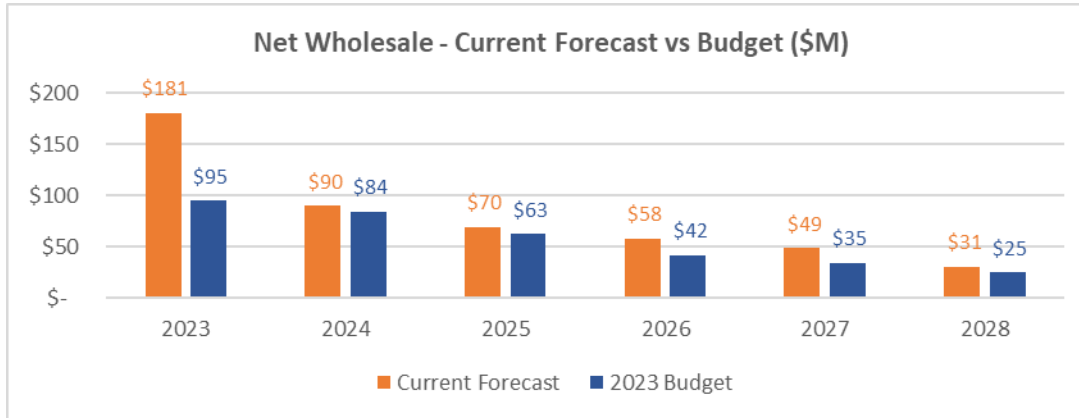
2023 Q2 vs 2023 Q1

- 2023: Current 2023 Year End Projection for Capital Directs is +\$0.1M (+0%) flat to the 2023 Q1 projection.
- 2024-2028: Current 2023 Q2 forecast is -\$15.9M (-9%) favorable to the 2023 Q1 forecast on an average annual basis.

2023 Q2 Financial Forecast Key Updates

Net Wholesale

2023 Q2 Net Power Results



Current vs Budget

- 2023: Current 2023 Year End Projection for Net Power is \$180.6M, +\$85.4M (+90%) favorable to the 2023 Budget forecast of \$95.2.
- 2024-2028: Current 2023 Q2 forecast is +\$9.7M (+24%) favorable to the 2023 Budget forecast on an average annual basis.

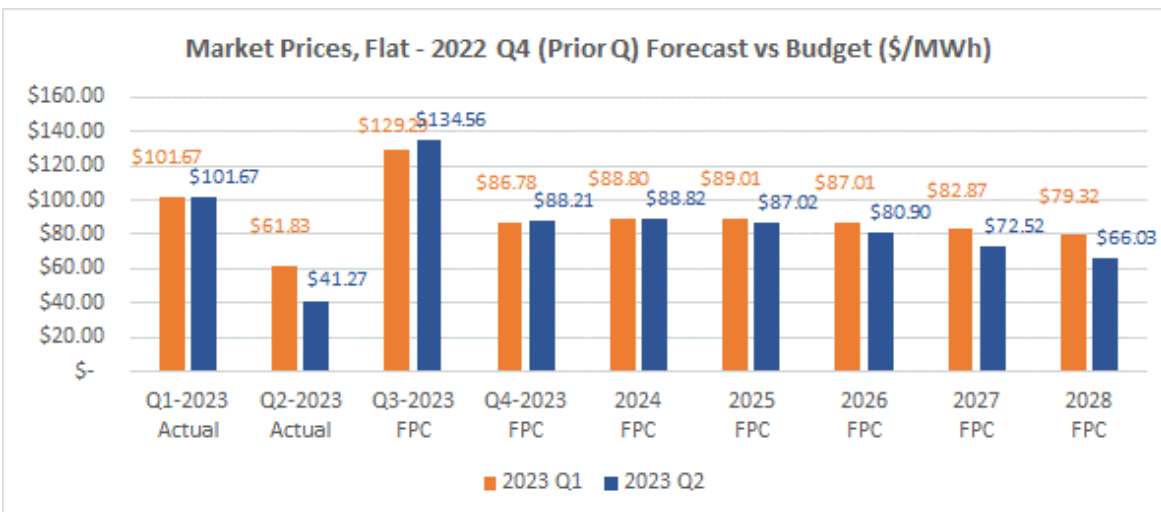
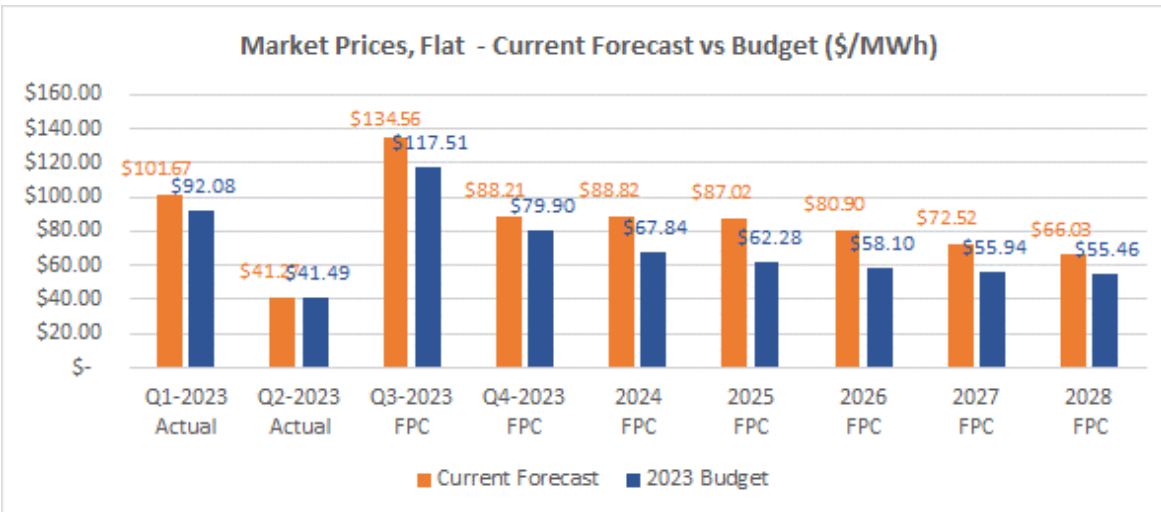
2023 Q2 vs 2023 Q1

- 2023: Current 2023 Year End Projection for Net Power is +\$85.4M (+90%) favorable to the 2023 Q1 projection.
- 2024-2028: Current 2023 Q2 forecast is +\$9.7M (+24%) favorable to the 2023 Q1 forecast on an average annual basis.

2023 Q2 Financial Forecast Key Updates

Net Wholesale

Q2 Wholesale Market Prices



Current vs Budget

- 2023: Current 2023 Year End Projection for Wholesale Prices, on a flat annual basis, are \$91.43, +\$8.68 (+10%) higher than 2023 Budget forecast of \$82.74.
- 2024-2028: Current Q2 forecast for Wholesale Prices, on a flat basis, are \$79.06, +\$19.13 (+32%) higher to 2023 Budget forecast of \$59.93.

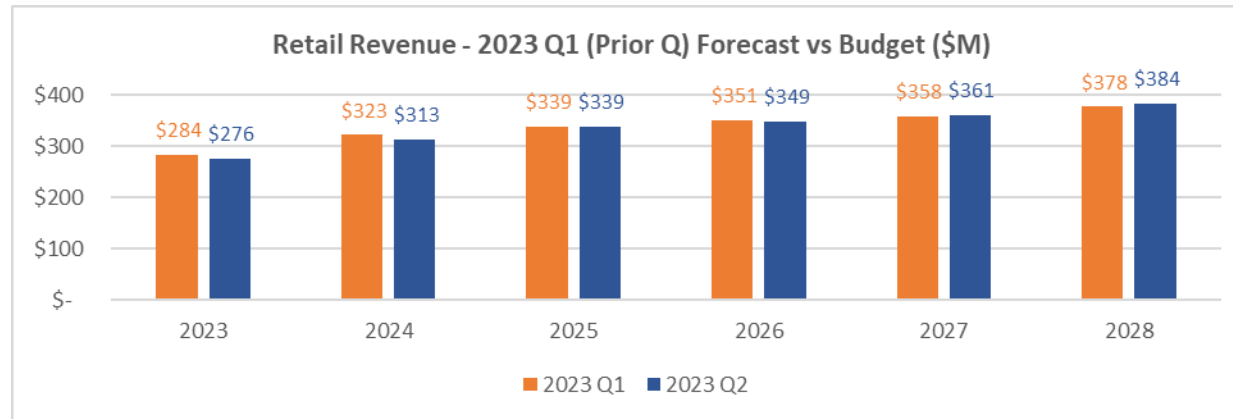
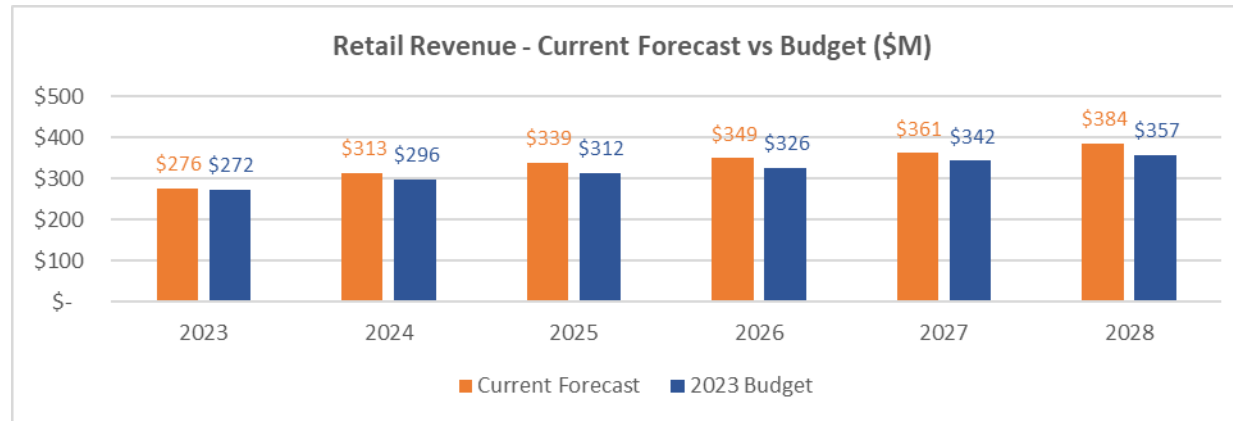
2023 Q1 vs 2022 Q4

- 2023: Current 2023 Year End Projection for Wholesale Prices are -\$3.47 (-4%) lower than the 2023 Q1 projections.
- 2024-2028: Current 2023 Q2 forecast for Wholesale Prices, on a flat basis, are -\$6.34 (-9%) lower than the 2023 Q1 forecast.

2023 Q2 Financial Forecast Key Updates

Retail Forecast

Updated for 2023 YTD actual and 2023 sales forecast



Current vs Budget

- 2023: Current 2023 Year End Projection for Retail Revenue is \$276.3M, +\$3.9M (+1%) favorable to the 2023 Budget forecast of \$272.4M.
- 2024-2028: Current 2023 Q2 forecast is +\$22.5M (+7%) favorable to the 2023 Budget forecast on an average annual basis.

2023 Q2 vs 2023 Q1

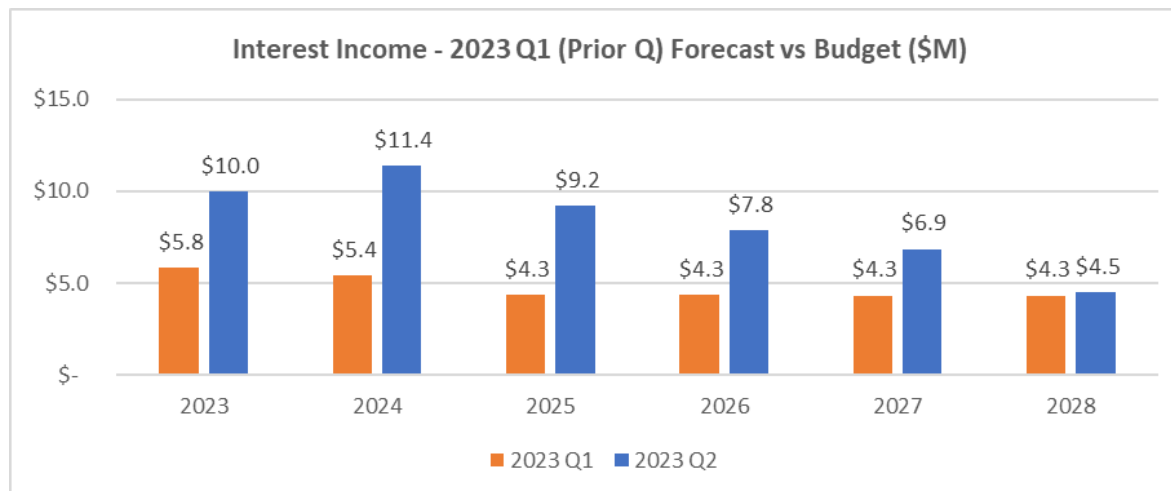
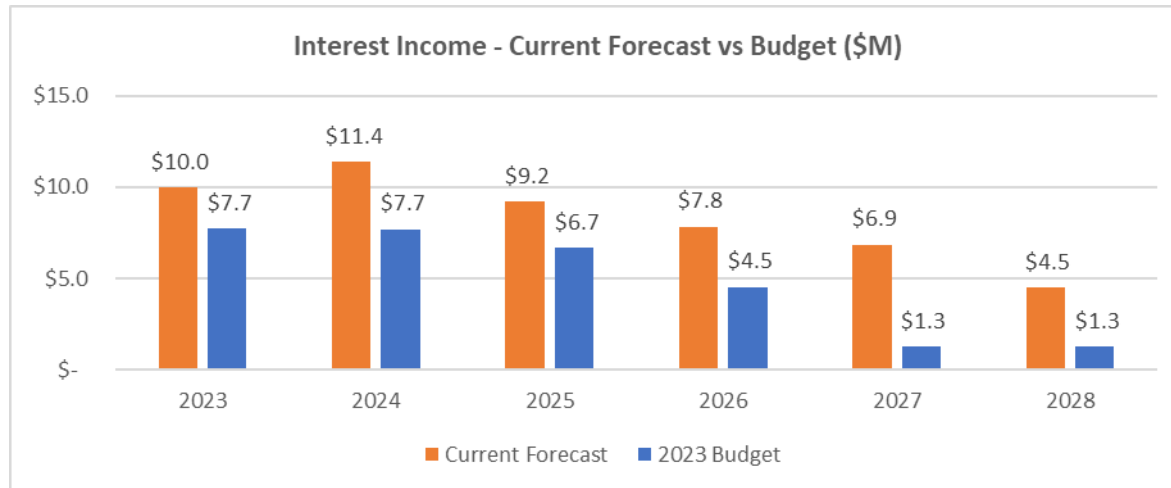
- 2023: Current 2023 Year End Projection for Retail Revenue is -\$8.1M (-3%) unfavorable to the 2023 Q1 projection.
- 2024-2028: Current 2023 Q2 forecast is -\$0.6M (-0%) flat to the 2023 Q1 forecast on an average annual basis.

2023-2028 Rates — 2023 = 3.0%, 2024 = 2.5%, 2025-2028 = 2.0%

2023 Q2 Financial Forecast Key Updates

Interest Income

2023 Q2 vs 2023 Budget and 2023 Q2 vs 2023 Q1



Current vs Budget

- 2023: Current 2023 Year End Projection for Interest Income is \$10.0M, +\$2.3M (+29%) favorable to the 2022 Budget forecast of \$7.7M.
- 2024-2028: Current 2023 Q2 forecast is +\$3.7M (+171%) favorable to the 2022 Budget forecast on an average annual basis.

2023 Q2 vs 2023 Q1

- 2023: Current 2023 Year End Projection for Interest Income is +\$4.2M (+71%) favorable to the 2023 Q1 projection.
- 2024-2028: Current 2023 Q2 forecast is +\$3.4M (+73%) favorable to the 2023 Q1 forecast on an average annual basis.

2023 Q2 Financial Forecast Key Updates

Impact of Labor Split for O&M/Capital changes on O&M Expense

2023 Q2 vs 2023 Budget and 2023 Q2 vs 2023 Q1

O&M/Capital Assumption

- 2023: Updated for 2023 forecast vs 2023 Budget:
 - O&M Labor below budget (\$1.7M)
 - Capital Labor above budget \$1.7M
 - O&M and Capital benefits below budget (\$0.4M)
 - O&M Directs above BvA budgeting \$4.3M
 - Labor Split O&M/Capital = 14.0% vs Budget of 12.5%

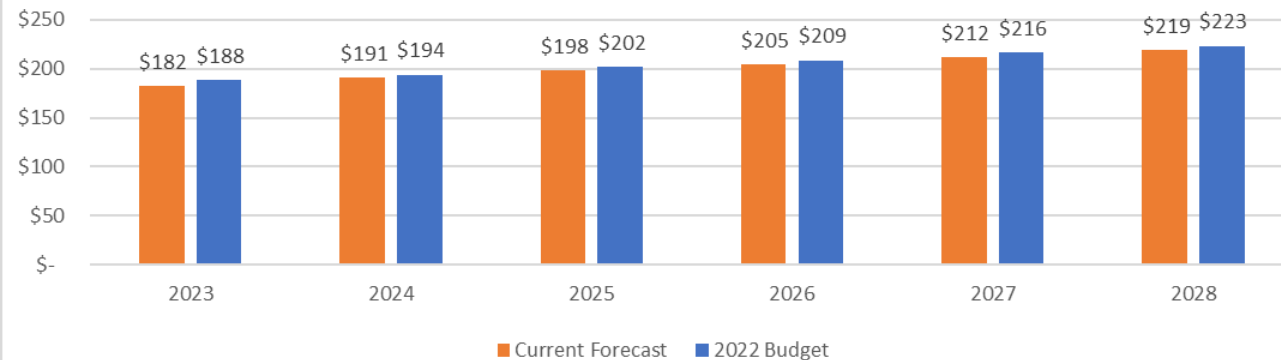
Current vs Budget

- 2023: Current 2023 Year End Projection for O&M Expense is \$182.1M, -\$6.1M (-3%) favorable to the 2023 Budget forecast of \$188.2M.
- 2024-2028: Current 2023 Q2 forecast is -\$3.9M (-2%) favorable to the 2023 Budget forecast on an average annual basis

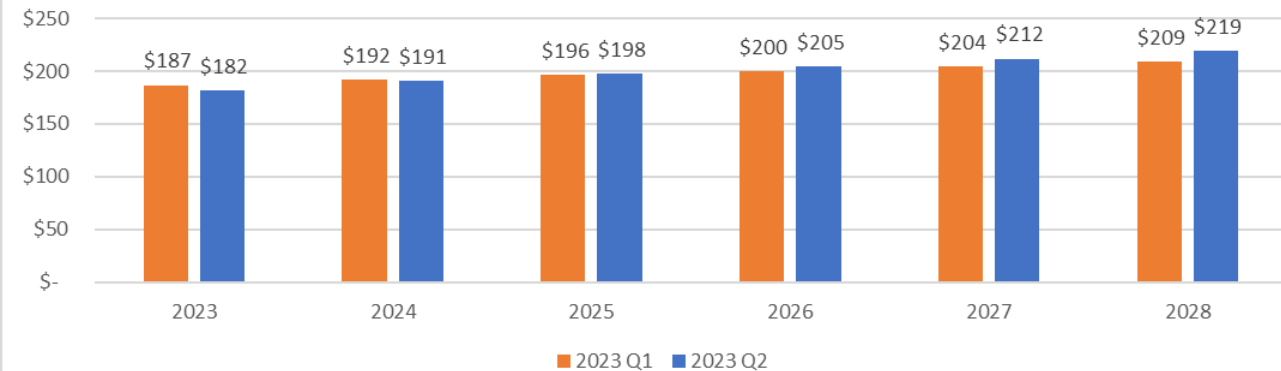
2023 Q2 vs 2023 Q1

- 2023: Current 2023 Year End Projection for O&M Expense is -\$4.7M (-3%) favorable to the 2023 Q1 projection.
- 2024-2028: Current 2023 Q2 forecast is +\$4.8M (+2%) unfavorable to the 2023 Q1 forecast on an average annual basis.

O&M Expense - Current Forecast vs Budget (\$M)



O&M Expense - 2023 Q1 (Prior Q) Forecast vs Budget (\$M)



2023 Q2 Financial Forecast Exhibit A

Combined Financial Results

Exhibit A - \$ in thousands	audited		Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	Actuals	Actuals							
Budgeted Items	2021	2022	2023	2023	2024	2025	2026	2027	2028
Total O&M	\$ 165,689	\$ 167,074	\$ 188,170	\$ 182,101	\$ 191,156	\$ 197,989	\$ 204,842	\$ 211,899	\$ 219,175
Taxes	\$ 20,081	\$ 21,151	\$ 21,556	\$ 22,991	\$ 23,662	\$ 24,335	\$ 25,010	\$ 25,687	\$ 26,365
Electric Capital	\$ 92,567	\$ 86,550	\$ 80,842	\$ 88,590	\$ 100,564	\$ 120,364	\$ 130,595	\$ 126,365	\$ 67,522
PRP Capital	\$ 77,146	\$ 69,822	\$ 74,139	\$ 81,637	\$ 71,602	\$ 69,730	\$ 64,773	\$ 53,939	\$ 52,942
Total Capital	\$ 169,713	\$ 156,372	\$ 154,981	\$ 170,227	\$ 172,166	\$ 190,094	\$ 195,368	\$ 180,304	\$ 120,464
Debt Service - (net of Rebates)	\$ 74,152	\$ 73,717	\$ 71,986	\$ 74,318	\$ 67,596	\$ 71,673	\$ 71,676	\$ 66,726	\$ 70,937
Total Expenditures	\$ 429,635	\$ 418,313	\$ 436,693	\$ 449,637	\$ 454,580	\$ 484,092	\$ 496,896	\$ 484,616	\$ 436,942
Expenditures offsets for deduction									
Contributions in Aid of Construction	\$ (14,110)	\$ (10,781)	\$ (10,713)	\$ (17,544)	\$ (12,257)	\$ (12,650)	\$ (11,297)	\$ (11,490)	\$ (6,853)
Sales to Power Purchasers at Cost	\$ (23,584)	\$ (28,654)	\$ (13,765)	\$ (20,692)	\$ (15,856)	\$ (6,667)	\$ (6,789)	\$ (6,906)	\$ (7,013)
Net Power (+ Expense, -Revenue)	\$ (90,567)	\$ (86,554)	\$ (95,178)	\$ (180,779)	\$ (90,167)	\$ (69,956)	\$ (58,138)	\$ (49,099)	\$ (31,122)
Total Expenditures Offset	\$ (128,261)	\$ (125,989)	\$ (119,656)	\$ (219,016)	\$ (118,280)	\$ (89,273)	\$ (76,223)	\$ (67,494)	\$ (44,988)
Total Budgeted Expenditures	\$ 301,374	\$ 292,324	\$ 317,038	\$ 230,621	\$ 336,300	\$ 394,818	\$ 420,672	\$ 417,122	\$ 391,954

O&M: Decrease of (-\$4.5M)

- O&M Labor decrease (-\$1.7M)
 - Labor-to-Capital shift from O&M of (-\$0.8M)
- O&M Directs decrease (-\$2.8M)

Capital: Increase of \$15.3M

- Capital Labor increase (+\$1.7M)
- Increase in Direct Capital (+\$13.6M)

Other

- **Sales to Power Purchasers** – Increase of (+\$6.9M)
- **Net Power** – Increase of (+\$85.6M) driven by EUDL

2023 Q2 Financial Forecast Exhibit B

Combined Financial Results

Exhibit B - \$ in thousands	restated	restated							
	Actuals 2021	Actuals 2022	Budget 2023	Forecast 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027	Forecast 2028
CONSOLIDATED OPERATIONAL PERFORMANCE									
Sales to Power Purchasers at Cost	\$ 23,584	\$ 28,654	\$ 13,765	\$ 20,692	\$ 15,856	\$ 6,667	\$ 6,789	\$ 6,906	\$ 7,013
Retail Energy Sales	\$ 231,937	\$ 265,721	\$ 272,425	\$ 276,280	\$ 313,316	\$ 338,774	\$ 348,832	\$ 361,293	\$ 384,482
Net Power (Net Wholesale + Other Power Revenue)	\$ 90,567	\$ 86,554	\$ 95,178	\$ 180,779	\$ 90,167	\$ 69,956	\$ 58,138	\$ 49,099	\$ 31,122
Fiber Optic Network Sales	\$ 12,046	\$ 12,775	\$ 12,300	\$ 13,257	\$ 13,522	\$ 13,793	\$ 14,069	\$ 14,350	\$ 14,637
Other Revenues	\$ 1,758	\$ 3,409	\$ 2,354	\$ 3,295	\$ 3,295	\$ 3,295	\$ 3,295	\$ 3,295	\$ 3,295
Operating Expenses	\$ (165,689)	\$ (167,074)	\$ (188,170)	\$ (182,101)	\$ (191,156)	\$ (197,989)	\$ (204,842)	\$ (211,899)	\$ (219,175)
Taxes	\$ (20,081)	\$ (21,151)	\$ (21,556)	\$ (22,991)	\$ (23,662)	\$ (24,335)	\$ (25,010)	\$ (25,687)	\$ (26,365)
Net Operating Income (Loss) Before Depreciation	\$ 174,122	\$ 208,888	\$ 186,296	\$ 289,211	\$ 221,338	\$ 210,161	\$ 201,270	\$ 197,356	\$ 195,008
Depreciation and amortization	\$ (79,549)	\$ (80,307)	\$ (77,841)	\$ (84,405)	\$ (89,397)	\$ (94,958)	\$ (100,674)	\$ (105,866)	\$ (109,042)
Net Operating Income (Loss)	\$ 94,574	\$ 128,581	\$ 108,455	\$ 204,806	\$ 131,940	\$ 115,203	\$ 100,597	\$ 91,490	\$ 85,966
Interest, debt and other income	\$ (33,772)	\$ (48,948)	\$ (25,485)	\$ (21,809)	\$ (16,831)	\$ (22,257)	\$ (22,679)	\$ (21,800)	\$ (22,077)
CIAC	\$ 14,110	\$ 10,781	\$ 10,713	\$ 17,544	\$ 12,257	\$ 12,650	\$ 11,297	\$ 11,490	\$ 6,853
Change in Net Position	\$ 74,911	\$ 90,414	\$ 93,683	\$ 200,542	\$ 127,366	\$ 105,595	\$ 89,215	\$ 81,180	\$ 70,742

Net Power Impacts

- EUDL drive a \$85.6M favorable impact for 2023

Interest Income

- Favorable +2.3M compared to the 2023 Budget

Retail Energy Sales

- 2023: Significant shift from Q1 (favorable impact of \$12.0M vs budget) to Q2, +\$3.9M favorable vs budget.
 - The Q2 Financial Forecast includes the latest Retail Sales forecast.
- 2024-2028: Significant favorable impact of \$ 22.5M (on an average annual basis) vs the original 2023 Budget forecast.
 - Includes 2.5% rate increase in 2024, and 2% increases thereafter.
 - +\$9.1M is Price related, +\$13.4M is Volume related

2023 Q2 Financial Forecast Financial Metrics

Combined Financial Results

Financial Metrics	Target	Budget 2023	Forecast 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027	Forecast 2028
Net Position		\$ 93,683	\$200,542	\$127,366	\$105,595	\$ 89,215	\$ 81,180	\$ 70,742
Liquidity								
Elect System Liquidity (Rev + R&C)	\$105 MM	\$111,014	\$213,970	\$227,286	\$207,986	\$ 172,006	\$ 132,364	\$154,120
Excess Liquidity		\$ 20,658						
Days Cash On Hand	> 250	273	447	449	403	332	260	284
Leverage								
Consolidated DSC	>1.8x	2.57	3.90	3.31	2.99	2.85	3.02	2.78
Consolidated Debt/Plant Ratio	<= 60%	48%	45%	43%	40%	34%	35%	33%
Profitability								
Consolidated Return on Net Assets	>4%	3.8%	8.2%	5.0%	4.0%	3.3%	2.9%	2.5%
Retail Operating Ratio	<=100%	108%	107%	99%	97%	96%	98%	93%

Liquidity Metrics

- Electric System Liquidity – Targets **met** all years 2023 through 2028
- Days Cash on Hand – Targets **met** in years 2023 through 2026 and 2028; 2027 does not meet the target at 226 DCOH

Leverage Metrics

- Debt Service Coverage – Targets **met** all years 2023 through 2028
- Debt-to-Plant Ratio – Targets **met** all years 2023 through 2028

Profitability Metrics

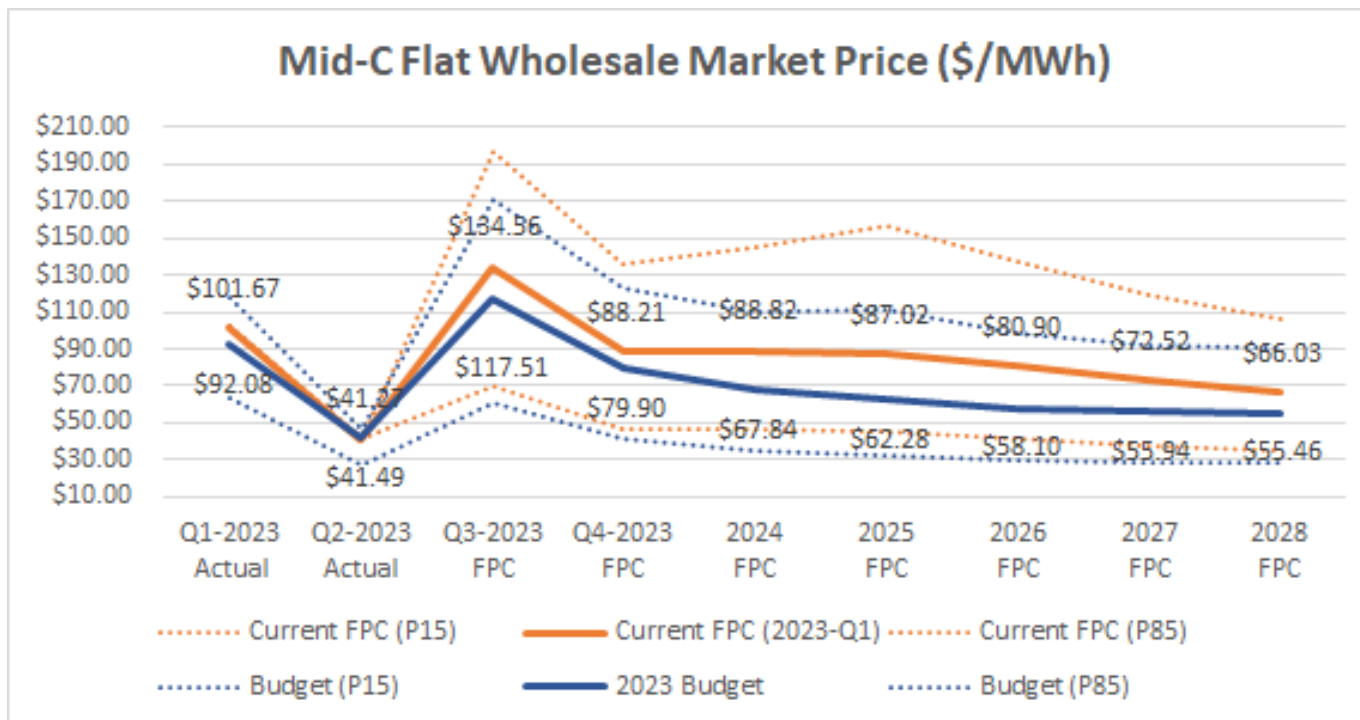
- RONA – Targets **met** in 2023 and 2024, **not** met in any years 2025 through 2028
- Retail Op Ratio – Targets **not** met in 2023, but **met** for 2024 through 2028

2028 – Metrics generally **decline** by 2028 compared to current expectations over time.

2023 Q2 Financial Forecast Scenarios

Wholesale Price Volatility Scenario

- 2 Sensitivities for 2023-2028
 - Low Wholesale Prices, with prices estimated at the P15 case
 - High Wholesale Prices, with prices estimated at the P85 case



Forward Price Curve (FPC) Comparison

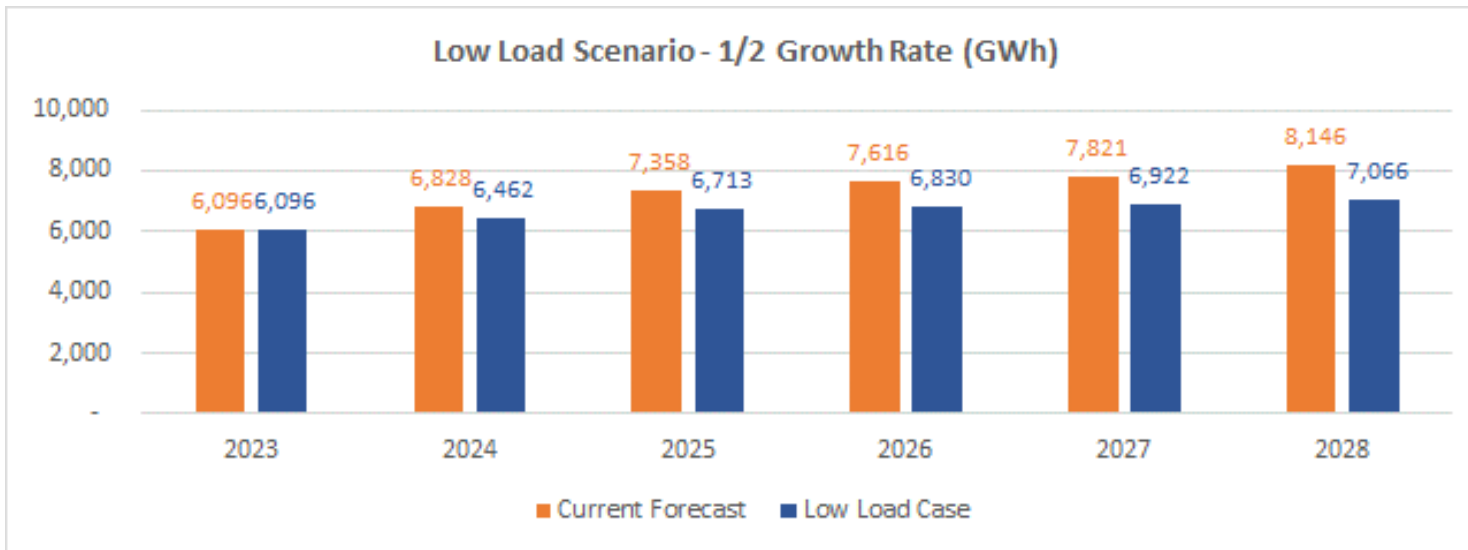
- 2023 YTD Actual Prices were above the Budget FPC
 - +\$4.69 or +7.0%
- 2023 FPC Prices are above the Budget FPC
 - +\$12.68 or +12.8%
- 2024 through 2028 shows increased pricing pressure
 - Avg +\$19.13 or +31.9%

2023 Q2 Financial Forecast Scenarios

Low Load Growth Impact Scenario

- Load Growth at ½ the Growth Rate assumed in the Base Scenario
 - 2 Sensitivities for 2023-2027
 - Low Load Isolated
 - Low Load + Low Wholesale Price (P15 case)

Low Load Growth Scenario



- 2024 Base Avg Load Growth Rate = 6.0%
 - 12% in 2024
- Low Load Avg Growth Rate = 3.0%
- 2024 adjustment is a decrease of 41.8 aMW
- 2028 adjustment is a decrease of 123 aMW

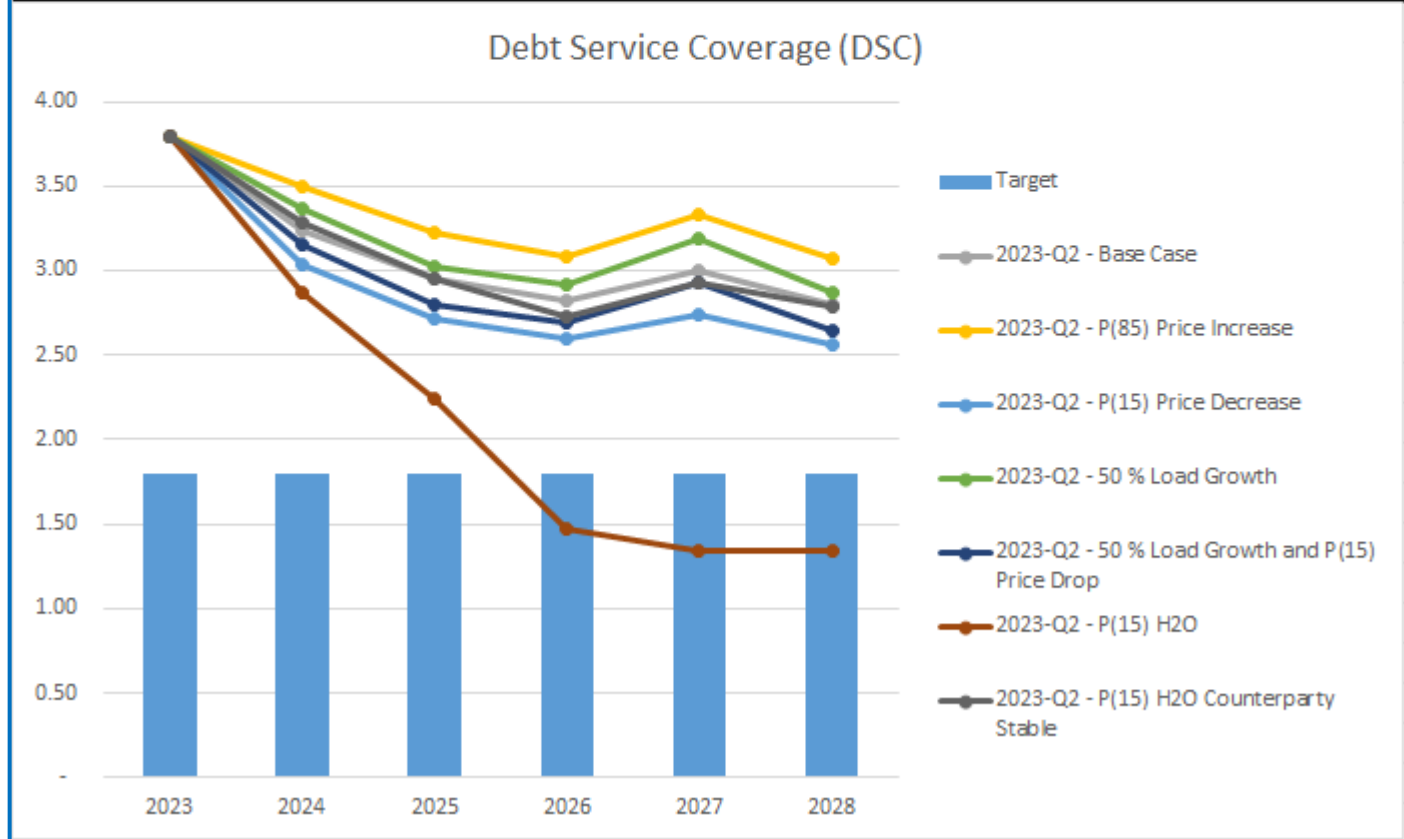
2023 Q2 Financial Forecast Scenarios

Low Water Scenario

- Low Water Scenario assumes P15 water for the period 2023-2027
 - 2 Sensitivities
 - Low Water Isolated
 - Net Power decreased by an Average of ~\$39.7M annually from 2024-2028
 - Low Water + Counter Party Stable
 - Counter Party Stable: 100% Physical Rights Slice Contracts through 2028
 - Net Power shifts to a cost starting in 2026 at an average of ~\$70.0M annually

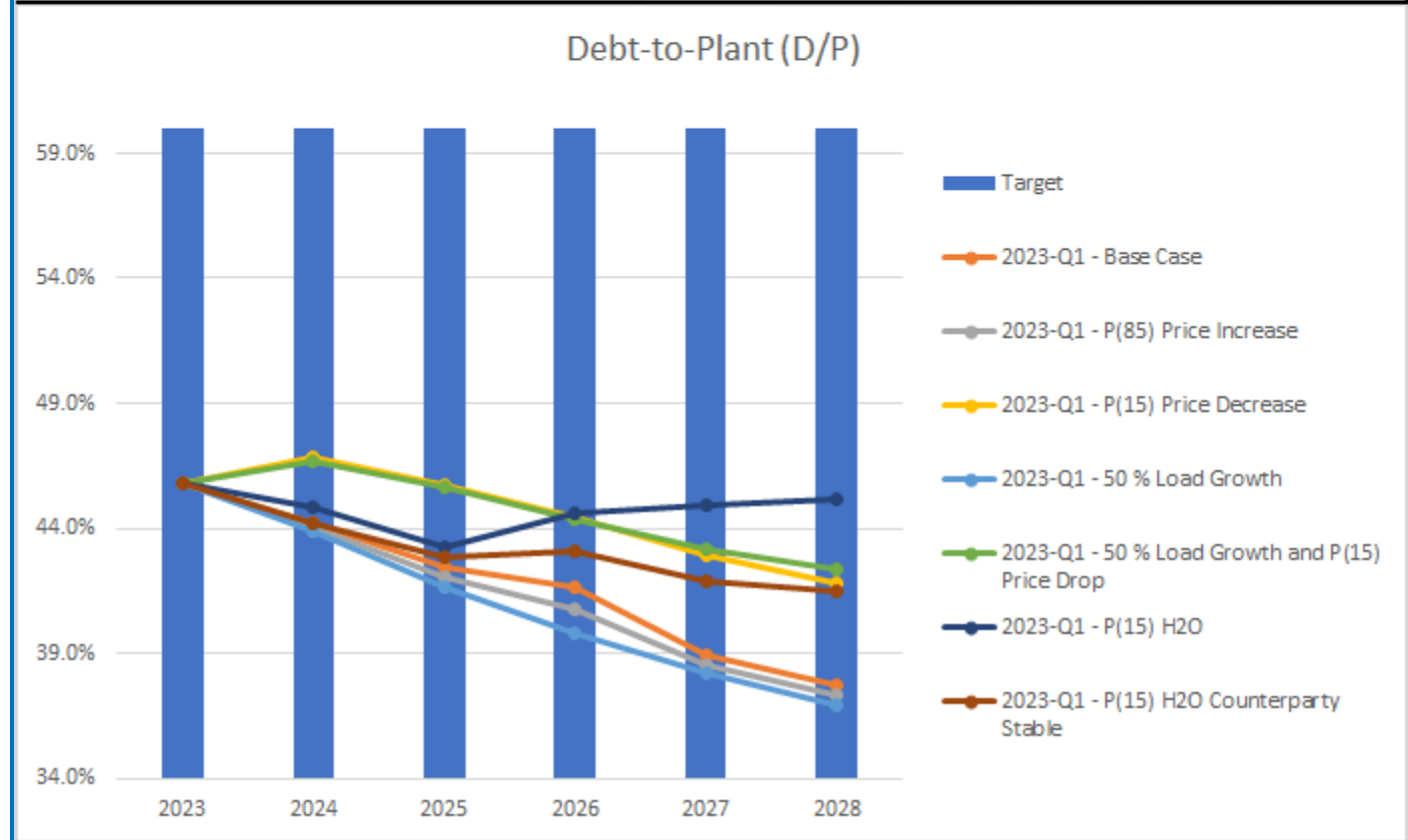
2023 Q2 Financial Forecast Scenarios – DSC

Debt Service Coverage (DSC)	2023	2024	2025	2026	2027	2028
Target	1.80	1.80	1.80	1.80	1.80	1.80
2023-Q2 - Base Case	3.79	3.24	2.95	2.82	3.00	2.79
2023-Q2 - P(85) Price Increase	3.79	3.49	3.23	3.08	3.33	3.07
2023-Q2 - P(15) Price Decrease	3.79	3.03	2.71	2.60	2.74	2.57
2023-Q2 - 50 % Load Growth	3.79	3.36	3.03	2.92	3.19	2.87
2023-Q2 - 50 % Load Growth and P(15) Price Drop	3.79	3.16	2.79	2.70	2.92	2.64
2023-Q2 - P(15) H2O	3.79	2.87	2.24	1.47	1.34	1.34
2023-Q2 - P(15) H2O Counterparty Stable	3.79	3.28	2.95	2.72	2.93	2.78



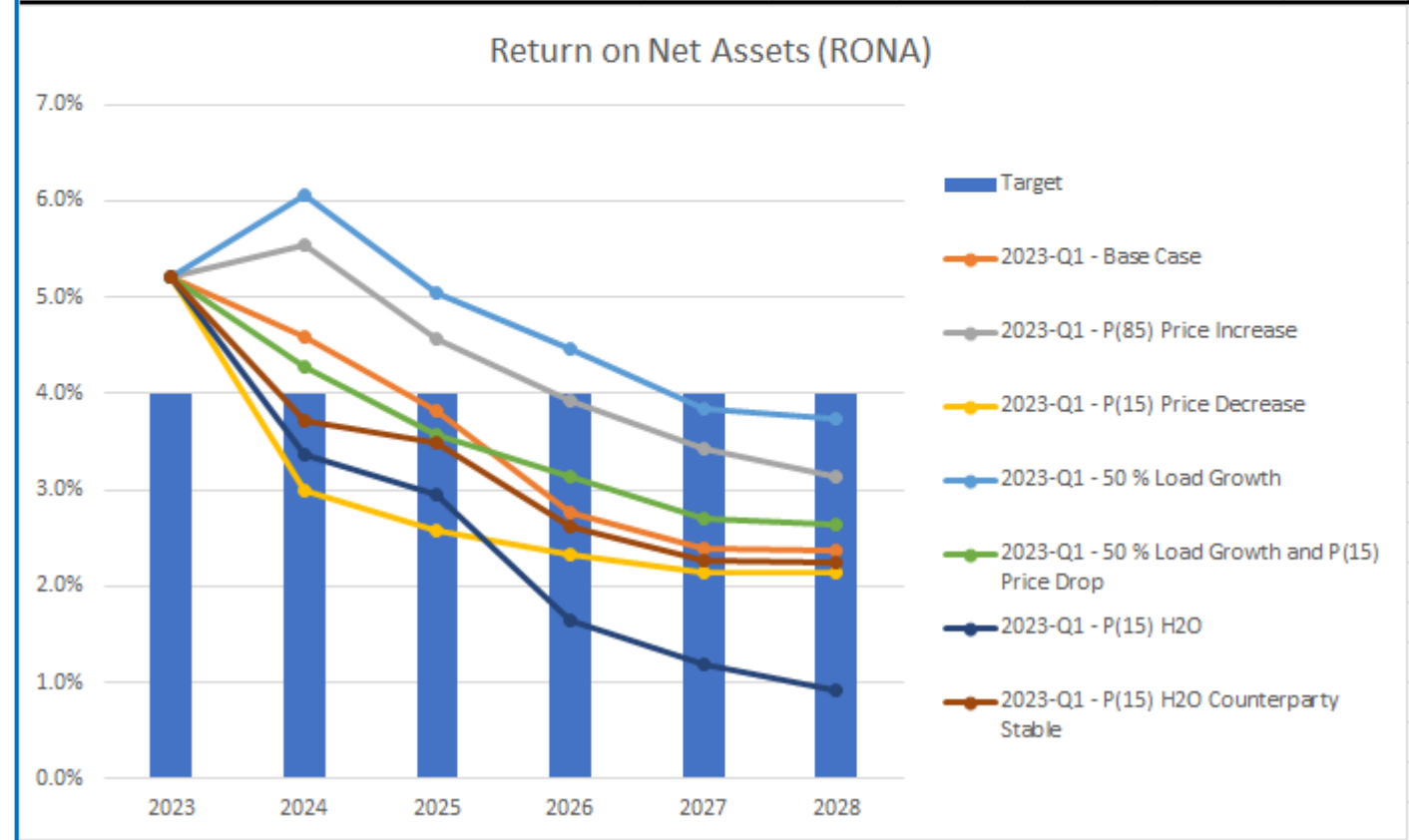
2023 Q2 Financial Forecast Scenarios – D/P

Debt-to-Plant (D/P)	2023	2024	2025	2026	2027	2028
Target	0.60	0.60	0.60	0.60	0.60	0.60
2023-Q2 - Base Case	45.3%	42.7%	40.1%	34.2%	34.9%	33.4%
2023-Q2 - P(85) Price Increase	45.3%	42.7%	40.1%	34.2%	34.9%	33.4%
2023-Q2 - P(15) Price Decrease	45.3%	42.7%	40.1%	34.2%	37.5%	36.0%
2023-Q2 - 50 % Load Growth	45.3%	42.7%	40.1%	34.2%	34.9%	33.4%
2023-Q2 - 50 % Load Growth and P(15) Price Drop	45.3%	42.7%	40.1%	34.2%	34.9%	33.4%
2023-Q2 - P(15) H2O	45.3%	42.7%	40.1%	34.2%	46.4%	44.9%
2023-Q2 - P(15) H2O Counterparty Stable	45.3%	42.7%	40.1%	34.2%	34.9%	33.4%



2023 Q2 Financial Forecast Scenarios – RONA

Return on Net Assets (RONA)	2023	2024	2025	2026	2027	2028
Target	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
2023-Q2 - Base Case	7.8%	4.8%	3.9%	3.2%	2.9%	2.6%
2023-Q2 - P(85) Price Increase	7.8%	5.6%	4.8%	4.0%	3.7%	3.3%
2023-Q2 - P(15) Price Decrease	7.8%	4.2%	3.1%	2.5%	2.1%	1.9%
2023-Q2 - 50 % Load Growth	7.8%	5.2%	4.1%	3.5%	3.4%	2.8%
2023-Q2 - 50 % Load Growth and P(15) Price Drop	7.8%	4.6%	3.4%	2.8%	2.6%	2.1%
2023-Q2 - P(15) H2O	7.8%	3.7%	1.7%	-0.9%	-1.6%	-1.5%
2023-Q2 - P(15) H2O Counterparty Stable	7.8%	4.9%	3.9%	2.9%	2.7%	2.5%



Debt to Plant – Historic Cost vs Fair Market Value

6/33/2023 Debt to Net Plant Illustrative Example - Historic Cost vs Fair Market Value

GASB - Historic Cost		Fair Market Value - Example		
<i>\$'s in Billions</i>				
Assets	Book Value	Assets	Book Value	FMV Organization Multiplier*** = 2.12
Distribution	\$ 0.7	Distribution	\$ 0.7	
Production	\$ 1.6	Production	\$ 1.6	
Net Plant**	<u>\$2.4</u>	Net Plant**	<u>\$2.4</u>	Calculated Net Plant Multiplier = 1.7x
Liabilities		Liabilities		
Debt	<u>\$1.1</u>	Debt	<u>\$1.1</u>	1.0
Metric -		Metric -		
Debt to Net Plant	47%	Debt to Net Plant	47%	27%

* Per 12/31/2022 Preliminary Financial Statements

**Net of Accum Dep

*** Published CSImarket for Electric Utility Industry Fair Market Value Multiplier for entire organization rolling 4 Quarter Average (updated for 2023-Q2)

2023 Q1 = 27%

- Based on FMV Organization Multiplier of 2.17

Questions?

Appendix – QFR BvA Items



Appendix – QFR BvA Items

Budget Comparison		2023 Budget					2023-Q2 ---Preliminary---					DELTA					
		BU OP Budgets	Enterprise	O&M	12.51% CAP	= Labor-to-CAP TOTAL	BBU	Enterprise	O&M	14.02% CAP	= Labor-to-CAP TOTAL	BBU	Enterprise	O&M	1.51% CAP	= Labor-to-CAP TOTAL	
Labor	Salaries & Wages	\$ 89,655,666		\$ 78,438,837	\$ 11,216,829	\$ 89,655,666	\$ 88,854,697		\$ 76,396,785	\$ 12,457,912	\$ 88,854,697	\$ (800,969)		\$ (2,042,052)	\$ 1,241,083	\$ (800,969)	
	Overtime	\$ 7,486,020		\$ 7,486,020	\$ -	\$ 7,486,020	\$ 8,300,250		\$ 8,300,250	\$ -	\$ 8,300,250	\$ 814,230		\$ 814,230	\$ -	\$ 814,230	
	Benefits		\$ 38,488,099	\$ 33,667,751	\$ 4,820,348	\$ 38,488,099		\$ 38,207,520	\$ 33,343,404	\$ 4,864,115	\$ 38,207,520	\$ -	\$ (280,579)	\$ (324,346)	\$ 43,767	\$ (280,579)	
	Other Labor	\$ 823,722	\$ 1,915,707	\$ 2,739,429		\$ 2,739,429	\$ 663,189	\$ 2,385,861	\$ 3,049,050		\$ 3,049,050	\$ (160,533)	\$ 470,154	\$ 309,621	\$ -	\$ 309,621	
	TOTAL	\$ 97,965,408	\$ 40,403,806	\$ 122,332,036	\$ 16,037,178	\$ 138,369,214	\$ 97,818,136	\$ 40,593,381	\$ 121,089,489	\$ 17,322,028	\$ 138,411,517	\$ (147,272)	\$ 189,575	\$ (1,242,547)	\$ 1,284,850	\$ 42,303	
Directs	G&A	\$ 11,328,896		\$ 11,328,896		\$ 11,328,896	\$ 10,554,775		\$ 10,554,775		\$ 10,554,775	\$ (774,121)		\$ (774,121)		\$ (774,121)	
	IT	\$ 8,417,299		\$ 8,417,299		\$ 8,417,299	\$ 8,174,534		\$ 8,174,534		\$ 8,174,534	\$ (242,765)		\$ (242,765)		\$ (242,765)	
	Operating Materials & Equipment	\$ 8,840,636		\$ 8,840,636		\$ 8,840,636	\$ 9,351,921		\$ 9,351,921		\$ 9,351,921	\$ 511,285		\$ 511,285		\$ 511,285	
	Purchased Services	\$ 38,384,566		\$ 38,384,566		\$ 38,384,566	\$ 34,967,692		\$ 34,967,692		\$ 34,967,692	\$ (3,416,874)		\$ (3,416,874)		\$ (3,416,874)	
	Risk	\$ 3,474,108		\$ 3,474,108		\$ 3,474,108	\$ 4,163,775		\$ 4,163,775		\$ 4,163,775	\$ 689,667		\$ 689,667		\$ 689,667	
	Transportation	\$ 1,606,080		\$ 1,606,080		\$ 1,606,080	\$ 1,521,218		\$ 1,521,218		\$ 1,521,218	\$ (84,862)		\$ (84,862)		\$ (84,862)	
	Utilities	\$ 839,221		\$ 839,221		\$ 839,221	\$ 948,219		\$ 948,219		\$ 948,219	\$ 108,998		\$ 108,998		\$ 108,998	
	Capitalized A&G			\$ (4,009,288)	\$ 4,009,288	\$ -			\$ (3,963,729)	\$ 3,963,729	\$ -			\$ 45,559	\$ (45,559)	\$ -	
	PRP CAP				\$ 64,318,079	\$ 64,318,079				\$ 73,204,843	\$ 73,204,843				\$ 8,886,764	\$ 8,886,764	
	ELEC CAP				\$ 70,616,857	\$ 70,616,857				\$ 75,736,156	\$ 75,736,156				\$ 5,119,299	\$ 5,119,299	
<i>Balance Sheet, COGs, & Other Activity</i>				\$ (3,043,594)				\$ (4,706,671)					\$ (1,663,077)				
TOTAL	\$ 72,890,806	\$ -	\$ 68,881,518	\$ 138,944,225	\$ 207,825,742	\$ 69,682,135	\$ -	\$ 65,718,405	\$ 152,904,729	\$ 218,623,134	\$ (3,208,671)	\$ -	\$ (3,163,112)	\$ 13,960,504	\$ 10,797,392		
Enterprise TOTALs	\$ 170,856,214	\$ 40,403,806	\$ 191,213,554	\$ 154,981,402	\$ 346,194,956	\$ 167,500,271	\$ 40,593,381	\$ 186,807,895	\$ 170,226,756	\$ 357,034,651	\$ (3,355,943)	\$ 189,575	\$ (4,405,659)	\$ 15,245,354	\$ 10,839,695		
			Exhibit A & B =	\$ 188,169,960	\$ 154,981,402				Exhibit A & B =	\$ 182,101,224	\$ 170,226,756				Exhibit A & B =	\$ (6,068,736)	\$ 15,245,354

Appendix – QFR BvA Items

ELEC System Capital Directs (\$000)		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
1	FMPI - PDF_PD Facilities	\$ 1,029	\$ 18,641	\$ 55,919	\$ 56,520	\$ 35,453	\$ 3,120	\$ 275	\$ 24	\$ 2	\$ 0
2	QTEP WAN MT View 230kV Line	\$ 542	\$ 1,146	\$ 3,328	\$ 3,783	\$ 17,582	\$ 9,338	\$ 4,746	\$ 2,412	\$ 1,226	\$ 623
3	QTEP Monument Hill	\$ 4	\$ 473	\$ 10,476	\$ 11,416	\$ 10,933	\$ 5,557	\$ 2,824	\$ 1,435	\$ 729	\$ 371
4	Fiber Expansion	\$ 27,776	\$ 14,531	\$ 601	\$ 38	\$ 2	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
5	QTEP MT View Breaker & Half	\$ 7	\$ 1,260	\$ 5,717	\$ 6,223	\$ 5,959	\$ 3,029	\$ 1,539	\$ 782	\$ 398	\$ 202
6	DB2 Red Rock Transmission	\$ 7,862	\$ 4,971	\$ 2,137	\$ 2,326	\$ 2,228	\$ 1,132	\$ 575	\$ 292	\$ 149	\$ 76
7	QTEP Segment COL RF LAR 230 kV	\$ 103	\$ 792	\$ 3,665	\$ 4,017	\$ 3,847	\$ 1,955	\$ 994	\$ 505	\$ 257	\$ 130
8	LPS Quincy Foothills Substation	\$ 1,236	\$ 6,606	\$ 1,622	\$ 1,766	\$ 1,691	\$ 859	\$ 437	\$ 222	\$ 113	\$ 57
9	LPS West Canal Substation	\$ 1,318	\$ 5,585	\$ 1,372	\$ 1,493	\$ 1,430	\$ 727	\$ 369	\$ 188	\$ 95	\$ 48
10	DB2 Microsoft MWH06	\$ -	\$ -	\$ 1,533	\$ 3,119	\$ 2,987	\$ 1,518	\$ 772	\$ 392	\$ 199	\$ 101
11	FMPI – PDF_SC2	\$ -	\$ 1	\$ 246	\$ 1,302	\$ 877	\$ 3,124	\$ 2,660	\$ 1,487	\$ 131	\$ 12
12	QTEP Local Loops	\$ 223	\$ 257	\$ 2,061	\$ 2,249	\$ 2,163	\$ 1,099	\$ 559	\$ 284	\$ 144	\$ 73
13	IQ5 SR Quincy Valley	\$ -	\$ 511	\$ 1,778	\$ 1,936	\$ 1,854	\$ 942	\$ 479	\$ 243	\$ 124	\$ 63
14	LAR-STRAT 115kV Relocation	\$ 143	\$ 3,772	\$ 957	\$ 1,042	\$ 998	\$ 507	\$ 258	\$ 131	\$ 67	\$ 34
15	DB2 South Ephrata Substation	\$ 5,671	\$ 1,088	\$ 267	\$ 291	\$ 279	\$ 142	\$ 72	\$ 37	\$ 19	\$ 9
	Fitness/Purchase	\$ 15,335	\$ 15,615	\$ 10,873	\$ 14,386	\$ 17,659	\$ 16,103	\$ 15,490	\$ 16,201	\$ 15,407	\$ 14,610
	Other	\$ 14,488	\$ 11,834	\$ 3,787	\$ 4,292	\$ 5,642	\$ 3,192	\$ 1,807	\$ 1,041	\$ 701	\$ 570
	Total	\$ 75,736	\$ 87,084	\$ 106,341	\$ 116,200	\$ 111,582	\$ 52,344	\$ 33,854	\$ 25,678	\$ 19,760	\$ 16,980
	% of Total Capital	51%	58%	64%	68%	72%	55%	26%	16%	13%	22%
PRP System Capital Directs (\$000)		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
1	WAN Left Embankment Improvements	\$ 1,682	\$ 1,668	\$ 273	\$ 744	\$ 1,594	\$ 1,683	\$ 71,933	\$ 118,785	\$ 126,133	\$ 55,617
2	PR Turbine Upgrade	\$ 23,577	\$ 20,334	\$ 20,340	\$ 20,620	\$ 19,643	\$ 17,848	\$ 6,675	\$ 1,171	\$ 184	\$ 29
3	PR Generator Rewind	\$ 10,470	\$ 10,797	\$ 12,138	\$ 11,841	\$ 11,700	\$ 13,190	\$ 12,064	\$ 3,584	\$ 562	\$ 88
4	PR Embankment Improvements	\$ 28,433	\$ 1,731	\$ 246	\$ 60	\$ 13	\$ 2	\$ 0	\$ 0	\$ 0	\$ 0
5	PR Spillway Stability Improvements	\$ 6	\$ 1,431	\$ 10,099	\$ 9,978	\$ 2,159	\$ 339	\$ 53	\$ 8	\$ 1	\$ 0
6	PRP Station & Substation Replace	\$ 665	\$ 9,250	\$ 6,367	\$ 1,677	\$ 362	\$ 57	\$ 9	\$ 1	\$ 0	\$ 0
7	FMPI – PDF_SC2	\$ -	\$ 2	\$ 256	\$ 1,356	\$ 913	\$ 3,251	\$ 2,768	\$ 1,548	\$ 136	\$ 12
8	PR Dam Unit Controls	\$ 1,278	\$ 1,393	\$ 1,217	\$ 1,311	\$ 1,351	\$ 1,290	\$ 754	\$ 168	\$ 26	\$ 4
9	PR Hatchery Siphon Intake Renovation	\$ 32	\$ 385	\$ 1,340	\$ 1,558	\$ 336	\$ 53	\$ 8	\$ 1	\$ 0	\$ 0
10	Carlton Accl Facility Wells	\$ 364	\$ 2,110	\$ 300	\$ 74	\$ 16	\$ 2	\$ 0	\$ 0	\$ 0	\$ 0
11	10.14 Network Core Replacements	\$ -	\$ 1,384	\$ 226	\$ 66	\$ 17	\$ 3	\$ 1	\$ 0	\$ 0	\$ 0
12	PR WMC Domestic Water Tank Maintenance	\$ 0	\$ 25	\$ 1,183	\$ 159	\$ 19	\$ 2	\$ 0	\$ 0	\$ 0	\$ 0
13	WAN PH Bridge Crane	\$ -	\$ -	\$ -	\$ 16	\$ 115	\$ 1,047	\$ 164	\$ 26	\$ 4	\$ 1
14	PP LOTO System	\$ 65	\$ 1,080	\$ 154	\$ 38	\$ 8	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0
15	PR Oil Water Separator	\$ 26	\$ 245	\$ 144	\$ 149	\$ 152	\$ 144	\$ 143	\$ 143	\$ 22	\$ 4
	Fitness/Purchase	\$ 4,999	\$ 6,894	\$ 4,360	\$ 4,635	\$ 5,292	\$ 3,741	\$ 3,686	\$ 4,860	\$ 4,166	\$ 3,743
	Other	\$ 1,609	\$ 3,964	\$ 1,834	\$ 992	\$ 494	\$ 275	\$ 139	\$ 567	\$ 318	\$ 377
	Total	\$ 73,205	\$ 62,693	\$ 60,478	\$ 55,272	\$ 44,184	\$ 42,929	\$ 98,398	\$ 130,862	\$ 131,554	\$ 59,875
	% of Total Capital	49%	42%	36%	32%	28%	45%	74%	84%	87%	78%
	Total Capital	\$ 148,941	\$ 149,777	\$ 166,819	\$ 171,472	\$ 155,766	\$ 95,273	\$ 132,252	\$ 156,540	\$ 151,314	\$ 76,854

2023 Q2 Scenario – Capital Trended 2026+

Exhibit A - \$ in thousands	audited Actuals 2021	audited Actuals 2022	Budget 2023	Forecast 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027	Forecast 2028
Budgeted Items									
Total O&M	\$ 165,689	\$ 167,074	\$ 188,170	\$ 182,101	\$ 191,156	\$ 197,989	\$ 204,842	\$ 211,899	\$ 219,175
Taxes	\$ 20,081	\$ 21,151	\$ 21,556	\$ 22,991	\$ 23,662	\$ 24,335	\$ 25,010	\$ 25,687	\$ 26,365
Electric Capital	\$ 92,567	\$ 86,550	\$ 80,842	\$ 88,590	\$ 100,564	\$ 104,950	\$ 107,858	\$ 112,528	\$ 120,238
PRP Capital	\$ 77,146	\$ 69,822	\$ 74,139	\$ 81,637	\$ 71,602	\$ 85,145	\$ 87,510	\$ 88,264	\$ 86,123
Total Capital	\$ 169,713	\$ 156,372	\$ 154,981	\$ 170,227	\$ 172,166	\$ 190,094	\$ 195,368	\$ 200,792	\$ 206,361
Debt Service - (net of Rebates)	\$ 74,152	\$ 73,717	\$ 71,986	\$ 74,318	\$ 67,596	\$ 71,673	\$ 71,676	\$ 66,726	\$ 70,937
Total Expenditures	\$ 429,635	\$ 418,313	\$ 436,693	\$ 449,637	\$ 454,580	\$ 484,092	\$ 496,896	\$ 505,104	\$ 522,839
Expenditures offsets for deduction									
Contributions in Aid of Construction	\$ (14,110)	\$ (10,781)	\$ (10,713)	\$ (17,544)	\$ (12,257)	\$ (12,650)	\$ (11,297)	\$ (11,490)	\$ (6,853)
Sales to Power Purchasers at Cost	\$ (23,584)	\$ (28,654)	\$ (13,765)	\$ (20,692)	\$ (15,856)	\$ (6,667)	\$ (6,789)	\$ (6,906)	\$ (7,013)
Net Power (+ Expense, -Revenue)	\$ (90,567)	\$ (86,554)	\$ (95,178)	\$ (180,779)	\$ (90,167)	\$ (69,956)	\$ (58,138)	\$ (49,099)	\$ (31,122)
Total Expenditures Offset	\$ (128,261)	\$ (125,989)	\$ (119,656)	\$ (219,016)	\$ (118,280)	\$ (89,273)	\$ (76,223)	\$ (67,494)	\$ (44,988)
Total Budgeted Expenditures	\$ 301,374	\$ 292,324	\$ 317,038	\$ 230,621	\$ 336,300	\$ 394,818	\$ 420,672	\$ 437,610	\$ 477,851

2023 Q2 Scenario – Capital Trended 2026+

Combined Financial Results

Exhibit B - \$ in thousands	restated	restated							
	Actuals 2021	Actuals 2022	Budget 2023	Forecast 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027	Forecast 2028
CONSOLIDATED OPERATIONAL PERFORMANCE									
Sales to Power Purchasers at Cost	\$ 23,584	\$ 28,654	\$ 13,765	\$ 20,692	\$ 15,856	\$ 6,667	\$ 6,789	\$ 6,906	\$ 7,013
Retail Energy Sales	\$ 231,937	\$ 265,721	\$ 272,425	\$ 276,280	\$ 313,316	\$ 338,774	\$ 348,832	\$ 361,293	\$ 384,482
Net Power (Net Wholesale + Other Power Revenue)	\$ 90,567	\$ 86,554	\$ 95,178	\$ 180,779	\$ 90,167	\$ 69,956	\$ 58,138	\$ 49,099	\$ 31,122
Fiber Optic Network Sales	\$ 12,046	\$ 12,775	\$ 12,300	\$ 13,257	\$ 13,522	\$ 13,793	\$ 14,069	\$ 14,350	\$ 14,637
Other Revenues	\$ 1,758	\$ 3,409	\$ 2,354	\$ 3,295	\$ 3,295	\$ 3,295	\$ 3,295	\$ 3,295	\$ 3,295
Operating Expenses	\$ (165,689)	\$ (167,074)	\$ (188,170)	\$ (182,101)	\$ (191,156)	\$ (197,989)	\$ (204,842)	\$ (211,899)	\$ (219,175)
Taxes	\$ (20,081)	\$ (21,151)	\$ (21,556)	\$ (22,991)	\$ (23,662)	\$ (24,335)	\$ (25,010)	\$ (25,687)	\$ (26,365)
Net Operating Income (Loss) Before Depreciation	\$ 174,122	\$ 208,888	\$ 186,296	\$ 289,211	\$ 221,338	\$ 210,161	\$ 201,270	\$ 197,356	\$ 195,008
Depreciation and amortization	\$ (79,549)	\$ (80,307)	\$ (77,841)	\$ (84,405)	\$ (89,397)	\$ (94,958)	\$ (100,674)	\$ (106,549)	\$ (112,588)
Net Operating Income (Loss)	\$ 94,574	\$ 128,581	\$ 108,455	\$ 204,806	\$ 131,940	\$ 115,203	\$ 100,597	\$ 90,807	\$ 82,420
Interest, debt and other income	\$ (33,772)	\$ (48,948)	\$ (25,485)	\$ (21,809)	\$ (16,831)	\$ (22,257)	\$ (22,679)	\$ (21,800)	\$ (22,514)
CIAC	\$ 14,110	\$ 10,781	\$ 10,713	\$ 17,544	\$ 12,257	\$ 12,650	\$ 11,297	\$ 11,490	\$ 6,853
Change in Net Position	\$ 74,911	\$ 90,414	\$ 93,683	\$ 200,542	\$ 127,366	\$ 105,595	\$ 89,215	\$ 80,497	\$ 66,759

2023 Q2 Scenario – Capital Trended 2026+

Combined Financial Results

Financial Metrics	Target	Budget 2023	Forecast 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027	Forecast 2028
<u>Net Position</u>		\$ 93,683	\$200,542	\$127,366	\$105,595	\$ 89,215	\$ 80,497	\$ 66,759
<u>Liquidity</u>								
Elect System Liquidity (Rev + R&C)	\$105 MM	\$111,014	\$213,970	\$227,286	\$207,986	\$ 172,006	\$ 171,876	\$107,298
Excess Liquidity		\$ 20,658						
Days Cash On Hand	> 250	273	447	449	403	332	321	215
<u>Leverage</u>								
Consolidated DSC	>1.8x	2.57	3.90	3.31	2.99	2.85	3.02	2.78
Consolidated Debt/Plant Ratio	<= 60%	48%	45%	43%	40%	34%	37%	34%
<u>Profitability</u>								
Consolidated Return on Net Assets	>4%	3.8%	8.2%	5.0%	4.0%	3.3%	2.9%	2.3%
Retail Operating Ratio	<=100%	108%	107%	99%	97%	96%	98%	93%

Q2 Financial Statements

Commission Meeting

August 22, 2023



PUBLIC UTILITY DISTRICT NO. 2 OF GRANT COUNTY
UNAUDITED Preliminary
STATEMENT OF NET POSITION
June 30, 2023 AND 2022
(amounts in thousands)

	2023	2022	Difference
CURRENT ASSETS			
Cash	\$795	\$508	\$288
Investments	80,473	81,586	(1,112)
Restricted funds			
Cash	4,269	1,020	3,249
Investments	87,873	80,502	7,370
Customer accounts receivable, net	40,289	27,285	13,004
Materials and supplies	30,370	24,555	5,815
Due from power purchasers	1,276	800	476
Current lease receivable	489	-	489
Other current assets	6,573	1,180	5,394
Total current assets	\$252,408	\$217,436	\$34,972
NONCURRENT ASSETS			
Investments	568	1,858	(1,290)
Restricted funds			
Cash	291	632	(341)
Investments	292,853	272,674	20,180
Pension assets	23,978	65,195	(41,216)
Long-term lease receivable	16,958	-	16,958
Conservation loans	153	200	(48)
Preliminary expenses	3,726	3,726	-
Total other noncurrent assets	338,527	344,284	(5,757)
Utility plant, net	2,411,472	2,310,839	100,633
Total noncurrent assets	\$2,749,999	\$2,655,123	\$94,876
DEFERRED OUTFLOWS			
Net pension, change in proportion	24,192	7,898	16,294
Other Post Employment Benefits	1,785	2,077	(291)
Unamortized refunding loss	24,773	28,091	(3,318)
Total deferred outflows	50,750	38,066	12,684
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$3,053,157	\$2,910,626	\$142,532

PUBLIC UTILITY DISTRICT NO. 2 OF GRANT COUNTY
UNAUDITED Preliminary
STATEMENT OF NET POSITION
June 30, 2023 AND 2022
(amounts in thousands)

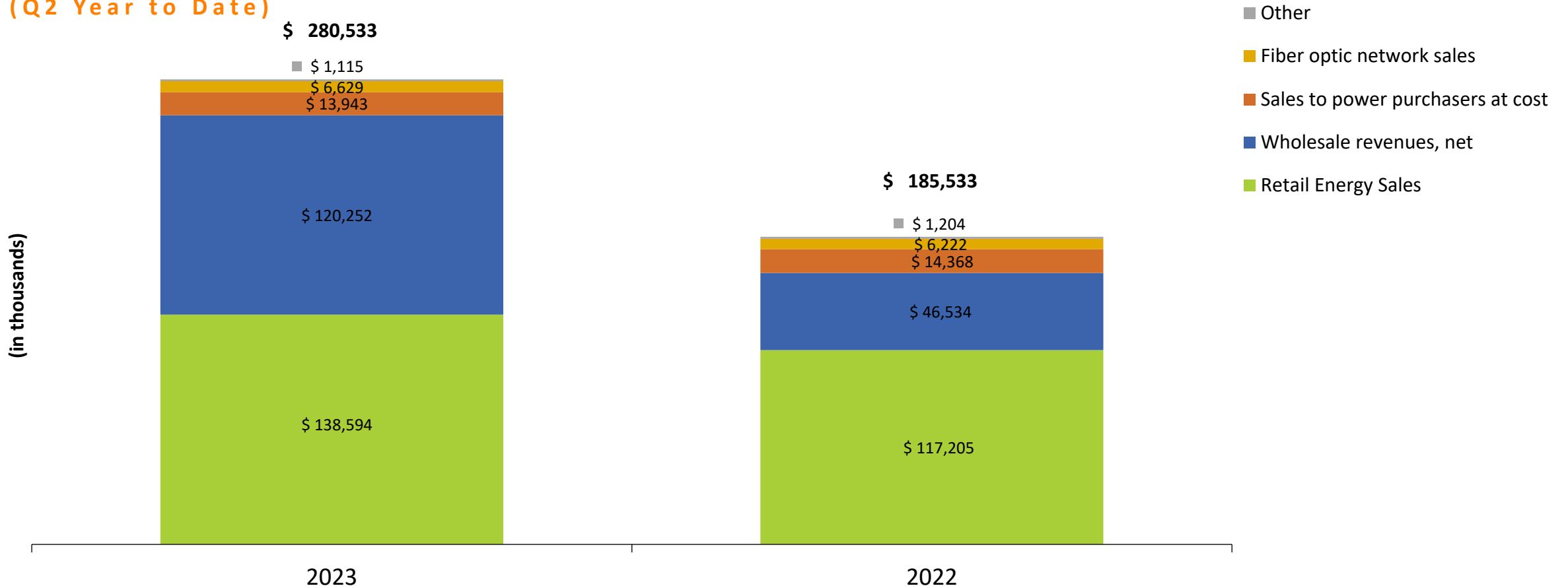
	2023	2022	Difference
CURRENT LIABILITIES			
Accounts payable			
Trade	\$17,048	\$16,386	\$662
Wages payable	18,509	17,327	1,182
Due to Power Purchasers	-	-	-
Accrued taxes	5,775	5,086	689
Customer deposits	7,020	8,466	(1,446)
Accrued bond interest	21,414	21,836	(422)
Unearned revenue	30,326	8,162	22,165
Habitat liability	20,671	18,948	1,723
Current portion of licensing obligations	2,686	2,490	196
Current portion of long-term debt	29,054	31,920	(2,866)
Total current liabilities	\$152,503	\$130,622	\$21,881
NONCURRENT LIABILITIES			
Revenue bonds, less current portion	1,068,293	1,119,435	(51,143)
Licensing obligations, less current portion	63,535	66,015	(2,480)
Pension obligations	13,893	6,298	7,595
Accrued other postemployment benefits	8,101	8,957	(856)
Long-term unearned revenue	12,507	35,345	(22,838)
Other long-term debt, less current portion	632	-	632
Total noncurrent liabilities	\$1,166,961	\$1,236,049	(\$69,089)
DEFERRED INFLOWS			
Net pension, deferred inflow	24,539	67,372	(42,833)
Regulatory liability - pension	34,949	24,634	10,315
OPEB, deferred inflow	2,679	1,712	967
Leases, deferred inflow	16,896	-	16,896
Total deferred inflows	79,063	93,719	(14,656)
Total liabilities and deferred inflows of resources	1,398,527	1,460,390	(61,863)
NET POSITION			
Invested in capital assets, net of related debt	1,316,210	1,143,928	172,282
Restricted	301,654	290,618	11,036
Unrestricted	36,767	15,690	21,077
Total net position	1,654,631	1,450,236	204,395
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION	\$3,053,157	\$2,910,626	\$142,532

PUBLIC UTILITY DISTRICT NO. 2 OF GRANT COUNTY
UNAUDITED Preliminary
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET POSITION
For the Six Months Ending June 30, 2023 AND 2022
(amounts in thousands)

	2023	2022	Difference
OPERATING REVENUES			
Sales to power purchasers at cost	\$13,943	\$14,368	(\$425)
Retail energy sales			
Residential	28,598	27,702	896
Irrigation	6,673	6,477	196
Commercial and industrial	102,348	80,459	21,889
Governmental and others	975	2,568	(1,593)
Wholesale revenues, net	120,252	46,534	73,718
Fiber optic network sales	6,629	6,222	406
Other	1,115	1,204	(88)
Total operating revenues	280,533	185,533	95,000
OPERATING EXPENSES			
Purchased Power	-	-	-
Generation	22,466	22,480	(14)
Transmission	1,844	1,699	146
Distribution	18,533	16,184	2,349
Customer and information services	2,017	1,817	200
Fiber optic network operations	1,370	1,498	(128)
Administrative and general	31,363	26,493	4,870
License compliance and related agreements	6,487	5,793	695
Depreciation and amortization	39,457	39,018	439
Taxes	11,284	9,918	1,366
Total operating expenses	134,822	124,899	9,923
NET OPERATING INCOME	145,712	60,635	85,077
OTHER REVENUES (EXPENSES)			
Interest and other income	10,833	(12,894)	23,726
Interest on revenue bonds and other, net of capitalized interest	(23,781)	(22,001)	(1,780)
Federal rebates on revenue bonds	5,199	5,228	(29)
Amortization of debt related costs	(753)	(714)	(39)
Cost of debt issuance	-	-	-
Total other revenue (expenses)	(\$8,503)	(\$30,381)	\$21,878
CONTRIBUTIONS IN AID OF CONSTRUCTION	12,244	5,427	6,817
CHANGE IN NET POSITION	\$149,453	\$35,681	\$113,772
NET POSITION			
Beginning of year	\$1,505,178	\$1,414,556	\$90,622
End of year	\$1,654,631	\$1,450,236	\$204,395

Operating Revenue

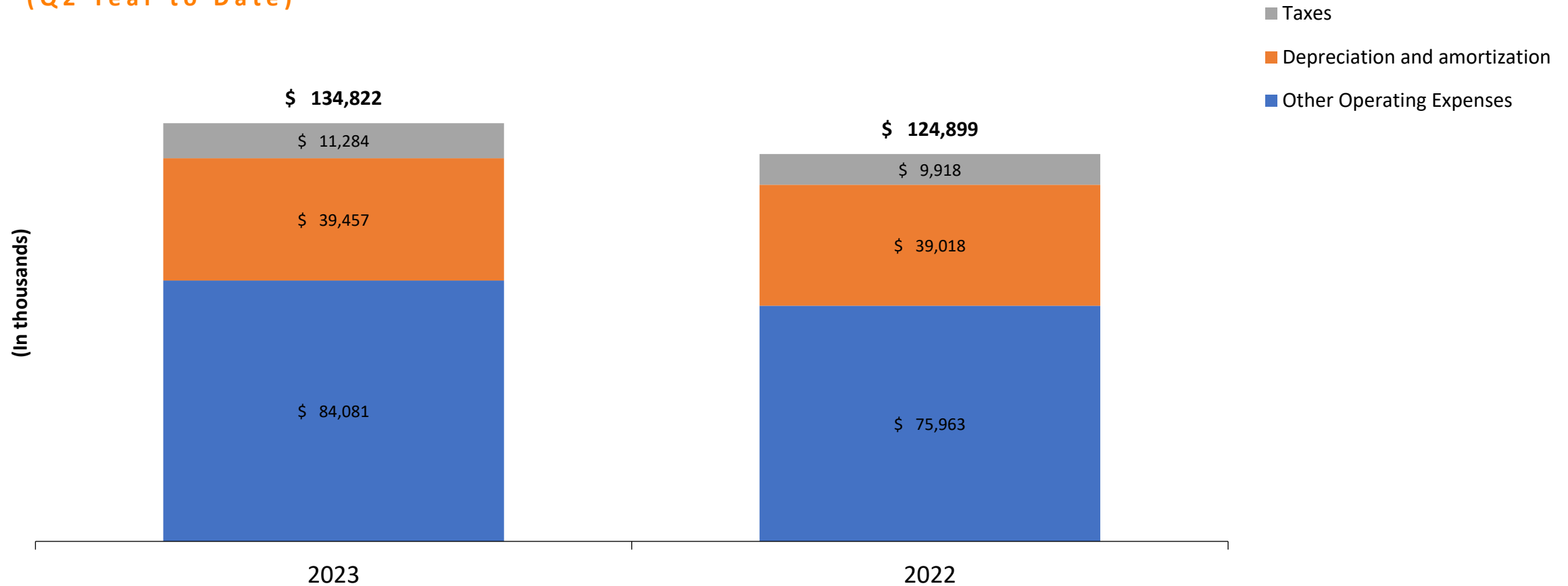
(Q2 Year to Date)



Operating revenues increased \$95.0M, driven by an increase of \$73.7M in wholesale revenues and \$21.4M in retail revenues. Wholesale revenues were primarily impacted by increases in EUDL proceeds and the associated prices established during the auction. Retail revenues were impacted primarily by increases in commercial and industrial rate classes which were driven by increased load and rate schedule changes effective April 2023.

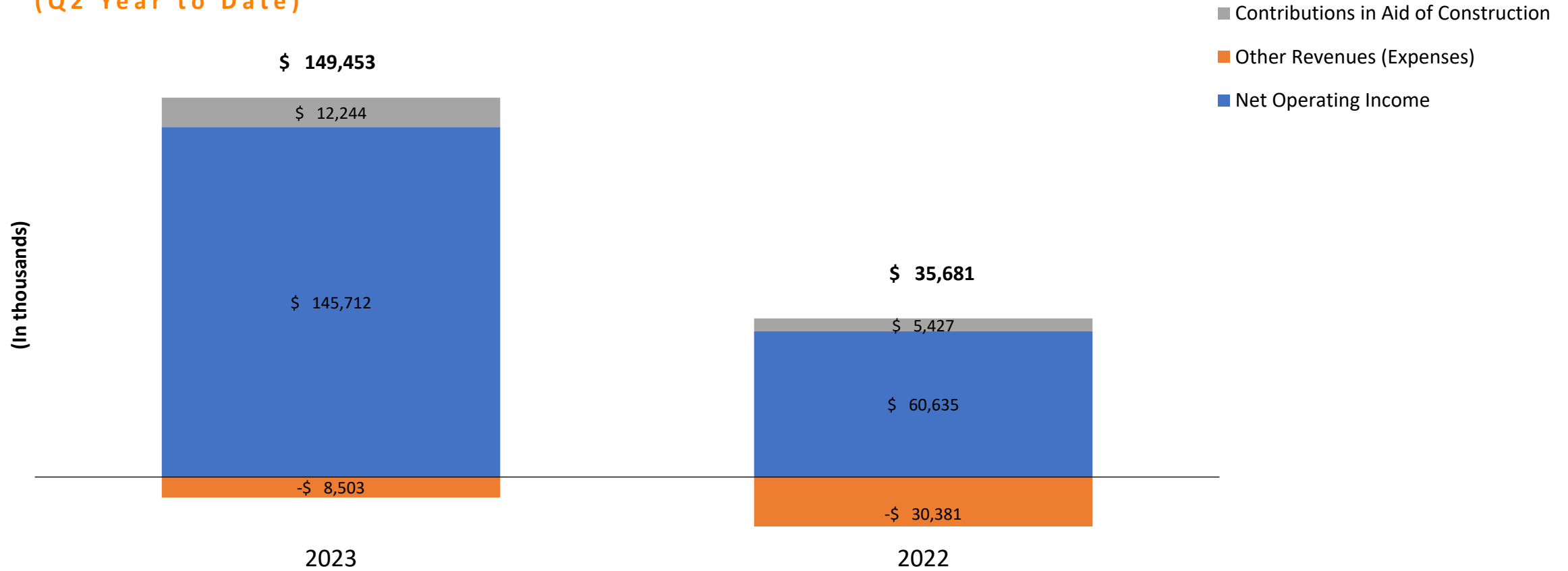
Operating Expenses

(Q2 Year to Date)



Overall makeup of operating expenses are comparable to the prior year. A \$9.9M increase is noted, primarily driven by increases of \$4.8M, \$2.3M and \$0.7M in general and administrative expense, distribution expense, and license compliance expense, respectively. Overall increase is driven by increases in wages District Wide and contract labor.

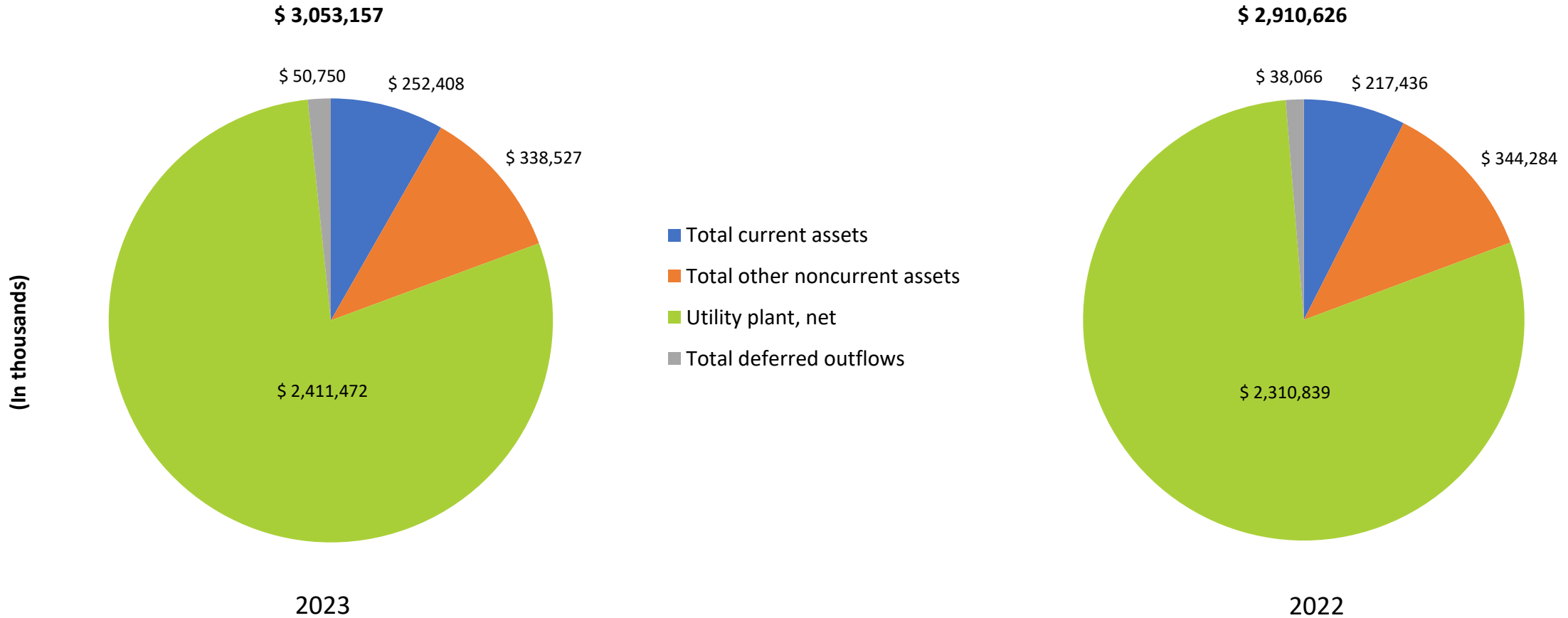
Change in Net Position (Q2 Year to Date)



Total change in Net Position as of June 30, 2023, was \$149.5M, \$113.8M higher than the prior year. Net operating income of \$145.7M was \$85.01M higher than the prior year, as discussed above in the operating revenues and expenses slides. In addition to operating income, other revenues (expense) decreased \$21.9M, primarily associated with an increase in interest income of \$4.1M and increased unrealized gains of \$19.5M.

Total Assets & Deferred Outflows

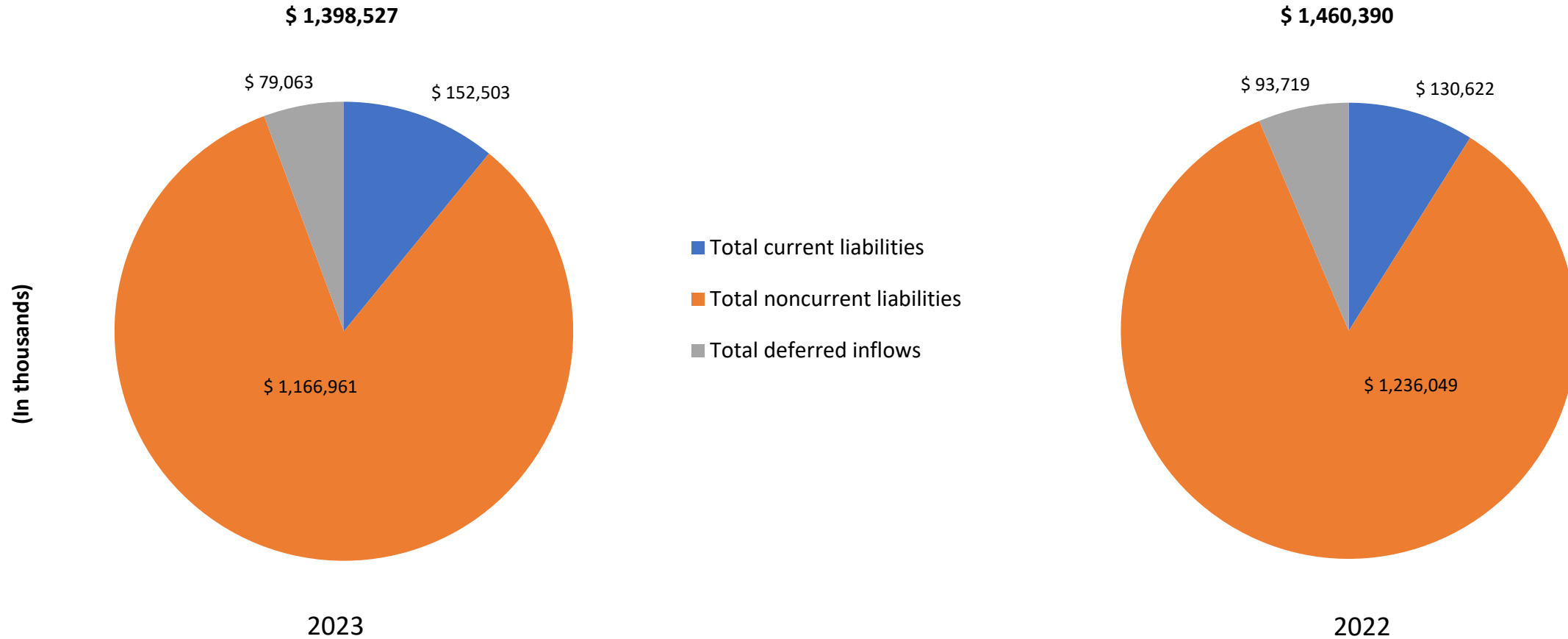
(Q2 Year to Date)



Overall assets and deferred outflows are comparable to prior year. A total increase of \$142.5M, is primarily driven by increases of \$100.6M in Utility Plant from ongoing projects throughout Grant PUD and an increase of \$25.2M in current assets and \$28.3M in cash and investments.

Total Liabilities & Deferred Inflows

(Q2 Year to Date)



Overall liabilities and deferred inflows are comparable to prior year. A total decrease of \$61.9M, is primarily driven by decreases of \$54.0M in revenue bonds and \$24.9M in net pension related liabilities and deferred inflows offset by an increase of \$16.9M in leases, deferred inflows.

MEMORANDUM


August 7, 2023

TO: Rich Wallen, General Manager/CEO
VIA: Bonnie Overfield, Chief Financial Officer
FROM: Jennifer Sager, Senior Manager Accounting
SUBJECT: Preliminary Unaudited Q1 2023 Financial Statements

Financial Highlights

All comparisons unless otherwise stated are year to date (January through June) of 2023 versus 2022.

Operating revenues

Total operating revenues of \$280.5M increased \$95.0M (51.2%), driven by increases in wholesale revenues, net of \$73.7M (158.4%) and retail revenues of \$21.4M (18.2%). Operating revenues increased due to retail rate schedule changes in addition to overall increases in load, energy prices, and demand. Overall retail loads were 4.2% higher than the same period in 2022 related to industrial and commercial. Wholesale revenues and sales to power purchasers at cost continue to increase due to increased market prices, EUDL proceeds, and load deviation true ups related to the pooling and slice agreements. 

Operating expenses

Total operating expenses of \$134.8M increased \$9.9M (7.9%), driven primarily by increases in labor (internal and contract), in alignment with internal wage increases and the new CBA Agreement. Labor & contract labor increases can largely be seen in increases to Distribution of \$2.3M (14.5%) and Administrative and general of \$4.9M (18.4%). Taxes increased \$1.4M (13.8%), which in line with increases in operating revenue as taxes are calculated based on revenues.

Other revenue & expenses

Other revenues and (expenses) of \$(8.5M) decreased \$21.9M (-72.0%) primarily associated with an increase in interest and other income of \$23.7M (-184.0%). This increase is attributed to increased unrealized gains of \$19.5M in addition to an increase in interest income of \$4.1M. The significant swings in investment activity are due to premium gains on investments and market volatility creating changes in mark to market adjustments.

Contributions in aid of construction

Contributions in aid of construction of \$12.2M increased \$6.8M (125.6%) from the prior year. Revenues are earned as Grant PUD completes infrastructure requests funded by customers. Increased completion of project work is driving the recognition of contributions. Variability in numbers correlates with the percentage of completion of ongoing capital projects.

Cash & investments

Total cash & investments of \$467.1M increased \$28.3M (6.5%). Increase is in line with changes in operating revenues. Refer to Treasury & FP&A reports for further analysis.

Current assets

Current assets other than cash & investments of \$79.0M increased \$25.2M (46.8%), primarily driven by an increase of \$13.0M (47.7%) in customer accounts receivable, in line with increases in retail revenue and wholesale revenues, net and changes in unbilled revenue. There also was an increase in materials and supplies of \$5.8M (23.7%) related to increased inventory for the fiber buildout as well as increased material costs.

Noncurrent assets

Noncurrent assets other than cash & investments of \$44.8M decreased \$24.3M (35.2%), driven by the annual adjustment to the pension plan and leases. Pension assets decrease \$41.2M, offset by an increase of \$17.0M in long-term lease receivables associated with the implementation of GASB 87-Leases in 2022.

Utility plant, net

Utility Plant, net of \$2.4B increased \$100.6M (4.4%), driven by significant ongoing projects throughout Grant PUD, including DB2, QTEP, fiber expansion, and turbine & generator replacements.

Deferred outflows of resources

Deferred outflows of resources of \$50.8M increased \$12.7M (33.3%) due to changes in the annual pension adjustments of \$16.3M, offset by amortization of debt refunding losses of \$3.3M.

Current liabilities

Current liabilities of \$152.5M increased \$21.9M (16.8%), attributed to increases in current unearned revenue of \$22.20M (271.6%) from expected completion of large customer requested projects, offset by a decrease in the current portion of long-term debt of \$2.9M (9.0%). Overall payables increased in 2023 due to increased surplus power purchases at higher prices and fluctuations in timing of payments. Unearned revenue and long-term debt are further discussed below with noncurrent liabilities.

Noncurrent liabilities

Total noncurrent liabilities of \$1.2B decreased \$69.1M (5.6%). Total outstanding debt of \$1.1B decreased \$54.0M (4.7%), in line with regular principal debt payments and the \$21M redemption of debt that occurred in June. Total licensing obligation of \$66.2M decreased \$2.3M (3.3%) in line with regular scheduled payments. Long-term unearned revenue decreased \$22.8M (64.6%), due to movement of expected project completion from long-term to current, as discussed above.

Deferred inflows of resources

Deferred inflow of resources of \$79.1M decreased \$14.7M (15.6%), driven by a decrease of \$42.8M from the annual pension adjustment, offset by an increase of \$16.9M in Lease deferred inflows associated with the implementation of GASB 87 in Q4 2022.

Treasury Quarterly Report

Q2 2023



Powering our way of life.

Cash & Investments

Key Cash Flow Dates:

- 7/1/23 bi-annual debt service payment: \$20.8M (interest only)
- 1/1/24 bi-annual debt service payment: ~\$49.4M (interest ~\$ 21.3M and principal ~\$28.1M)
- Restricted funds are funds not available for use for operational needs as restricted by bond covenants or other contracts
- CREB sinking funds are held in reserve with monthly deposits to meet the required principal payments in 2027, 2032, 2040
- ES R&C Fund is above our target of \$100.0M at the end of Q2.
 - Market Value and Accrued Interest was \$101.6M; Book Value was \$109.3M.

Quarterly Treasurer's Report

Historical Cash and Investments Summary | Liquidity and Restricted

Market Value per Financial Statements

in thousands \$000 in thousands \$000

Cash & Investments	12/31/2020	3/31/2021	6/30/2021	9/30/2021	12/31/2021	3/31/2022	6/30/2022	9/30/2022	12/31/2022	3/31/2023	6/30/2023
Liquidity-ES R&C Fund ⁽¹⁾	\$ 106,585.7	\$ 106,009.9	\$ 106,795.0	\$ 106,894.9	\$ 106,739.4	\$ 103,177.8	\$ 101,144.7	\$ 98,529.7	\$ 98,182.2	\$ 101,720.6	\$ 101,654.1
Liquidity-ES Revenue Fund ^{(2) (4)}	68,321.5	54,421.9	44,043.0	59,156.6	25,171.8	60,128.0	58,086.8	29,161.8	28,611.8	108,780.9	54,821.8
Other DCOH Funds ⁽³⁾	35,244.8	36,590.7	43,848.0	38,164.2	39,912.8	36,303.5	38,566.4	39,741.4	41,487.5	30,782.7	40,471.9
Liquidity and Other DCOH Funds	\$ 210,152.0	\$ 197,022.5	\$ 194,686.0	\$ 204,215.7	\$ 171,824.1	\$ 199,609.3	\$ 197,798.0	\$ 167,433.0	\$ 168,281.5	\$ 241,284.2	\$ 196,947.8
Restricted-Construction Funds ⁽⁴⁾	21,935.9	41,693.2	30,701.4	21,355.0	23,931.2	22,133.9	24,391.2	31,898.1	40,602.3	12,115.3	32,536.0
Restricted-DS Reserve Funds	45,347.3	45,291.6	45,258.8	117,647.7	148,122.3	120,203.0	107,487.7	160,800.7	146,898.3	118,079.1	173,263.5
Restricted-DS P&I Funds	82,615.6	38,896.0	63,758.6	36,077.3	36,118.0	37,308.5	37,742.5	23,479.5	22,241.8	25,865.9	19,837.6
Restricted-DS CREBs Sinking Funds ⁽⁵⁾	92,815.0	94,134.9	96,945.3	57,056.0	79,086.6	42,134.5	65,109.2	48,394.2	63,496.8	51,154.4	40,373.1
Restricted-Habitat Funds	17,486.1	18,787.9	18,543.1	18,099.1	17,993.6	19,949.3	18,968.2	18,580.0	17,298.8	20,833.1	20,677.3
All Restricted Funds	\$ 260,199.9	\$ 238,803.7	\$ 255,207.3	\$ 250,235.1	\$ 305,251.7	\$ 241,729.1	\$ 253,698.8	\$ 283,152.4	\$ 290,538.0	\$ 228,047.8	\$ 286,687.6
Total	\$ 470,351.9	\$ 435,826.2	\$ 449,893.3	\$ 454,450.8	\$ 477,075.8	\$ 441,338.4	\$ 451,496.8	\$ 450,585.4	\$ 458,819.5	\$ 469,332.0	\$ 483,635.5

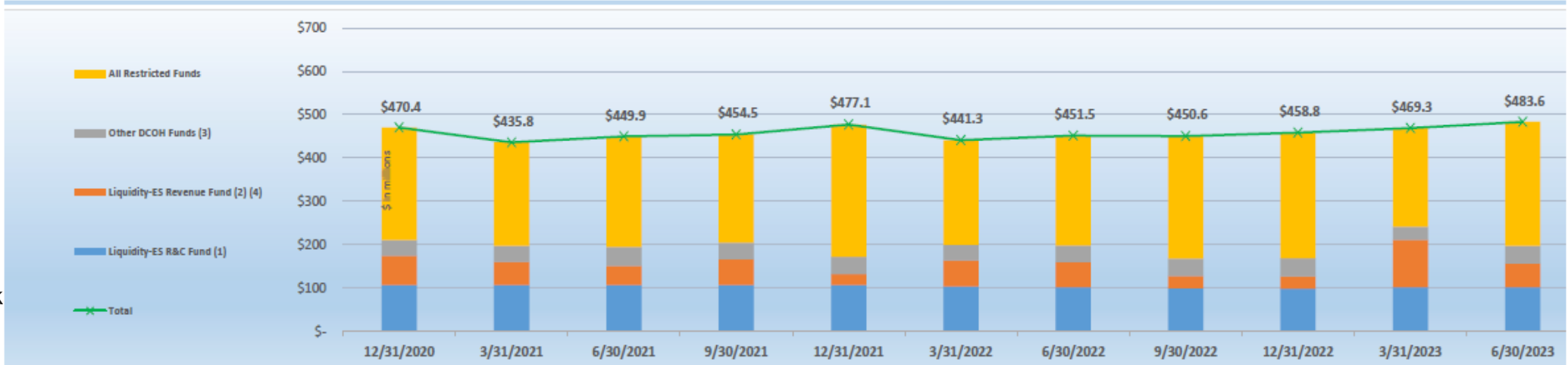
⁽¹⁾ Electric System R&C Fund liquidity target = \$100M + interest earnings

⁽²⁾ Electric System Revenue Fund minimal balance = \$5M. Excess funds above liquidity target utilized for annual planning of equity financing of PRP capital (Junior Lien Bonds, see Note 4).

⁽³⁾ Other funds used in Days Cash On Hand metric include PRP Revenue, PRP Supplemental R&C, Service System, and Customer Deposit Fund

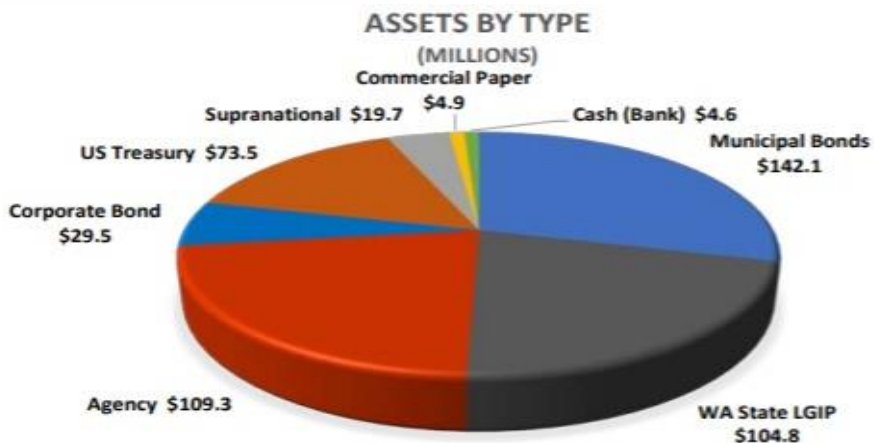
⁽⁴⁾ Construction funds comprised of internally pledged funds for capital and issued bonds

⁽⁵⁾ CREB sinking fund payments required by bond covenants to pay bullet maturities in years 2027 (\$90M), 2032 (\$42.4 M), and 2040 (\$90M). Monthly deposits to sinking fund made, recalibrated every 6 months.

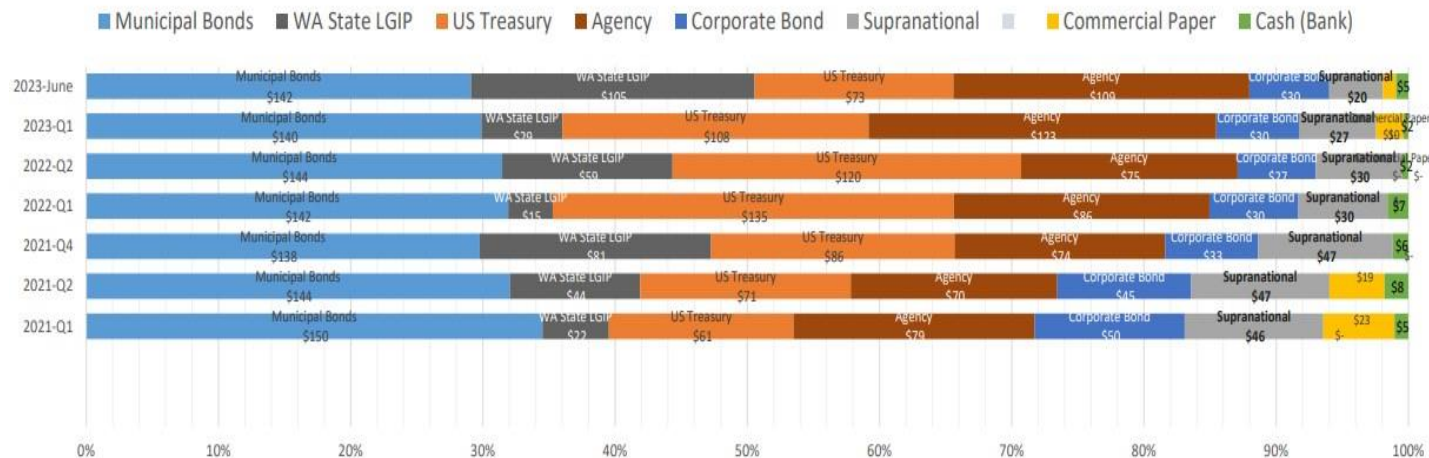


Portfolio as of 6/30/2023

*Measured at par



Qtr Diversification Comparison



- Diversification managed within policy limits and strategy targets.
- The shape of the US Treasury Yield Curve continues to become much more inverted as relentless FOMC tightening has continued leaving the overnight target rate 5.25% to 5.50% after the July FOMC meeting. The expectation currently is for possibly one more Fed rate hike in 2023. Market volatility, availability of investment types, and liquidity needs impacts diversification and execution decisions. The forward curve points to rate cuts in 2024. (Changed from late 2023)
- Quarterly investment credit review completed in June.
- Duration analyzed by fund based upon state requirements and fund liquidity needs. Duration is shorter to end Q2 23 (2.17Y) vs end of Q4 22 (2.47Y). GCPUD held a larger allocation than normal of liquid funds at the end of Q2 23 in preparation for cash required for our July debt refundings. GCPUD continues to take advantage of higher investment rates in 2 to 6 years. As longer funds have funds to invest, portfolio duration will be extended out longer.
- LGIP holdings are being actively managed utilizing “break-even” analysis for short-term liquidity investment decisions
- Rising short investment rates including LGIP rates will have a positive impact on interest income in 2023. LGIP began 2023 with a rate of 4.27% on 1/2/23 - as of 8/03/2023 the rate is 5.32%

Security Type	Book Value (\$ in Millions)	Yield	Portfolio Allocation	Policy Max	Target Range	In Compliance
Municipal Bonds	\$ 142.1	3.02%	29.1%	50%	20-40%	YES
WA State LGIP	\$ 104.8	5.18%	21.5%	100%	Varies	YES
Agency	\$ 109.3	3.10%	22.4%	50%	5-25%	YES
Corporate Bond	\$ 29.5	2.33%	6.0%	25%	5-15%	YES
US Treasury	\$ 73.5	2.55%	15.0%	100%	10-35%	YES
Supranational	\$ 19.7	0.62%	4.0%	50%	5-20%	YES
Commercial Paper	\$ 4.9	5.00%	1.0%	25%	0-10%	YES
Cash (Bank)	\$ 4.6	-	0.9%	n/a	< \$3M avg	YES
Total	\$ 488.45	3.31%	100.0%			

Aggregate Portfolio Duration 06/30/23 2.17 Years

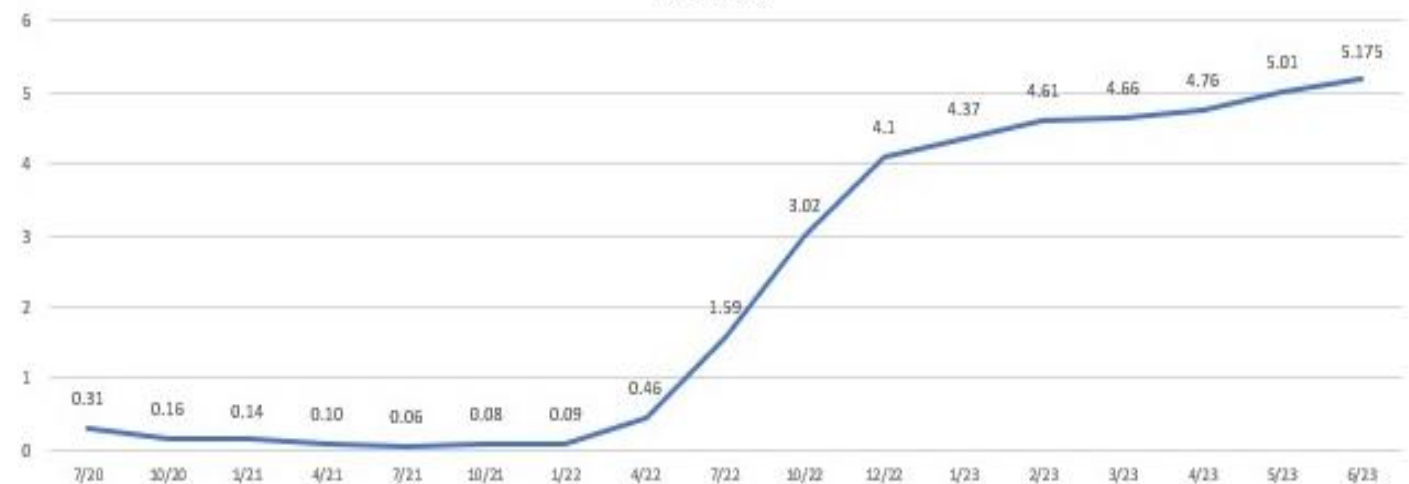
Aggregate Portfolio Duration 6/30/22 2.41 Years

Aggregate Portfolio Book Yield 06/30/23 3.31%

Aggregate Portfolio Book Yield 06/30/22 1.66%

- Interest earnings are driven by UST rates both directly as an investment and as a driver to underlying transactable yields
 - The Federal Reserve made its first .25% interest rate hike in March 2022 followed by aggressive rate hikes up to the current 5.25% to 5.50% rate target – The Fed did hike the overnight rate to a 5.25% to 5.50% target for 2023 during the July 2023 meeting. Economic conditions will determine the conclusion of the Fed rate hike path, but the expectation is for a pause after the July meeting with one more possible hike.
 - The District’s policy follows State requirements and strategy is based upon the tenants of
 - 1) legality, 2) safety, 3) liquidity, and 4) return
- 12/31 LGIP 4.10%. • LGIP was 5.33% as of 07/31/23
- 12/30 30-day T-bill 4.12% 7/31 30-day T-bill 5.33%
- 12/30 3-month T-bill 4.42% 7/31 3-month T-Bill 5.40%
- Current overnight repo (7/31) 5.37%

Years 2019 to 2023
-Current - UST Yield Curve



Investment Yields / Projections

	2023	2024	2025	2026	2027
Average New Long-Term Investment Yield	4.00%	3.50%	3.45%	3.50%	3.56%
Short Term Rate Estimate	5.30%	4.28%	3.44%	3.33%	3.40%
YTD LGIP Yield	5.18% as of 06/30		SOFR rate 5.09% as of 06/30		
Blended Aggregate Earnings - Cash Basis	1.70%	1.62%	1.77%	2.32%	2.82%
Blended Aggregate Earnings - Accrual Basis	1.73%	2.00%	2.15%	2.41%	2.82%

Cash & Investments

PERFORMANCE

- 2023 •Year to date interest income is seeing a boost from rising short-term interest rates, and a year-to-date decline in longer interest rates resulting in a positive mark to market gain. It isn't possible to project the shape of the curve once the Federal Reserve has completed its interest rate hike cycle, but the expectation is for the curve to steepen eventually once again to a more historical shape with longer rates higher than short rates.
- The FOMC raised rates in July by 0.25% as anticipated, making it the 11th interest rate increase in just over a year.
- The projection is for possibly 1 more hike before the FOMC goes to neutral. Refined cash forecasting tools and fund specific strategies have increased investment earnings/cash flows, partially mitigating the negative M2M price impact of rising rates.
- Currently new investments available with rates over 5% are hard to find without accepting a call provision, but even with rates off the peak levels the yield on GCPUD's portfolio rose to 3.31% as of 06/30/23, from 1.45% on 3/31/22. The portfolio yield will continue to rise as previous investments mature and are replaced at much higher yields. As of 7/31, the portfolio yield had adjusted to 3.56%. LGIP is 5.33% as of 07/31/23.
- 41% of the current Investment Portfolio matures in 2023 reflecting excellent liquidity.



Investment Portfolio Activity

*in millions

	2022 Year-End	2023 YTD	2023 Projected at time of budget
Investment Receipts (Coupons/Accrued)	\$ 8.7	\$ 5.4	\$ 10.0
Amortization of Discounts and Premiums (realized at maturity)	\$ (1.6)	\$ 1.7	\$ (1.1)
Total Realized Portfolio Return / Yield	\$ 7.1	\$ 7.1	\$ 8.9
Unrealized Gain / Loss (Market Fair Value Adj)	\$ (24.3)	\$ 2.3	\$ -
FS Investment Income	\$ (17.2)	\$ 9.4	\$ 8.9

2023 Budgeted Interest Income = \$10.0M



- Q2 2023 Portfolio Return/Yield reported at \$2.97M in investment income cash from coupons, adding interest at maturity investments (Treasury Bills, CP and Discount Notes) and net realized capital gains/losses.
- YTD 2023 total income was \$5.4M, GCPUD is ahead of the 2023 projected Quarterly income of \$2.5M per quarter
- YTD 2023, unrealized gain/loss (non-cash) totaled +\$2.3M when considering mark to market adjustments. 2023 and longer projections have not been changed after the completion of Q2 2023.

Total Consolidated Outstanding External Debt

Total = \$1,090,175,000 as of 6/30/2023

Principal and interest payments Jan 1st annually

2nd half interest payments July 1st annually

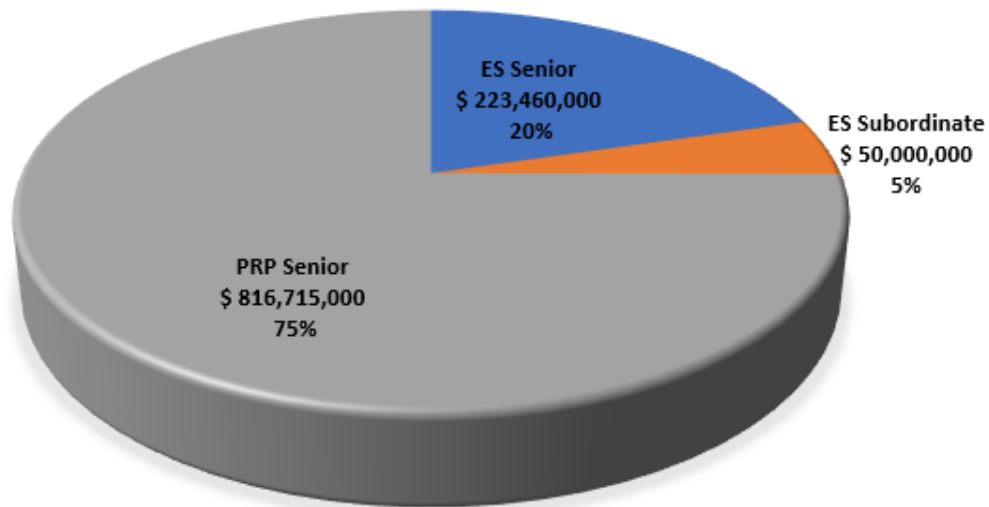
Variable rate interest payments monthly

1/12th of fixed rate annual debt requirements “set aside” in P&I funds monthly

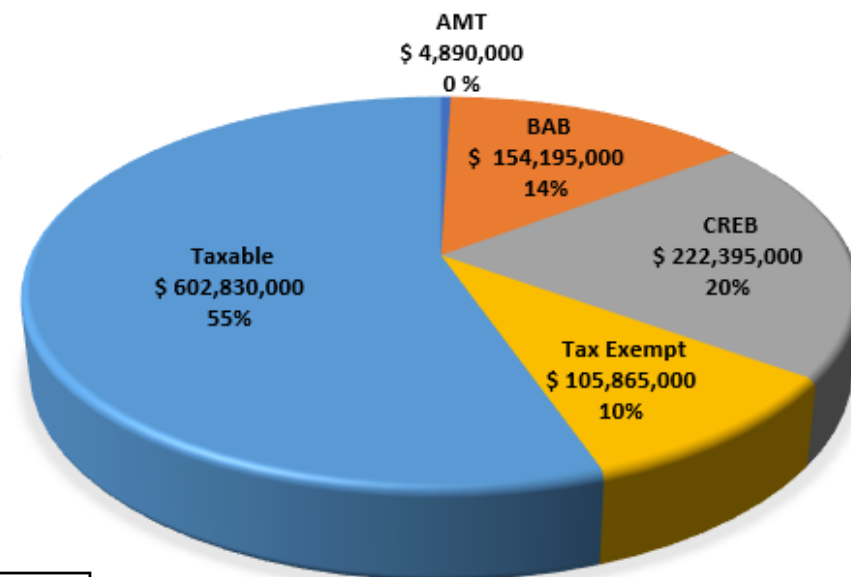
Internal PRP equity financing of capital (JLB bonds) has historically resulted in reduction of bond financed capital by utilizing equity

Forecasted debt between the financial forecast and Treasury debt activity is reflective of timing issuance differences and rounding

OUTSTANDING EXTERNAL DEBT



EXTERNAL DEBT TAX STATUS



Forecasted Net Debt Activity 2023-2028

	*in millions							
	2022 Actual	2023	2024	2025	2026	2027	2028	
Principal Due & Accrued	\$ 29.8	\$ 31.9	\$ 29.0	\$ 29.8	\$ 30.7	\$ 31.6	\$ 37.8	
Interest Due & Accrued	\$ 41.7	\$ 41.2	\$ 40.2	\$ 39.3	\$ 38.3	\$ 34.8	\$ 31.0	
Short-term Debt Interest Due & Accrued	\$ 2.7	\$ 4.0	\$ 5.6	\$ 6.0	\$ 6.5	\$ 6.5	\$ 6.5	
CREB Sinking Fund Deposits	\$ 9.4	\$ 8.9	\$ 8.9	\$ 8.9	\$ 8.9	\$ 4.8	\$ 4.8	
Federal Interest Rebates	\$ (10.5)	\$ (10.4)	\$ (10.3)	\$ (10.3)	\$ (10.2)	\$ (8.5)	\$ (6.7)	
Projected New Debt Service (P&I)	\$ -	\$ -	\$ -	\$ -	\$ (1.7)	\$ (4.0)	\$ (4.0)	
PWB Loan	\$ -	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1	
Subtotal Cash Impact	\$ 73.2	\$ 75.6	\$ 73.3	\$ 73.7	\$ 72.5	\$ 65.2	\$ 69.4	
Amortization of Discount/Premium	\$ 1.4	\$ 1.2	\$ 1.1	\$ 1.0	\$ 0.9	\$ 0.8	\$ 0.7	
Net Debt Activity	\$ 74.5	\$ 76.8	\$ 74.4	\$ 74.7	\$ 73.4	\$ 66.0	\$ 70.1	

Debt Portfolio Statistics

Debt Portfolio Statistics	% or Years
Weighted Average Coupon Rate of Fixed Debt As of 6/30/2023	3.7%
Weighted Average Life of Debt Portfolio As of 6/30/2023	8.7 Years
Effective Cost of Debt of Debt Portfolio Net of Interest Rebates	3.2%

*Activity reported on a cash basis in year activity occurs

*Federal rebate subsidy elimination being discussed in the market starting 2023 and beyond

*Short term variable debt principal not included in table above. Bullet payment amounts included on next slide.

*CREB principal payment of \$90 million to occur in 2027. These funds are set aside in sinking funds over time and are included in the CREB Sinking Fund Deposits.

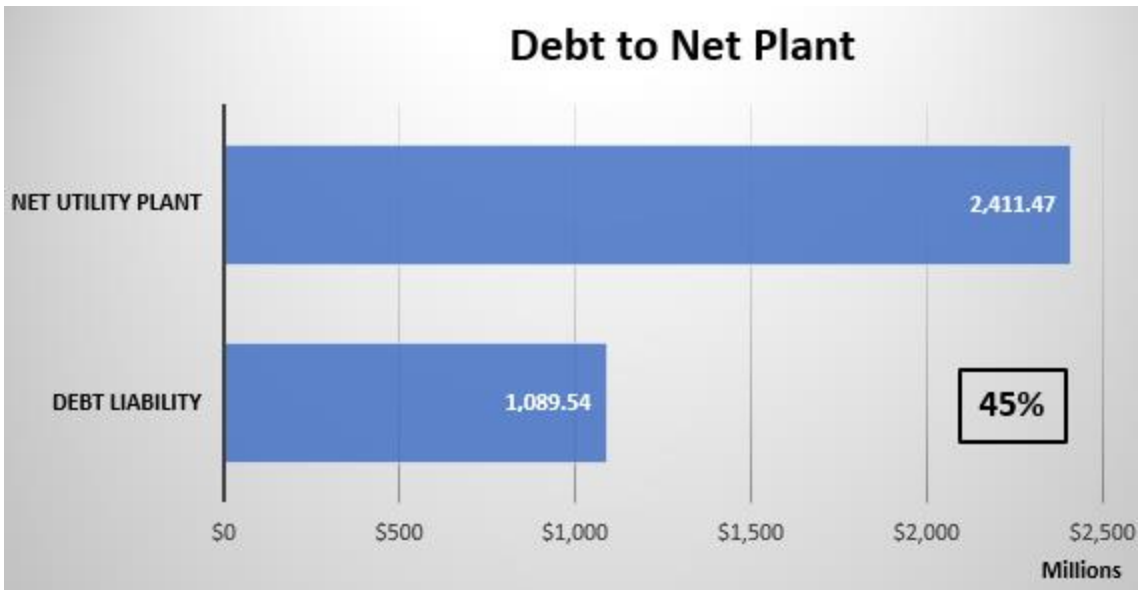
These totals are not reflected in the table above.

*Calculated as 2023 yield on interest due, does not factor in benefit of sinking funds on CREBs

Debt Portfolio

FINANCIAL PLAN

- The Strategic Plan target for debt to net plant $\leq 60\%$ and is a factor in determining future financing plans
 - Capital is funded as a combination of revenue (equity) financing and revenue bonds (debt)
- April 2023 JLB financing for PRP (equity from Electric System) issued in the amount of \$75.0M Par
- Resolution 8826 authorized initial program, subsequent Resolution 8968 approved by Commission in July 2021 for additional \$300.0M in financing
- June 2023 Cash redemption of applicable PRP outstanding debt reduced the Debt to Net Plant from 47% in Q1 to 45% in Q2.
- **In July 2023, Treasury refunded its variable rate 2021-T series into a 3-year fixed rate product with the 2023-U series. Short-Term Program Table on right reflects as of 6/30/2023.



Short-Term Program

The short-term debt portion of the portfolio is interest only and intended to lock in a portion of debt service $< 15\%$ of the total portfolio to hedge short-term net interest rates in rotating blocks of "thirds"

	2022	2023	2024	2025	2026
Short-Term Fixed Debt Service	\$1.9M	\$1.5M	\$3.1M	\$3.8M	\$4.3M
Short-Term Variable Debt Service	\$0.8M	\$2.5M	\$2.4M	\$2.3M	\$2.3M

- ES2020R and ES2020S, ~\$95.24M are mandatory put bonds with a fixed interest rate
 - ES2020S – tender date 9/1/2023
 - ES2020R – tender date 9/1/2025
 - Current 2% interest rate; assumed forecasted rate 4.5%

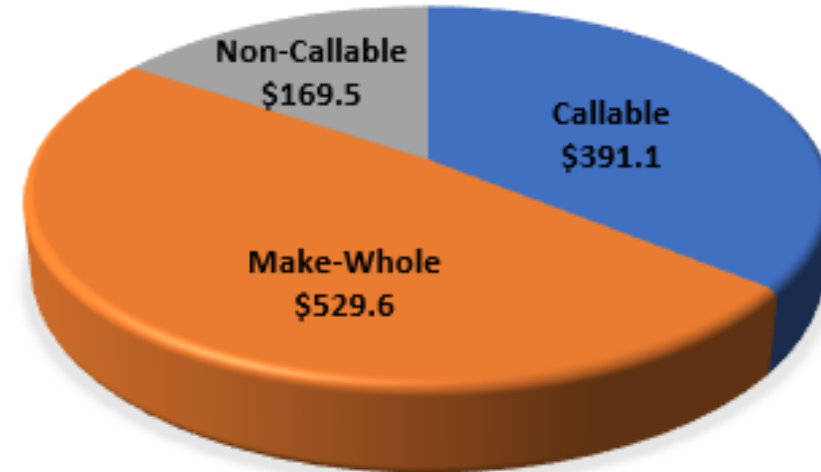
Short-Term Program Series	PAR	Call / Remarket Date
ES2020R*	\$ 47,190,000	9/1/2023
ES2020S	\$ 48,045,000	9/1/2025
ES2021T*	\$ 50,000,000	6/10/2024

Internal Financing-Junior Lien Bonds

Priest Rapids Project (PRP)					
Series	Original Par	Original Premium	Outstanding Par Amount	Authorization Max	Final Maturity
2014	\$ 45,500,000		\$ 39,065,000	\$ 50,000,000	1/1/2044
2015	\$ 27,040,000	\$ 2,966,367	\$ 27,040,000	\$ 70,000,000	1/1/2045
2015B	\$ 7,625,000	\$ 779,072	\$ 7,625,000		1/1/2045
2016	\$ 30,860,000	\$ 4,480,610	\$ 28,820,000		1/1/2046
2017A	\$ 25,935,000	\$ 4,066,004	\$ 24,340,000	\$ 350,000,000	1/1/2047
2017B	\$ 86,300,000	\$ 13,700,135	\$ 82,045,000		1/1/2048
2019	\$ 110,000,000		\$ 105,875,000		1/1/2049
2020	\$ 79,585,000		\$ 77,610,000		1/1/2050
2021	\$ 30,000,000		\$ 30,000,000		1/1/2051
2021 B	\$ 50,000,000		\$ 50,000,000	\$ 300,000,000	1/1/2051
2022	\$ 50,000,000		\$ 50,000,000		1/1/2053
2023	\$ 75,000,000		\$ 75,000,000		1/1/2053
Total Junior Lien Debt	\$ 617,845,000	\$ 25,992,189	\$ 597,420,000	\$ 770,000,000	

- Electric Construction Fund – current capital is revenue funded near term
 - 12-month recent historical average fund spend: ~\$6.0M
 - Average spend for the Jan-June of 2023: ~\$7.0M
 - In July 2023, Treasury refunded its variable rate 2021-T series into a 3-year fixed rate product with the 2023-U series.
 - In December 2023, Treasury will be refunding its soft put 2020-S series
- PRP Construction Fund balance as of June 30, 2023: \$28.7M
 - 12-month recent historical average fund spend: ~\$7.2M
 - Average spend for the Jan-June of 2023: ~\$8.9M
 - In July 2023, Treasury defeased and refunded ~\$142.8M in make-whole call bonds. Additionally, the District issued ~\$24.3M in new money to reimburse PRP Capital projects.
- External Debt Remarketing
 - 2020-R Matures 1/1/2044
 - Planned to be remarketed prior to Mandatory Tender date of 12/1/2025
 - 2020-S Matures 1/1/2044
 - Will be remarketed prior to Mandatory Tender date of 12/1/2023
 - 2023-U Matures 1/1/2026
- Evaluating External Future Debt Issuances
 - Analysis for new money to fund capital projects is ongoing determined upon financial forecast

DEBT CALL OPTIONS (IN MILLIONS)

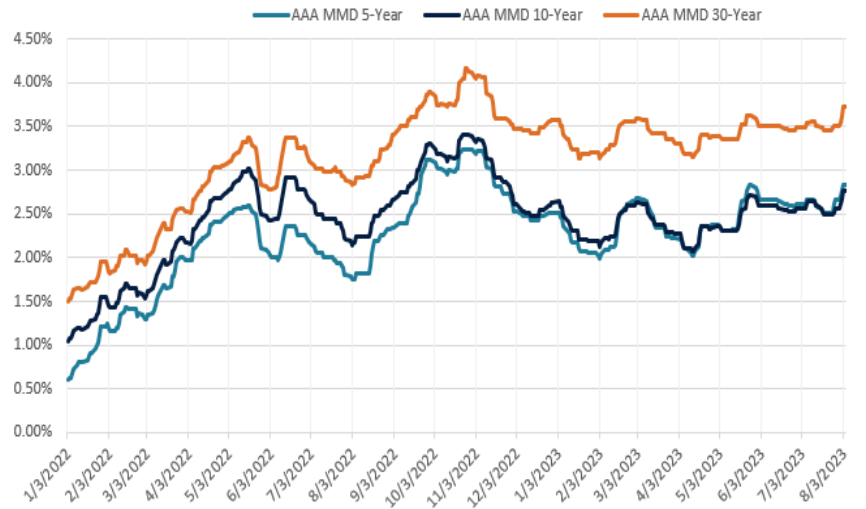
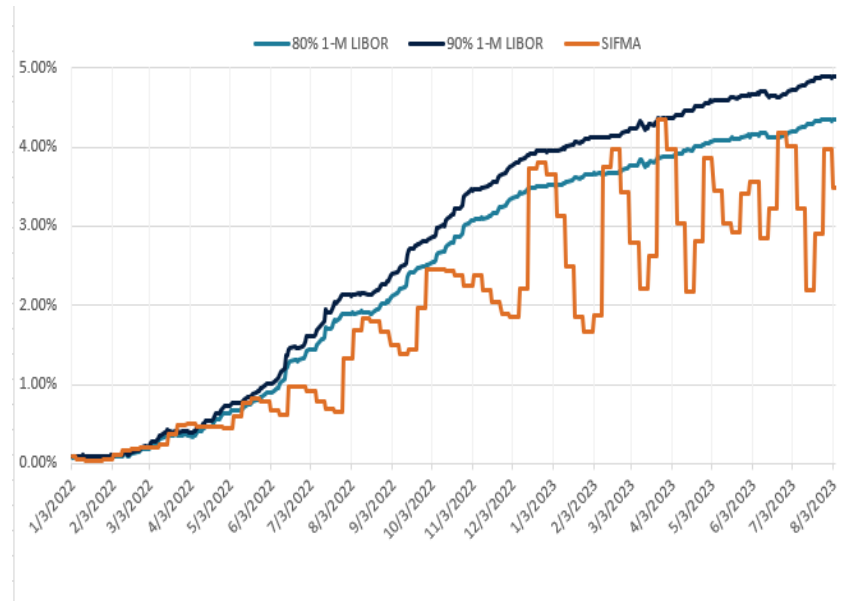
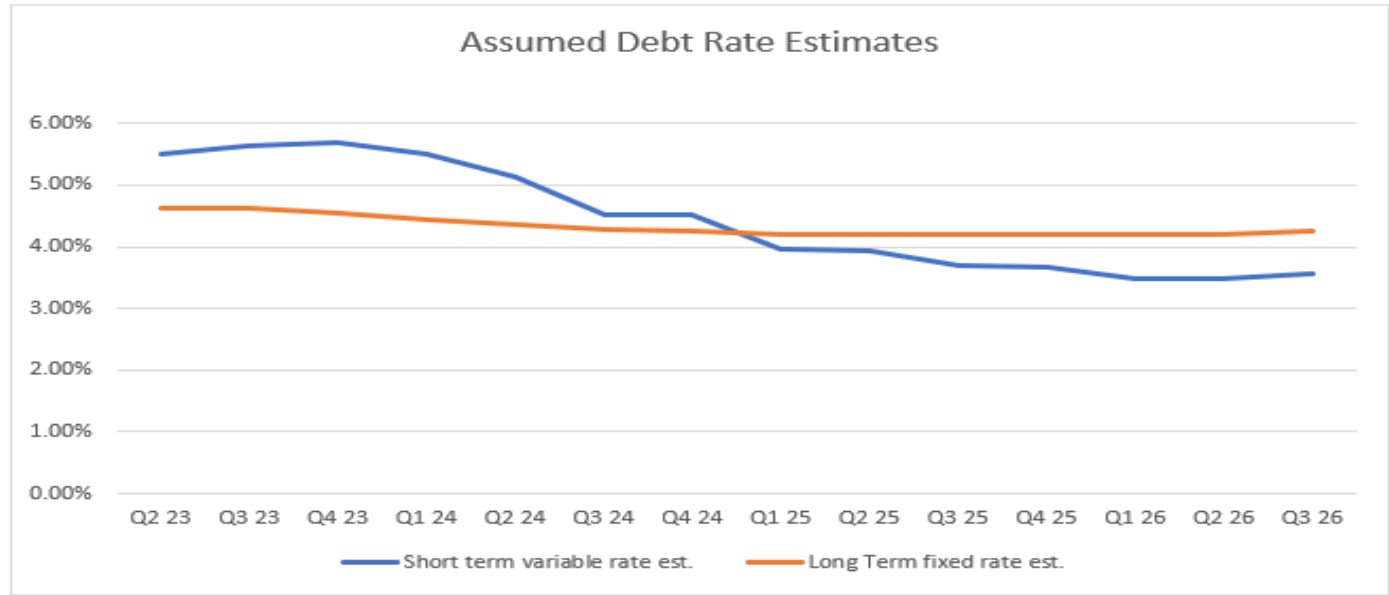


Proposed Debt & Internal Liquidity Transfers (\$ millions)		
Date	External Debt Remarket	Internal Liquidity Transfer
12/1/2023	\$47.2	
1/15/2024		\$85.0
12/1/2025	\$48.0	
1/1/2026	\$49.3	

Debt Portfolio

FINANCIAL PLAN

- Future short-term borrowing rates are assumed at an approximate average of ~5.00% thru early 2024. The forward treasury curve beyond 2024 suggests rates dropping as the Fed returns to an easing cycle.
 - Blend of 5-year average of exempt/taxable for 30-year final maturities
- Rate environment has been impacted by several factors and subject to change based upon Market Demand, Fed Rate Policy Changes, Inflation expectations, and liquidity fears in the banking industry.
- The Fed has signaled it may be finished with rate hikes after a 0.25% bump at the July 2023 meeting. Market rates had risen almost 400 basis points across the curve in because of past Fed tightening actions, the current inverted yield curve reflects the market's expectation of lower future rates.
- Implied future borrowing rates assume a spread to the US Treasury Rate and an implied spread from MMD AAA to AA
- Taxable rates approximated at a +75bps spread
- Variable rate estimates leverage short-term rate projections incorporated with short-term program maturity dates-
Current Estimated rate is 3mo TBill +25 bsp.



Rating Agency Reports

Priest Rapids Hydroelectric Project

RATING AGENCY	RATING	OUTLOOK	EFFECTIVE DATE
Fitch Ratings	AA	Stable	07/5/2023
Moody's Investor Service	Aa3	Stable	05/06/2022
Standard & Poor's Rating Service	AA	Stable	06/30/2023

Electric System

RATING AGENCY	RATING	OUTLOOK	EFFECTIVE DATE
Fitch Ratings	AA	Stable	07/5/2023
Moody's Investor Service	Aa3	Stable	05/06/2022
Standard & Poor's Rating Service	AA+	Stable	06/30/2023